COR/2018/00879

March 1, 2018

Dear [Redacted]

Re: Your request for access to information under Part II of the Access to Information and Protection of Privacy Act (Our File: TW/012/2018)

On February 1, 2018, the Department of Transportation and Works received your request for access to the following records:

I would like all documents relating to tender package of Welcon Construction Ltd for 17-MCW-17-00015, Design-Build of New Fire Hall, Town of Hant's Harbour which closed on January 17, 2018.

I am pleased to inform you that a decision has been made by the Deputy Minister of Transportation and Works to provide access to some of the requested information.

Access to the remaining records, and/or information contained within the records, has been refused in accordance with the following exceptions to disclosure, as specified in the Access to Information and Protection of Privacy Act (the Act):

Subsection 40(1) - The head of a public body shall refuse to disclose personal information to an applicant where the disclosure would be an unreasonable invasion of a third party's personal privacy.

In keeping with s.13(1) of the Act: duty to assist Applicant, please note that the Department of Municipal Affairs and Environment may also have records responsive to this request.

As required by 8(2) of the Act, we have severed information that is unable to be disclosed and have provided you with as much information as possible. In accordance with your request for a copy of the records, the appropriate copies have been enclosed.

P.O. Box 8700, St. John's, NL, Canada, A1B 4J6
Please be advised that you may appeal this decision and ask the Information and Privacy Commissioner to review the decision to provide partial access to the requested information, as set out in section 42 of the Act (a copy of this section of the Act has been enclosed for your reference). A request to the Commissioner must be made in writing within 15 business days of the date of this letter or within a longer period that may be allowed by the Commissioner. Your appeal should identify your concerns with the request and why you are submitting the appeal.

The appeal may be addressed to the Information and Privacy Commissioner is as follows:

Office of the Information and Privacy Commissioner
2 Canada Drive
P. O. Box 13004, Stn. A
St. John's, NL A1B 3V8
Telephone: (709) 729-6309
Toll-Free: 1-877-729-6309
Facsimile: (709) 729-6500

You may also appeal directly to the Supreme Court Trial Division within 15 business days after you receive the decision of the public body, pursuant to section 52 of the Act (a copy of this section of the Act has been enclosed for your reference).

Please be advised that responsive records will be published following a 72 hour period after the response is sent electronically to you or five business days in the case where records are mailed to you. It is the goal to have the responsive records posted to the Completed Access to Information Requests website within one business day following the applicable period of time. Please note that requests for personal information will not be posted online.

If you have any further questions, please contact me by telephone at (709) 729-5303 or by email at Deanne Adams@gov.nl.ca.

Sincerely,

[Signature]

Deanne Adams
ATIPP Coordinator
Department of Transportation and Works
Enclosures
Disclosure harmful to personal privacy

40. (1) The head of a public body shall refuse to disclose personal information to an applicant where the disclosure would be an unreasonable invasion of a third party's personal privacy.

(2) A disclosure of personal information is not an unreasonable invasion of a third party's personal privacy where

(a) the applicant is the individual to whom the information relates;
(b) the third party to whom the information relates has, in writing, consented to or requested the disclosure;
(c) there are compelling circumstances affecting a person’s health or safety and notice of disclosure is given in the form appropriate in the circumstances to the third party to whom the information relates;
(d) an Act or regulation of the province or of Canada authorizes the disclosure;
(e) the disclosure is for a research or statistical purpose and is in accordance with section 70;
(f) the information is about a third party's position, functions or remuneration as an officer, employee or member of a public body or as a member of a minister's staff;
(g) the disclosure reveals financial and other details of a contract to supply goods or services to a public body;
(h) the disclosure reveals the opinions or views of a third party given in the course of performing services for a public body, except where they are given in respect of another individual;
(i) public access to the information is provided under the Financial Administration Act;
(j) the information is about expenses incurred by a third party while travelling at the expense of a public body;
(k) the disclosure reveals details of a licence, permit or a similar discretionary benefit granted to a third party by a public body, not including personal information supplied in support of the application for the benefit;
(l) the disclosure reveals details of a discretionary benefit of a financial nature granted to a third party by a public body, not including

(ii) personal information that relates to eligibility for income and employment support under the Income and Employment Support Act or to the determination of income or employment support levels; or
(m) the disclosure is not contrary to the public interest as described in subsection (3) and reveals only the following personal information about a third party:

(i) attendance at or participation in a public event or activity related to a public body, including a graduation ceremony, sporting event, cultural program or club, or field trip, or

(ii) receipt of an honour or award granted by or through a public body.

(3) The disclosure of personal information under paragraph (2)(m) is an unreasonable invasion of personal privacy where the third party whom the information is about has requested that the information not be disclosed.

(4) A disclosure of personal information is presumed to be an unreasonable invasion of a third party's personal privacy where

(a) the personal information relates to a medical, psychiatric or psychological history, diagnosis, condition, treatment or evaluation;

(b) the personal information is an identifiable part of a law enforcement record, except to the extent that the disclosure is necessary to dispose of the law enforcement matter or to continue an investigation;

(c) the personal information relates to employment or educational history;

(d) the personal information was collected on a tax return or gathered for the purpose of collecting a tax;

(e) the personal information consists of an individual's bank account information or credit card information;

(f) the personal information consists of personal recommendations or evaluations, character references or personnel evaluations;

(g) the personal information consists of the third party's name where

(i) it appears with other personal information about the third party, or

(ii) the disclosure of the name itself would reveal personal information about the third party; or

(h) the personal information indicates the third party's racial or ethnic origin or religious or political beliefs or associations.

(5) In determining under subsections (1) and (4) whether a disclosure of personal information constitutes an unreasonable invasion of a third party's personal privacy, the head of a public body shall consider all the relevant circumstances, including whether

(a) the disclosure is desirable for the purpose of subjecting the activities of the province or a public body to public scrutiny;
(b) the disclosure is likely to promote public health and safety or the protection of the environment;

(c) the personal information is relevant to a fair determination of the applicant's rights;

(d) the disclosure will assist in researching or validating the claims, disputes or grievances of aboriginal people;

(e) the third party will be exposed unfairly to financial or other harm;

(f) the personal information has been supplied in confidence;

(g) the personal information is likely to be inaccurate or unreliable;

(h) the disclosure may unfairly damage the reputation of a person referred to in the record requested by the applicant;

(i) the personal information was originally provided to the applicant; and

(j) the information is about a deceased person and, if so, whether the length of time the person has been deceased indicates the disclosure is not an unreasonable invasion of the deceased person's personal privacy.
Access or correction complaint

42. (1) A person who makes a request under this Act for access to a record or for correction of personal information may file a complaint with the commissioner respecting a decision, act or failure to act of the head of the public body that relates to the request.

(2) A complaint under subsection (1) shall be filed in writing not later than 15 business days

(a) after the applicant is notified of the decision of the head of the public body, or the date of the act or failure to act; or

(b) after the date the head of the public body is considered to have refused the request under subsection 16 (2).

(3) A third party informed under section 19 of a decision of the head of a public body to grant access to a record or part of a record in response to a request may file a complaint with the commissioner respecting that decision.

(4) A complaint under subsection (3) shall be filed in writing not later than 15 business days after the third party is informed of the decision of the head of the public body.

(5) The commissioner may allow a longer time period for the filing of a complaint under this section.

(6) A person or third party who has appealed directly to the Trial Division under subsection 52 (1) or 53 (1) shall not file a complaint with the commissioner.

(7) The commissioner shall refuse to investigate a complaint where an appeal has been commenced in the Trial Division.

(8) A complaint shall not be filed under this section with respect to

(a) a request that is disregarded under section 21 ;

(b) a decision respecting an extension of time under section 23 ;

(c) a variation of a procedure under section 24 ; or

(d) an estimate of costs or a decision not to waive a cost under section 26 .

(9) The commissioner shall provide a copy of the complaint to the head of the public body concerned.
Direct appeal to Trial Division by an applicant

52. (1) Where an applicant has made a request to a public body for access to a record or correction of personal information and has not filed a complaint with the commissioner under section 42, the applicant may appeal the decision, act or failure to act of the head of the public body that relates to the request directly to the Trial Division.

(2) An appeal shall be commenced under subsection (1) not later than 15 business days

(a) after the applicant is notified of the decision of the head of the public body, or the date of the act or failure to act; or

(b) after the date the head of the public body is considered to have refused the request under subsection 16 (2).

(3) Where an applicant has filed a complaint with the commissioner under section 42 and the commissioner has refused to investigate the complaint, the applicant may commence an appeal in the Trial Division of the decision, act or failure to act of the head of the public body that relates to the request for access to a record or for correction of personal information.

(4) An appeal shall be commenced under subsection (3) not later than 15 business days after the applicant is notified of the commissioner's refusal under subsection 45 (2).
Hi Stephen,
Please see the attached Terms of Reference for the above-noted project. Would you please arrange to advertise this RfP? Please set the closing date for 12 January 2018, @ 2:00pm.

Approval from DMA is also attached for your information.

Don't hesitate to touch base if you have any questions or concerns.

Kind regards,

IAN GERARD T FARRELL, B.Tech., P.Tech., PMP
709 782 8941 | ifarrell@capms.ca

CAP MANAGEMENT SERVICES
120 Conception Bay Highway
Suite 108, Villa Nova Plaza
Conception Bay South, NL | A1W 3A6
T: 1 877 757 7204 | F: 709 782 8941 | www.capms.ca
December 14, 2017

APPROVAL TO CALL REQUEST FOR PROPOSAL (RFP)

Town of Hant’s Harbour
P.O. Box 40
Hant’s Harbour, NL A0B 1Y0

Fax: 709-586-2680

Re: New Fire Hall
2016-2017 MCW – MIGA #17-MCW-17-00015

In accordance with the Town’s recent request and with the Minister’s earlier letter approving funds, approval is hereby given to proceed with a public call for Request for Proposal (RFP) for the above noted project.

Please contact Stephen Slaney of Tendering and Contracts Division, Transportation and Works (email: StephenSlaney@gov.nl.ca; phone: (709) 729-3925) to make arrangements for the RFP call services.

Sincerely,

INAYAT REHMAN, P. Eng.
Regional Engineer

cc: Hon. Steve Crocker, MHA
cc: Ms. Heather Tizzard
cc: Mr. Denis Hickey
cc: Mr. Ian Duffett, P. Eng.
c: HCANL - Heavy Civil Association NL
cc: Ms. Jacqueline Vickers, Tendering & Contracts, TW
cc: Mr. Stephen Slaney, Tendering & Contracts, TW
cc: Mr. Rex Woodford
Slaney, Stephen

From: Slaney, Stephen
Sent: Monday, December 18, 2017 2:49 PM
To: Vickers, Jacqueline; Willar, Lisa; Shulba, Janice; @bids.ca; @pods.net; @rogers.com; Construction Assn NS; McGraw Hill; Sam Wells
Cc: Rehman, Inayat; Dewling, Dave G.; Leonard, Jackie; Hounsell, Sandy; Power, Chris; Lacey, William; Crummey, Jennifer; Maloney, Wilfred; @allnorth.com; Ian Farrell
Subject: RE: Municipal Tender notice
Attachments: MA10933 - RFP December 18, 2017.doc

Please see attached notice for Municipal Affairs.

Thank you

Stephen Slaney
Program Co-Ordinator
Tendering & Contracts
Dept. of Transportation & Works
Ground Floor, East Block
Confederation Building
St John’s, NL
Email: stephenslaney@gov.nl.ca
Tel: (709) 729-3925
Fax: (709) 729-6729
GOVERNMENT OF NEWFOUNDLAND AND LABRADOR
DEPARTMENT OF MUNICIPAL AFFAIRS and ENVIRONMENT

MA10933 - RFP for Design/Build of a New Fire Hall, Town of Hant's Harbour, NL

The Government of Newfoundland and Labrador, Department of Municipal Affairs & Environment and the Town of Hant's Harbour are calling a Request for Proposals for

MA10933 - RFP for Design/Build of a New Fire Hall, Town of Hant's Harbour, NL

A copy of the RFP may be obtained by emailing a request to lisawillar@gov.nl.ca, stephenslaney@gov.nl.ca or from the address below.

Submissions are to be forwarded to the address below & will be received up to 2:00 PM, January 12th, 2018.

Deputy Minister
Dept. of Municipal Affairs & Environment
c/o Tendering & Contracts
Ground Floor, East Block, Confederation Building
P.O. Box 8700
St. John's, NL A1B 4J6
Telephone: 709-729-3786
Facsimile: 709-729-6729
ADDENDA

Town of Hant’s Harbour
Design-Build of New Fire Hall and Administrative Office
DMA#: 17-CWWF-17-00015
CAP File: NL00000.28

1. ADDENDUM NO. 1 .......................................................................................................................... 2
   1.1 Precedence .......................................................................................................................... 2
   1.2 General .................................................................................................................................... 2
   1.3 Purpose – Amendment to LEED Requirements ................................................................. 2
   1.4 Purpose – To Respond to Questions from Plan Takers ....................................................... 2
   1.5 RfP Closing Date and Time ............................................................................................... 3
   1.6 Acknowledgement ............................................................................................................... 3
1. ADDENDUM NO. 1

1.1 Precedence

This addendum shall form an integral part of the Terms of Reference and is to be read in conjunction therewith. This Addendum shall take precedence over all forms for the aforementioned Terms of Reference with which it may provide to be at variance or may otherwise be qualified in writing by authorized personnel.

1.2 General

The general conditions and all documents issued with the specification shall apply to govern all phases of the work covered by the Addendum.

1.3 Purpose – Amendment to LEED Requirements

The purpose of this addendum is to provide clarification for bidders with respect to LEED requirements. Within Section 2.5 Design of the Terms of Reference, delete:

"LEED certification is not a project requirement, nor is a LEED target set by the Owner. The purpose of using the LEED scorecard is to guide designers towards a sustainable design for a building which the Owner can afford to operate."

And replace with:

"Registration with LEED is not a project requirement; however, the proponent will be expected to strive for a score of 25 points during the design. All 25 points must provide a direct benefit to this building and the Owner. The Prerequisite Point for Site Selection is not applicable. The purpose is to incorporate the LEED scorecard to guide designers towards a sustainable design that the Owner can afford to operate."

1.4 Purpose – To Respond to Questions from Plan Takers

<table>
<thead>
<tr>
<th>Q1</th>
<th>Section 5.0 requires the successful proponent to carry out detailed geotechnical reports and environmental assessments...is this required as a Geotech report and environmental assessment have been provided?</th>
</tr>
</thead>
<tbody>
<tr>
<td>A1</td>
<td>The selected proponent will be responsible for the product regardless of whether they rely on the documents provided, or carry out their own pre-design activities.</td>
</tr>
<tr>
<td>Q2</td>
<td>Bunker Suit washing machine, can you provide any more details or model etc... so we can price appropriately.</td>
</tr>
<tr>
<td>A2</td>
<td>The specifications provided within the Terms of Reference are the minimum performance specifications.</td>
</tr>
<tr>
<td>Q3</td>
<td>Would the push button lock similar to picture here be approved as &quot;programmable security code access&quot;? or do you want card swipes that are programmable.</td>
</tr>
</tbody>
</table>
A3  Push-button programmable devices are acceptable.

1.5  RfP Closing Date and Time

The RfP closing date is extended to 17 January 2018, at 2:00pm, to accommodate the Christmas holiday.

1.6  Acknowledgement

Contractors are advised to acknowledge receipt of this Addendum in the location as highlighted on the Bid Form.

—End of Addendum No. 1
Slaney, Stephen

From: <admin@enerconbuilders.ca>
Sent: Tuesday, January 9, 2018 10:51 AM
To: Slaney, Stephen
Subject: [Potential Junk/Spam] RE: Addendum #1 - MA10933 - Hants Harbour Fire Hall

EnerCon Builders Inc.
P.O. Box 13396, Station 'A'
50 Pippy Place, Unit 17
St. John's, NL A1B 4B8
Tel.: (709) 722-8885
Fax: (709) 722-8889
Email: admin@enerconbuilders.ca

From: Slaney, Stephen [mailto:StephenSlaney@gov.nl.ca]
Sent: January-09-18 10:47 AM
To: 'canamplatforms.ca'; 'Dormody, Mike'; chimoconstruction.com; dmq.nf.ca; 'Craig Drover'; lat49.ca; 'scliavalin.com'; 'Soucy, Carolynne'; 'Dale Peddle'; nf.aiibn.com; altusgroup.com; exploitsengineering.ca; rgmdevcorp.com; Aaron Bennett | Silk Stevens; fougeremenchenton.ca; jewerbailey.com; turntown.com; @jmconstruction.co'; 'Bruce Walck'; Construction Assn NS; McGraw Hill; Sam Wells
Cc: Dewling, Dave G.; 'Ian Farrell'; Rehman, Inayat
Subject: Addendum #1 - MA10933 - Hants Harbour Fire Hall

FYI

Stephen Slaney
Program Co-Ordinator
Tendering & Contracts
Dept. of Transportation & Works
Ground Floor, East Block
Confederation Building
St John's, NL
Email: stephenslaney@gov.nl.ca
Tel: (709) 729-3925
Fax: (709) 729-6729

"This email and any attached files are intended for the sole use of the primary and copied addressee(s) and may contain privileged and/or confidential information. Any distribution, use or copying by any means of this
Slaney, Stephen

From: Stephen Slaney@woodplc.com>
Sent: Tuesday, January 9, 2018 10:58 AM
To: Slaney, Stephen
Subject: RE: Addendum #1 - MA10933 - Hants Harbour Fire Hall

Received, thank you Stephen.

3300 Merrittville Hwy., Unit 5, Thorold, ON L2V 4Y6, Canada
Direct: (905) 687-6616
www.woodplc.com

From: Slaney, Stephen [mailto:StephenSlaney@gov.nl.ca]
Sent: Tuesday, January 09, 2018 9:17 AM
To: @canamplatforms.ca <@canamplatforms.ca>; 'Dormody, Mike' <cbcl.ca>; @chimoconstruction.com <@chimoconstruction.com>; @dmg.nf.ca; 'Craig Drover' <jencoltld.ca>; @lat49.ca; @snclavalin.com

'Soucy, Carolynn' <@stantec.com>; @woodplc.com; 'Dale Peddle' <@redwoodconstruction.ca>; @nf.aibn.com

'@expolitsengineering.ca' <@expolitsengineering.ca>; @rgmdevcorp.com '

'Aaron Bennett | Silk Stevens' <@silkstevens.ca>; @fougeremenchenton.ca>

@turntown.com <@turntown.com>; @admin@enerconbuilders.ca>

@jmjconstruction.co <@jmjconstruction.co>; 'Bruce Walck' <powersbrown.com>

Construction Assn NS <@cans.ns.ca>; McGraw Hill <@construction.com>; Sam Wells

Dewling, Dave G. <dewlingd@gov.nl.ca>; 'Ian Farrell' <ifarrell@capms.ca>; Rehman, Inayat

InayatRehman@gov.nl.ca>

Subject: Addendum #1 - MA10933 - Hants Harbour Fire Hall

FYI

Stephen Slaney
Program Co-Ordinator
Tendering & Contracts
Dept. of Transportation & Works
Ground Floor, East Block
Confederation Building
St John's, NL
Email: stephenslaney@gov.nl.ca
Tel: (709) 729-3925
Fax: (709) 729-6729
Slaney, Stephen

From: Slaney, Stephen [mailto:StephenSlaney@gov.nl.ca]
Sent: Tuesday, January 9, 2018 9:17 AM
To: [empty]
Cc: Dewling, Dave G. <dewlingd@gov.nl.ca>; Ian Farrell <ifarrell@capms.ca>; Rehman, Inayat <InayatRehman@gov.nl.ca>
Subject: Addendum #1 - MA10933 - Hants Harbour Fire Hall

Received with thanks.

Regards,

[CAN-AM Platforms & Construction Ltd.]
Office 709-786-1113
Fax 709-786-1123

Stephen Slaney
Program Co-Ordinator
Tendering & Contracts
Dept. of Transportation & Works
Ground Floor, East Block
Confederation Building
St John's, NL
Email: stephenslaney@gov.nl.ca
Tel: (709) 729-3925
Fax: (709) 729-6729

"This email and any attached files are intended for the sole use of the primary and copied addressee(s) and may contain privileged and/or confidential information. Any distribution, use or copying by any means of this information is strictly prohibited. If you received this email in error, please delete it immediately and notify the sender."

Virus-free. www.avast.com
Addendum received, thank you.

Sincerely,

Reginald G. Morey | Manager and CEO | RGM Development Corporation

Office: (709) 652-3252 | Mobile: (709) 652-3252
7 Port Anson Rd., Route 381 | PO Box 158, Roberts Arm, NL A0J 1R0 Canada
www.rgmdvcorp.com | info@rgmdvcorp.com

CONFIDENTIALITY NOTICE: This email and any attached files are intended for the sole and exclusive use of the named primary and copied addressee(s) and may contain confidential and privileged information intended for those addressee(s) only. Any distribution, use or copying by any means of this information by any other person or party is strictly prohibited. If you have received this email in error and are not an intended addressee, please delete it immediately and notify the sender. Thank you for your cooperation and assistance.
From: Craig Drover <@jencoltd.ca>
Sent: Wednesday, January 10, 2018 10:44 AM
To: Slaney, Stephen
Subject: RE: Addendum #1 - MA10933 - Hants Harbour Fire Hall

Received

Craig Drover

Jenco Limited
Tel: 709 747 7207 Fax: 709 747 7208

JENCO ELECTRICAL CONTRACTORS

From: Slaney, Stephen [mailto:StephenSlaney@gov.nl.ca]
Sent: Tuesday, January 9, 2018 10:47 AM
To: @canamplatforms.ca'; 'Dormody, Mike'@chimoconstruction.com'; 'Soucy, Carolynne'@snclavalin.com'; 'Dale Peddle'@redwoodconstruction.ca'; 'Altus Group'@mgdevcorp.com'; 'Fougeremenschaften.ca'@fougeremenschaften.ca'; 'Constr Assn NS'@cans.ns.ca'; David, Dave G. <dewlingd@gov.nl.ca>;
'Craig Drover'@jencoltd.ca'; 'Ian Farrell'@capms.ca'; Rehman, Inayat
<br>Rehman@gov.nl.ca>
Cc: dewlingd@gov.nl.ca'; Ian Farrell@capms.ca'; Rehman, Inayat
<br>Rehman@gov.nl.ca>
Subject: Addendum #1 - MA10933 - Hants Harbour Fire Hall

Stephen Slaney
Program Co-Ordinator
Tendering & Contracts
Dept. of Transportation & Works
Ground Floor, East Block
Confederation Building
St John's, NL
“This email and any attached files are intended for the sole use of the primary and copied addressee(s) and may contain privileged and/or confidential information. Any distribution, use or copying by any means of this information is strictly prohibited. If you received this email in error, please delete it immediately and notify the sender.”
From: Dave Leonard [mailto: ________________________@chimoconstruction.com]
Sent: Wednesday, January 17, 2018 9:21 AM
To: Willar, Lisa
Subject: Re: Addendum #1 for project MA10933 – RFP for Design/Build of a New Fire Hall, Town of Hant’s Harbour, NL.

Received thanks

Thanks,
Dave Leonard, P. Eng.
Project Manager
Chimo Construction
Phone: (709) 739-5900
Fax: (709) 739-5511
Cell: (709) ________________________
__________________________@chimoconstruction.com

On Jan 17, 2018, at 9:19 AM, Willar, Lisa <LisaWillar@gov.nl.ca> wrote:

Contractors are reminded of the importance of acknowledgement of addenda. When receiving addenda from Tendering and Contracts via fax or email, please confirm receipt. Failure to acknowledge receipt of addenda could be grounds for disqualification.

Please confirm receipt of Addendum #1 for project MA10933 – RFP for Design/Build of a New Fire Hall, Town of Hant’s Harbour, NL. As of now this project will be closing today Jan. 17, 2018 @ 2:00pm.

Thank you,

Lisa Willar
Tendering & Contracts

“This email and any attached files are intended for the sole use of the primary and copied addressee(s) and may contain privileged and/or confidential information. Any distribution, use or copying by any means of this information is strictly prohibited. If you received this email in error, please delete it immediately and notify the sender.”
Addendum #1 was received by us.

Mike

---

Please consider the environment before printing this e-mail. | S'il vous plaît considérez l’environnement avant d’imprimer ce courriel.

Disclaimer | Désavoue

Contractors are reminded of the importance of acknowledgement of addenda. When receiving addenda from Tendering and Contracts via fax or email, please confirm receipt. Failure to acknowledge receipt of addenda could be grounds for disqualification.
Please confirm receipt of Addendum #1 for project MA10933 – RFP for Design/Build of a New Fire Hall, Town of Hant’s Harbour, NL. As of now this project will be closing today Jan. 17, 2018 @ 2:00pm.

Thank you,

Lisa Willar
Tendering & Contracts

“This email and any attached files are intended for the sole use of the primary and copied addressee(s) and may contain privileged and/or confidential information. Any distribution, use or copying by any means of this information is strictly prohibited. If you received this email in error, please delete it immediately and notify the sender.”
Slaney, Stephen

From: Willar, Lisa
Sent: Wednesday, January 17, 2018 9:37 AM
To: Slaney, Stephen
Subject: FW: Addendum #1 for project MA10933 – RFP for Design/Build of a New Fire Hall, Town of Hant’s Harbour, NL.

Got it but won’t be bidding. Thanks Lisa.

From: Willar, Lisa [mailto:LisaWillar@nL.ca]
Sent: January-17-18 9:20 AM
To: 'Dormody, Mike' <dormody@gb.ca>; 'Dave Leonard' <leodn@dmg.nf.ca>; 'Michael Hogan' <dhogan@snclavalin.com>; 'Soucy, Carolynne' <soucy.stantec.com>; 'Bartlett, Robin' <bartlett.robin@redwoodconstruction.ca>; 'Lamar, Potato' <lamar.potato@snclavalin.com>; 'Rob Kearley' <robertkearleycrl@exploitsengineering.ca>; 'Arielle Munshaw' <arielle.munshaw@altusgroup.com>; 'Aaron Bennett | Silk Stevens Design and Consulting Engineers' <aaron.bennett@silkestevens.ca>; 'ian@fougeremenchenton.ca'
Subject: Addendum #1 for project MA10933 – RFP for Design/Build of a New Fire Hall, Town of Hant’s Harbour, NL.

Contractors are reminded of the importance of acknowledgement of addenda. When receiving addenda from Tendering and Contracts via fax or email, please confirm receipt. Failure to acknowledge receipt of addenda could be grounds for disqualification.

Please confirm receipt of Addendum #1 for project MA10933 – RFP for Design/Build of a New Fire Hall, Town of Hant’s Harbour, NL. As of now this project will be closing today Jan. 17, 2018 @ 2:00pm.

Thank you,

Lisa Willar
Tendering & Contracts

“This email and any attached files are intended for the sole use of the primary and copied addressee(s) and may contain privileged and/or confidential information. Any distribution, use or copying by any means of this information is strictly prohibited. If you received this email in error, please delete it immediately and notify the sender.”
Slaney, Stephen

From: Willar, Lisa
Sent: Wednesday, January 17, 2018 9:37 AM
To: Slaney, Stephen
Subject: FW: Addendum #1 for project MA10933 – RFP for Design/Build of a New Fire Hall, Town of Hant’s Harbour, NL.

Addendum 1 confirmed

From: Willar, Lisa [mailto:LisaWillar@gov.nl.ca]
Sent: Wednesday, January 17, 2018 9:20 AM
To: ’Dormody, Mike’; ’Dave Leonard’; ’Michael Hogan’; ’lat49.ca’; ’Robearlett, Robin’; ’Soucy, Carolynne’; Dale Peddle; ’@nf.aibn.com’; ’Arielle Munshaw’; ’Rob Kairley’; ’Aaron Bennett | Silk Stevens Design and Consulting Engineers’; ’Ian@fougeremenchenton.ca’; ’@jewerbailey.com’; ’turntown.com’; ’jmhconstruction.co’; ’@powersbrown.com’; ’Grainge, Divina (CA - British Columbia)’; ’@nf.aibn.com’
Subject: Addendum #1 for project MA10933 – RFP for Design/Build of a New Fire Hall, Town of Hant’s Harbour, NL.

Contractors are reminded of the importance of acknowledgement of addenda. When receiving addenda from Tendering and Contracts via fax or email, please confirm receipt. Failure to acknowledge receipt of addenda could be grounds for disqualification.

Please confirm receipt of Addendum #1 for project MA10933 – RFP for Design/Build of a New Fire Hall, Town of Hant’s Harbour, NL. As of now this project will be closing today Jan. 17, 2018 @ 2:00pm.

Thank you,

Lisa Willar
Tendering & Contracts

“This email and any attached files are intended for the sole use of the primary and copied addressee(s) and may contain privileged and/or confidential information. Any distribution, use or copying by any means of this information is strictly prohibited. If you received this email in error, please delete it immediately and notify the sender.”
From: Willar, Lisa  
Sent: Wednesday, January 17, 2018 9:50 AM  
To: Slaney, Stephen  
Subject: FW: Addendum #1 for project MA10933 – RFP for Design/Build of a New Fire Hall, Town of Hant’s Harbour, NL.

s. 40(1)

From: Soucy, Carolynne [mailto:*****@stantec.com]  
Sent: Wednesday, January 17, 2018 9:50 AM  
To: Willar, Lisa  
Subject: RE: Addendum #1 for project MA10933 – RFP for Design/Build of a New Fire Hall, Town of Hant’s Harbour, NL.

Thanks addenda received.

From: Willar, Lisa [mailto:LisaWillar@gov.nl.ca]  
Sent: Wednesday, January 17, 2018 8:50 AM  
Subject: Addendum #1 for project MA10933 – RFP for Design/Build of a New Fire Hall, Town of Hant’s Harbour, NL.

Contractors are reminded of the importance of acknowledgement of addenda. When receiving addenda from Tendering and Contracts via fax or email, please confirm receipt. Failure to acknowledge receipt of addenda could be grounds for disqualification.

Please confirm receipt of Addendum #1 for project MA10933 – RFP for Design/Build of a New Fire Hall, Town of Hant’s Harbour, NL. As of now this project will be closing today Jan. 17, 2018 @ 2:00pm.

Thank you,

Lisa Willar  
Tendering & Contracts
From: Willar, Lisa  
Sent: Wednesday, January 17, 2018 9:59 AM  
To: Slaney, Stephen  
Subject: FW: Addendum #1 for project MA10933 – RFP for Design/Build of a New Fire Hall, Town of Hant’s Harbour, NL.

Received

From: Willar, Lisa [mailto:LisaWillar@gov.nl.ca]  
Sent: Wednesday, January 17, 2018 9:20 AM  
To: 'Dormody, Mike' <dormody@cbcl.ca>; 'Dave Leonard' <dave.leonard@chimoconstruction.com>; 'Michael Hogan' <michael@latt49.ca>; 'Bartlett, Robin' <bartlett@stantec.com>; 'Dale Peddle' <dale.peddle@redwoodconstruction.ca>; 'Arielle Munshaw' <arielle@altusgroup.ca>; 'Rob Kearley' <rupertk@exploitsengineering.ca>; 'Aaron Bennett | Silk Stevens Design and Consulting Engineers' <aaron@silkstevens.ca>; 'ian@fougeremenchenton.ca' <ian@fougeremenchenton.ca>; 'jon@jewerbailey.com' <jon@jewerbailey.com>; 'erin@turntown.com' <erin@turntown.com>; 'jen@jmcollection.co' <jen@jmcollection.co>; 'powersbrown.com' <powersbrown.com>; 'Grainge, Divina (CA - British Columbia)' <deloitte.ca>; 'nf.albn.com' <nf.albn.com>  
Subject: Addendum #1 for project MA10933 – RFP for Design/Build of a New Fire Hall, Town of Hant’s Harbour, NL.

Contractors are reminded of the importance of acknowledgement of addenda. When receiving addenda from Tendering and Contracts via fax or email, please confirm receipt. Failure to acknowledge receipt of addenda could be grounds for disqualification.

Please confirm receipt of Addendum #1 for project MA10933 – RFP for Design/Build of a New Fire Hall, Town of Hant’s Harbour, NL. As of now this project will be closing today Jan. 17, 2018 @ 2:00pm.

Thank you,

Lisa Willar  
Tendering & Contracts

"This email and any attached files are intended for the sole use of the primary and copied addressee(s) and may contain privileged and/or confidential information. Any distribution, use or copying by any means of this information is strictly prohibited. If you received this email in error, please delete it immediately and notify the sender."
Hi George, please see attached

Steve
Please send me the plans thank you.

GEORGE COLLINS, P.Eng.
Regional Director, NL

1-22 Beclin Road | Mt. Pearl NL | A1N 5B8 | 709-273-5000,3282 | C 709-484-5001 | F 709-273-5001
E george.collins@lindsayconstruction.ca | W lindsayconstruction.ca

The information in this e-mail and attachments are privileged and confidential. It is intended only for the use of the individual(s) to whom it is addressed and any other distribution, copying, or disclosure is strictly prohibited. If you have received this communication in error please notify us immediately by telephone or reply by e-mail to the sender. Thank you for your cooperation.

“This email and any attached files are intended for the sole use of the primary and copied addressee(s) and may contain privileged and/or confidential information. Any distribution, use or copying by any means of this information is strictly prohibited. If you received this email in error, please delete it immediately and notify the sender.”
## Tendering & Contracts Distribution of Plans and Specifications

**Report Number:** 0038  
**Print Date:** 2018/01/17

<table>
<thead>
<tr>
<th>Tender No.</th>
<th>Project</th>
<th>Closing Date</th>
<th>Site Briefing</th>
</tr>
</thead>
<tbody>
<tr>
<td>10933</td>
<td>MA10933 - RFP for Design/Build of a New Fire Hall, Town of Haast's Harbour, NL</td>
<td>2018/01/17 2:00:00PM</td>
<td>Fee:</td>
</tr>
</tbody>
</table>

### Contractor Information

<table>
<thead>
<tr>
<th>Contractor</th>
<th>Address</th>
<th>Telephone # Fax #</th>
<th>Date Taken</th>
<th>Way Sent</th>
<th># of Sets</th>
<th>Price Paid</th>
<th>Receipt/ Cheque #</th>
</tr>
</thead>
<tbody>
<tr>
<td>CONSTRUCTION ASSOCIATION NL (2016)</td>
<td>134 Eileen Stubb Ave. Unit 103 Dartmouth NS B3S0A9</td>
<td>902 - 468 -2267 902 - 468 -2470</td>
<td>2017/12/18 e-mail</td>
<td>2017/12/18 e-mail</td>
<td>2017/12/18 e-mail</td>
<td></td>
<td></td>
</tr>
<tr>
<td>DEWLING, DAVE</td>
<td>Municipal Affairs</td>
<td></td>
<td>2017/12/18 e-mail</td>
<td>2017/12/18 e-mail</td>
<td>2017/12/18 e-mail</td>
<td></td>
<td></td>
</tr>
<tr>
<td>MCGRAD-Y-HILL (2016)</td>
<td>6 Antares Phase II, Suite 203 Ottawa ON K2P8A9</td>
<td>888 - 836 -6623 866 -212 -2213</td>
<td>2017/12/18 e-mail</td>
<td>2017/12/18 e-mail</td>
<td>2017/12/18 e-mail</td>
<td></td>
<td></td>
</tr>
<tr>
<td>REHMAN, INAYAT UR</td>
<td>Municipal Affairs Eastern</td>
<td></td>
<td>2017/12/18 e-mail</td>
<td>2017/12/18 e-mail</td>
<td>2017/12/18 e-mail</td>
<td></td>
<td></td>
</tr>
<tr>
<td>CAN-AM PLATFORMS &amp; CONSTRUCTION LTD</td>
<td>P.O. Box 119 Shearstown NL A0A3V0</td>
<td>709 -786 -1113 709 -786 -1123</td>
<td>2017/12/19 Email - See Note</td>
<td>2017/12/19 Email</td>
<td>2017/12/19 Email</td>
<td></td>
<td></td>
</tr>
<tr>
<td>CBCL LIMITED</td>
<td>187 Kenmount Rd. St. John's NL</td>
<td>709 -364 -8623 709 -364 -8627</td>
<td>2017/12/19 Email</td>
<td>2017/12/19 Email</td>
<td>2017/12/19 Email</td>
<td></td>
<td></td>
</tr>
<tr>
<td>CHIMO CONSTRUCTION LTD</td>
<td>P. O. Box 21353 St. John's, NL</td>
<td>709 -739 -5900 709 -739 -5511</td>
<td>2017/12/19 Email</td>
<td>2017/12/19 Email</td>
<td>2017/12/19 Email</td>
<td></td>
<td></td>
</tr>
<tr>
<td>DMG CONSULTING ST. JOHN'S (TB)</td>
<td>66 Kenmount Road St. John's NL</td>
<td>709 -579 -8130 709 -579 -6923</td>
<td>2017/12/19 Email</td>
<td>2017/12/19 Email</td>
<td>2017/12/19 Email</td>
<td></td>
<td></td>
</tr>
<tr>
<td>JENCO LTD</td>
<td>1266 Kenmount Rd Suite B Paradise NL A1L1N3</td>
<td>709 -747 -7207 709 -747 -7208</td>
<td>2017/12/19 Email</td>
<td>2017/12/19 Email</td>
<td>2017/12/19 Email</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

---

**Note:** Some phone numbers and addresses have been redacted for privacy reasons.
<table>
<thead>
<tr>
<th>Contractor</th>
<th>Address</th>
<th>Telephone #</th>
<th>Date Taken</th>
<th>Way Sent</th>
<th># of Sets</th>
<th>Price Paid</th>
<th>Receipt/ Cheque #</th>
</tr>
</thead>
<tbody>
<tr>
<td>LAT49 ARCHITECTS INC.</td>
<td>683 Water Street, 2nd Floor St. John's, NL A1E1B5</td>
<td>709-753-7132</td>
<td>2017/12/19</td>
<td>Email - See Note</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SNC-LAVALIN</td>
<td>1090 Topsail Rd Mount Pearl NL, A1N5E7</td>
<td>709-368-0118</td>
<td>2017/12/19</td>
<td>Email</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>STANTEC - NB (TB)</td>
<td>845 Prospect St. Fredericton NB, E3B2T7</td>
<td>506-452-7000</td>
<td>2017/12/19</td>
<td>Email</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>AMEC FOSTER WHEELER (ON) (TB)</td>
<td>3540 Harvester Road Burlington ON, L7N3W5</td>
<td>905-687-6616</td>
<td>2017/12/20</td>
<td>e-mail</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>REDWOOD CONSTRUCTION LTD.</td>
<td>961 Topsail Road Mount Pearl NL, A1N3K1</td>
<td>709-745-7888</td>
<td>2017/12/20</td>
<td>e-mail</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>WELCON CONSTRUCTION LTD. (TB)</td>
<td>P. O. Box 189 Victoria NL A0A4G0</td>
<td>709-596-2910</td>
<td>2017/12/20</td>
<td>Email</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ALTUS GROUP</td>
<td>186 Duckworth St. Suite 300 St. John's NL A1C1G5</td>
<td>709-726-4059</td>
<td>2017/12/21</td>
<td>Email</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>EXPLOITS ENGINEERING CONSULTANTS LTD</td>
<td>2 Mill Road Grand Falls-Windsor NL, A2A1B7</td>
<td>709-489-9150</td>
<td>2017/12/21</td>
<td>Email</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>RGM DEVELOPMENT CORPORATION (TB)</td>
<td>7 Port Anson Road, Route 381 PO Box 158 Roberts Arm NL A0J1R0</td>
<td>709-652-3252</td>
<td>2017/12/21</td>
<td>Email</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SILK STEVENS LTD. DESIGN AND CONSULTING ENGINEERS (TB) (NL)</td>
<td>18 High St. Grand Falls-Windsor NL, A2A1C6</td>
<td>709-489-2900</td>
<td>2017/12/21</td>
<td>Email</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FOUGERE MENCHENTON ARCHITECTS</td>
<td>172 Logy Bay Rd. P.O. Box 21039 St. John's NL A1A5B2 ian@fougere@</td>
<td>709-739-8202</td>
<td>2017/12/22</td>
<td>Email - See Note</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>JEWER BAILEY CONSULTANTS LTD.</td>
<td>75 Tiffany Court St. John's NL, A1A0L1</td>
<td>709-579-4255</td>
<td>2017/12/22</td>
<td>Email - See Note</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
## TENDERING & CONTRACTS
### DISTRIBUTION OF PLANS AND SPECIFICATIONS

<table>
<thead>
<tr>
<th>Contractor</th>
<th>Address</th>
<th>Telephone #</th>
<th>Date Taken</th>
<th>Way Sent</th>
<th># of Sets</th>
<th>Price Paid</th>
<th>Receipt/ Cheque #</th>
<th>Email Address</th>
<th>Fax #</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>TURNER &amp; TOWNSEND (TB)</td>
<td>1 St. Clair Ave. East. 7th Floor</td>
<td>416-925-1424</td>
<td>2017/12/22</td>
<td>Email - See Note</td>
<td></td>
<td></td>
<td></td>
<td><a href="mailto:toronto.on.m4t2v7@turntown.com">toronto.on.m4t2v7@turntown.com</a></td>
<td>416-925-2329</td>
<td></td>
</tr>
<tr>
<td>ENERCON BUILDERS INC</td>
<td>50 Pippy Place, Unit 17 P.O. Box 13396 St. John's NL A1B4B8 <a href="mailto:admin@enerconbuilders.ca">admin@enerconbuilders.ca</a></td>
<td>709-722-8885</td>
<td>2018/01/02</td>
<td>Email</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>709-722-8889</td>
<td></td>
</tr>
<tr>
<td>JMJ HOLDINGS LTD</td>
<td>149 Airport Rd. Suite 200 P.O. Box 29061 St. John's NL A1A5B5 jmjconstruction.co</td>
<td>709-726-7283</td>
<td>2018/01/02</td>
<td>Email</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>709-726-7263</td>
<td></td>
</tr>
<tr>
<td>POWERS BROWN ARCHITECTURE (TB)</td>
<td>1 Church Hill Suite F St. John's NL A1C3Z7 powersbrown.com</td>
<td>709-726-3941</td>
<td>2018/01/02</td>
<td>e-mail</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DELOITTE (BC) (TB)</td>
<td>2800-1055 Dunsmuir St. Vancouver BC V7X1P4 deloitte.ca</td>
<td>604-640-3350</td>
<td>2018/01/11</td>
<td>Email</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>EDWARD COLLINS CONTRACTING LTD</td>
<td>Box 51 Jeresidey NL A0B2G0</td>
<td>709-227-5509</td>
<td>2018/01/12</td>
<td>Email</td>
<td></td>
<td></td>
<td></td>
<td>nf.aibn.com</td>
<td>709-227-3704</td>
<td></td>
</tr>
</tbody>
</table>

Total Amount Paid
**TERMS OF REFERENCE**

Request for Proposals for  
Design-Build of New Fire Hall  
DMA#:  17-MCW-17-00015

Prepared For:  
The Town of Hant’s Harbour

<table>
<thead>
<tr>
<th>No.</th>
<th>Description</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>REV201712181351</td>
<td>Issued to Call RfP</td>
<td>18 Dec 2017</td>
</tr>
<tr>
<td>REV201712081048</td>
<td>Issued for Approval to Call RfP</td>
<td>8 Dec 2017</td>
</tr>
<tr>
<td>REV201711301238</td>
<td>Issued internally for QC</td>
<td>30 Nov 2017</td>
</tr>
</tbody>
</table>

December 18, 2017  
CAP File: NL00000.28
# TABLE OF CONTENTS

1. **INTRODUCTION** ................................................................................................................. 1  
   1.1 General ............................................................................................................................... 1  
   1.2 Background ........................................................................................................................ 1  
   1.3 Project Description ............................................................................................................. 1  

2. **OWNER'S STATEMENT OF REQUIREMENTS** ................................................................. 1  
   2.1 Approved Funding .............................................................................................................. 1  
   2.2 Architectural Program ....................................................................................................... 1  
   2.3 Geotechnical Investigation ............................................................................................... 1  
   2.4 Existing Site Conditions ................................................................................................... 2  
   2.5 Design ............................................................................................................................... 2  
      2.5.1 Design Documents ..................................................................................................... 2  
   2.6 Project Meetings ............................................................................................................... 3  
   2.7 During Construction ........................................................................................................ 3  
      2.7.1 Project Reporting ....................................................................................................... 3  
      2.7.2 Site Conditions .......................................................................................................... 3  
      2.7.3 Shop Drawings ........................................................................................................... 4  
      2.7.4 Quality Control and Commissioning ......................................................................... 4  
      2.7.5 Temporary Utilities ................................................................................................... 5  
   2.8 Legacy Documentation ..................................................................................................... 5  
   2.9 Safety ............................................................................................................................... 5  
   2.10 Milestone Schedule ....................................................................................................... 6  
   2.11 Project Governance ........................................................................................................ 6  

3. **MANDATORY REQUIREMENTS** .................................................................................... 7  
   3.1 Qualifications .................................................................................................................... 7  
   3.2 Mode of Contract ............................................................................................................. 7  

4. **REQUIRED AREAS OF EXPERTISE** ........................................................................... 7  

5. **SUBMISSION CONTENT** ............................................................................................... 8  
   5.1 At Bid Close ..................................................................................................................... 8  
   5.2 Other Documents ............................................................................................................ 8  
      5.2.1 Project Team Organizational Chart .......................................................................... 8  
      5.2.2 Resumes ................................................................................................................... 8  

6. **EVALUATION AND AWARD** ....................................................................................... 9  
   6.1 Yes/No Criteria ............................................................................................................... 9  
   6.2 Price Scoring ................................................................................................................... 9
7. INSTRUCTIONS FOR SUBMISSION

7.1 Number and Type of Submission

7.2 RfP Closing information
   7.2.1 Envelopes are to be addressed and delivered to:
   7.2.2 Envelopes containing Bids are to be clearly marked:

7.3 Inquiries
   7.3.1 Direct all inquiries to the Owner’s Advisor

7.4 Security and Insurance
   7.4.1 Bidding Security
   7.4.2 Performance Bond
   7.4.3 Labour and Materials Payment Bond

7.5 Unacceptable Bids

7.6 Withdrawal of Bids

7.7 Amendments to Submitted Bids

7.8 Acceptance and/or Award

7.9 Costs Related to Preparing Bids

7.10 Governing Law

7.11 Access to Information

APPENDICES

Appendix A     Architectural Program
Appendix B     Geotechnical Investigation Report
Appendix C     Existing Site Conditions and Legal Survey
Appendix D     Bid Form
Appendix E     Mode of Contract – CCDC14 2013 and Supplementary General Conditions
Appendix F     Key Personnel Form
1. INTRODUCTION

1.1 General

The Town of Hant’s Harbour (the Owner, the Town) has identified a need for a fire hall. The Owner is requesting responses to the Design-Build Proposal to select a Design-Builders who will undertake the scope of work identified herein. Through this process, the Owner expects to identify a Design-Builders to successfully carry out the scope of services detailed herein.

The legal survey for the site is provided in Appendix C.

1.2 Background

The Town’s previous building had been ordered evacuated by OHS Division, ServiceNL since 2010. The trucks are still housed in the old building, but regular occupancy is not permitted.

1.3 Project Description

The purpose of this project is to design and construct a new, fully-functional Fire Hall for the delivery of fire fighting services can be improved.

2. OWNER’S STATEMENT OF REQUIREMENTS

2.1 Approved Funding

The Town has secured funding from the Department of Municipal Affairs and Environment (MAE) for this project. $885,816 has been budgeted for this building under Provincial Government sponsorship. The Town has another $250,000 budgeted using its own funding sources. The total design and construction budget under this request for proposals is $1,135,816 including HST.

The design-build approach is being followed so that the designers and builders are a part of the same team, and will work in collaboration with the Owner to deliver a fully-functional building that meets the Owners requirements. The design-builder will be responsible for all architectural and engineering design, construction, and commissioning activities necessary to deliver this fully-functioning building.

2.2 Architectural Program

See Appendix A for the Architectural program intended to provide bidders with a conceptual understanding of the expectations of the Town. A notional floor plan and site plan are also provided.

This program is intended to provide bidders with a general understanding of the Owner’s requirements for bidding purposes. The successful bidder will be required to include necessary architectural programming activities.

2.3 Geotechnical Investigation

The performance expectations for substructure and site considerations are provided in the Geotechnical Investigation Report located in Appendix B. For bidding purposes bidders shall take into account the information, discussion, and recommendations provided in this report. The successful bidder will be responsible for geotechnical engineering activities such as compaction tests, proctor tests, etc after award.
2.4 Existing Site Conditions

Appendix C contains a plan of the current site conditions. Bidders are advised that this document may not represent all existing and unknown site conditions. Any information on this document should be confirmed by bidders.

2.5 Design

The proposed building will have a footprint of approximately 2,455 square-feet and it is required that it is designed and built in a sustainable way. Firstly, the design-builder will be required to exceed the Model National Energy Code of Canada for Buildings (1997) by 40%. Secondly, it is expected that the LEED scorecard will be used by designers to guide the design of this building.

LEED certification is not a project requirement, nor is a LEED target set by the Owner. The purpose of using the LEED scorecard is to guide designers towards a sustainable design for a building which the Owner can afford to operate.

For bidding purposes bidders are to assume that the Town of Hant’s Harbour do not have municipal zoning regulations that affect this project.

For bidding purposes bidders are to assume that the building is not to be designed and built to post-disaster standards.

2.5.1 Design Documents

<table>
<thead>
<tr>
<th>Percentage</th>
<th>Document Details</th>
<th>Delivery Format</th>
</tr>
</thead>
</table>
| 40% Design | - Alternatives of schematic designs illustrating relationships between building functions.  
               - Site considerations.  
               - Suggested materials.  
               - LEED Scorecard. | 1 hard copy and 1 .pdf |
| 60% Design | - Selected schematic design developed into final.  
               - Materials selected and incorporated.  
               - Key details developed.  
               - LEED Scorecard. | 1 hard copy and 1 .pdf |
| 90% Design | - Construction Drawings.  
               - Specifications.  
               - Ready for permit applications.  
               - Professional stamps required to be included.  
               - LEED Scorecard.  
               - Energy Calculations and Notes. | 1 hard copy and 1 .pdf |
| 100% Design | - Permits received.  
               - All details finalized.  
               - Any specifications issues from 90% Design are rectified.  
               - Quality Control Program manual.  
               - Professional stamps required to be included.  
               - LEED Scorecard.  
               - Energy Calculations and Notes. | 1 hard copy and 1 .pdf |
2.6 Project Meetings

The design-builder will be responsible for coordinating monthly meetings with the Owner, Owner’s Advisor, and MAE, and for taking meeting minutes for distribution to attendees within seven days of the meeting. The design-builder will be responsible for making revisions as directed by the Owner or Owner’s Advisor.

The design-builder will permit Owner’s and MAE’s representatives access to the site to verify conditions that are relevant to payment claims.

2.7 During Construction

2.7.1 Project Reporting

The design-builder is required to maintain daily logs. These logs shall include, as a minimum: summary of personnel on site including subcontractors; weather conditions; summary of work completed; reporting of any safety or environmental incidents and/or concerns; reporting of any identified design or quality issues and/or concerns; one day look ahead for work planned for the next day.

The design-builder will provide weekly reporting documents which includes a summary of the information detailed in the daily reports and includes a progress summary for all contract cost items outlined in these Terms of Reference and change orders.

On a weekly basis, the design-builder will provide the Owner with an updated resource loaded project schedule to reflect progress and anticipated completion dates. This is to be compared to the original schedule. Include a two week look ahead schedule that provides a detailed summary of the planned work with man-power and equipment requirements. The two-week look-ahead shall include a numbered list of activities, equipment requirements, quality/safety requirements, material testing requirements, and coordination requirements.

The design-builder will provide the Owner with site photographs. On a weekly basis, the design-builder will take a minimum of four photos; one from each corner of the site. When the building is closed in, pictures will be required on the inside of the building.

Payment claims must include the site photographs explained in the previous paragraph, photographs of the work being claimed, and QC testing reports indicating adherence to the design. Photographs must be clear, in-focus, and of adequate number to illustrate adherence to the design. A hard copy is to be provided to the Owner’s Advisor for review, and an electronic copy to be provided to the Owner and Owner’s Advisor.

2.7.2 Site Conditions

The design-builder is responsible for maintaining a safe and tidy work site. Debris, trash, rubbish, litter, etc. shall be stored to prevent from being blown around site and into adjacent properties. Equipment and materials shall be safely and tidily stored when not in use.

The design-builder shall obtain permits from authorities having jurisdiction related to the disposal of waste and debris. Waste shall not be burned on site. The costs related to waste storage, handling, and disposal shall be borne by the design-builder.
The building shall be fully cleaned inside and outside per the manufacturer’s recommendations including glass and mirrors, lighting surfaces, louvres, grills, screens, diffusers, floors swept, mopped, shampooed, exterior surfaces free of dirt, roofs, gutters, downspouts, and drainage, and sweep and wash clean paved areas. Also remove ice and snow from building accesses and parking areas. All filters in place during construction shall be replaced with new.

2.7.3 Shop Drawings

Provide shop drawings and specifications, stamped and signed by an appropriate licensed professional engineer or architect, indicating acceptable mounting procedures for all equipment that is suspended, mounted, or otherwise attached. The designer is to also verify correct installation of equipment.

Required shop drawings include, but are not limited to, the following:

- Rebar
- Flooring
- Wall Framing
- Roof Trusses
- Aluminium Doors and Windows
- Electrical
- Mechanical
- Roofing

2.7.4 Quality Control and Commissioning

The successful bidder will be responsible for submitting to the Owner a Quality Control (QC) Program manual that addresses the following items:

- Inspection and Testing necessary for Quality Control.
- Performance verification and acceptance procedures for all systems installed in the building.
- Standard monthly reporting forms related to Quality Control.

The successful bidder will submit the QC Program manual for review and approval by the Owner. Any deficiencies in the manual must be corrected by the design-builder.

The design-builder is responsible for fully documenting all tests and inspections throughout the project. This documentation is to be submitted to the Owner monthly. Payment claims shall be supported with QC and commissioning documentation. Bidders shall carry a $10,000 allowance for inspection and testing (this amount is noted on the Bid form). Invoices related to the testing and inspection allowance will be reimbursed by the Owner without the addition of markup and profit. The inspection & testing allowance will be used as directed by the Owner Rep.

The design-builder shall submit testing, adjusting, and balancing reports for all building systems.

The design-builder will allow the Owner and Owner’s representatives access to inspect and monitor the work being carried out under this contract. The design-builder will provide the Owner with adequate notice (five days minimum) if it wishes the Owner to perform special inspections.

If work is covered that requires inspection by the Owner, then the design-builder will uncover the work to allow for the inspection and make good the work again.
If the Owner suspects that work is not in accordance with contract or design documents then the Owner can arrange for thorough inspection and testing as necessary. If the work is found to not be in accordance then the design-builder will assume the costs for the inspection/testing and making good the work, otherwise the Owner will assume the costs of the inspection/testing.

The design-builder shall submit a written notice, or notices, to certify the following:
- Work has been completed in accordance with the issued for construction documents
- Defects and deficiencies have been rectified
- Equipment and systems have been tested, adjusted, and balanced, and are fully operational
- Certificates required by authorities having jurisdiction have been submitted
- Operations of systems have been demonstrated to the Owner’s personnel
- Work is complete and ready for final inspection

2.7.5 Temporary Utilities

The design-builder is responsible for marshalling, fencing, security, parking, site offices, tools and equipment storage, hazardous materials storage, barriers, guard rails/barricades, etc as necessary to fulfill project requirements.

The design-builder will be solely responsible for provision of any and all temporary utilities, including but not limited to heating, ventilating, air conditioning, power and lighting, water and sanitary facilities, communications, fire protection, and waste collection.

2.8 Legacy Documentation

The design-builder is required to provide as-built drawings at project close to serve as legacy documentation. One hard-copy set printed on A2 or larger is required, as well as a complete electronic set in .pdf format either on cd or flash drive. These drawings shall be verified by the licensed architect or engineer, per the respective discipline.

The design-builder shall also provide product data, materials and finishes, operation and maintenance data, spare parts, special tools, maintenance materials, warranties/bonds, and a final topographic survey of the site.

All electronic drawings are to be provided in .dwg format and .pdf format. All other documents shall be provided in native format (.xlsx, .docx, etc) and .pdf format. The design-builder shall check with the Owner for the preferred format for MS Office files. The preferred medium is a flash drive or a cd. Font size shall be 11 pt minimum for text documents. Font size shall be 8 pt minimum for tables.

All equipment shall be marked with manufacturer, trade name, and catalogue number.

2.9 Safety

The design-builder shall provide a site-specific safety plan including, but not limited to:
- Job hazard analysis
- Safe Work Practices and Procedures
- OHS Designate or Committee members
- General Safety Rules
- Personnel safety qualifications
- Equipment maintenance records and schedules
- PPE Policy
- Traffic Management Plan
- Emergency Action Plan
- Material Safety Data Sheets
- Orders and other documentation issued by the ServiceNL OHS Branch.

The design-builder shall carry on project activities in accordance with the latest OHS Act and Regulations, or stricter standards commonly practiced within the building construction industry.

The design-builder shall provide the Owner with written notification pertaining to accidents, incidents, safety communications, etc to demonstrate compliance with OHS legislation or good industry practices.

### 2.10 Milestone Schedule

<table>
<thead>
<tr>
<th>Event</th>
<th>Start</th>
</tr>
</thead>
<tbody>
<tr>
<td>Project award</td>
<td></td>
</tr>
<tr>
<td>Contract negotiations complete</td>
<td>1 week after award</td>
</tr>
<tr>
<td>Architectural Programming complete</td>
<td>2 weeks after award</td>
</tr>
<tr>
<td>40% Design Documents submitted</td>
<td>4 weeks after award</td>
</tr>
<tr>
<td>60% Design Documents submitted</td>
<td>6 weeks after award</td>
</tr>
<tr>
<td>Draft Quality Control Manual submitted</td>
<td></td>
</tr>
<tr>
<td>90% Design Documents submitted</td>
<td>8 weeks after award</td>
</tr>
<tr>
<td>100% Design Documents submitted</td>
<td>10 weeks after award</td>
</tr>
<tr>
<td>Revised Quality Control Manual submitted</td>
<td></td>
</tr>
<tr>
<td>Substantial performance of the contract</td>
<td>No later than 4 August 2018</td>
</tr>
</tbody>
</table>

### 2.11 Project Governance

<table>
<thead>
<tr>
<th>Role</th>
<th>Department</th>
<th>Responsibilities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Project Sponsor</td>
<td>Department of Municipal Affairs and Environment</td>
<td>Cost-sharing partner</td>
</tr>
<tr>
<td>Project Owner</td>
<td>Town of Hant's Harbour</td>
<td></td>
</tr>
<tr>
<td>Owner's Advisor/Payment Certifier</td>
<td>CAP Management Services</td>
<td>Engaged by the Owner to provide professional assistance related to procurement of the design-builder, various quality assurance responsibilities, and payment certification</td>
</tr>
</tbody>
</table>
Design-Builder | To be determined | Engaged via public call to provide all design, engineering, labour, material, plant, equipment, superintendence, temporary facilities, rentals, permits, and administration to provide all architectural, civil/structural, mechanical, plumbing, and electrical requirements for a fully-functional Fire Hall. The scope of work includes all duties and responsibilities to install, commission, complete, and turn over to the Owner all components and systems for the architectural, civil/structural, mechanical, plumbing, and electrical aspects of the facility as detailed in the Owner’s Statement of Requirements and revisions.

The Design-Builder is responsible for the preparation of the Operations and Maintenance manual for all architectural, civil/structural, mechanical, plumbing, and electrical elements, equipment, and systems for the building.

Design-Builder’s Consultant (Consultant) | To be determined

3. MANDATORY REQUIREMENTS

3.1 Qualifications

Architectural consultants must have a valid license to practice Architecture from the Architects Licensing Board of NL (ALBNL). Engineering consultants must have a Permit to Practice from Professional Engineers and Geoscientists of Newfoundland and Labrador (PEGNL), and individual engineers must be licensed for the discipline to be undertaken.

The design-builder will also be the “principal contractor” for the purposes of OHS legislation and compliance. The design-builder shall hold COR certification with the Newfoundland and Labrador Construction Safety Association. Where the design-builder is a joint-venture, each entity shall have COR certification.

3.2 Mode of Contract

The mode of contract will be the CCDC14 2013 document. Supplementary contract terms and conditions are attached herein and are to be made part of the contract (see Appendix E). The successful bidder will be responsible for providing the CCDC14 2013 contract and the copyright seal.

4. REQUIRED AREAS OF EXPERTISE

Areas of expertise may include, but are not limited to, projects including:

- Programming Services.
- Pre-Design Services: preparation of pre-design report including site investigations including environmental assessments, geotechnical test pits, topographical survey, scope of work, statement of probable cost, review of feasibility reports and or other studies as prepared by the owner, etc.
- Design Services: preparation of preliminary design and design report where required, preparation of contract documents.
- Project management services: monthly construction inspection; contract administration and the provision of as-built documents, coordination between engineering disciplines regarding design, and coordination of sub-trade activities.
- Knowledge of LEED through the program-design-construction-commissioning stages.
- Contract Administration: inspections to confirm code, quality, contract documents and budget compliance, field testing of materials and equipment, investigation and reporting of unusual conditions which may arise during a project, review of change orders and/or contract documents, etc.
- Expertise in inspections to confirm adherence to code, field testing of materials and equipment, investigation and reporting of unusual conditions which may arise during a project, etc.
- Building construction.

5. SUBMISSION CONTENT

5.1 At Bid Close
- Bidder's shall provide the completed Bid Form in the format included in Appendix D prior to the advertised closing time.
- Provide acceptable bidding security.
- Confirmation of COR certification in the form of letter from the NLCSA.

5.2 Other Documents

Please note that the preferred Bidder will be required to provide the following within 48 hours of receipt of the Owner's Letter of Intent, and prior to Award:
- Project Team Organizational Chart.
- List of Design Professionals and Key Personnel (see bid form).
- Resumes for Design Professionals and Key Personnel.
- List of Subcontractors and Suppliers (see bid form).
- The Bidder is also required to submit its Policy Statement demonstrating their Commitment to Quality.

5.2.1 Project Team Organizational Chart
- Include Owner's Advisor, CAP Management Services Ltd; Owner, Town of Hant's Harbour; and Project Sponsor, MAE.
- Include Project Manager, design leads, and site superintendent.

5.2.2 Resumes
- Project Manager
- Lead Architect
- Lead Designer – Civil
- Lead Designer – Structural
- Lead Designer – Mechanical
- Lead Designer – Electrical
- Site Superintendent

Please limit resumes to 2 pages or less. A Key Personnel form template is provided in Appendix F, which bidders can use at their option.

6. EVALUATION AND AWARD

6.1 Yes/No Criteria

Yes/No Criteria includes a review of the bidders’ submission to verify required items were submitted. A ‘No’ result will disqualify the bidder, and no further consideration for that bidder. Yes/No criteria include:

- Bid Form submitted and complete?
- Bid Bond provided and in acceptable format?
- NLCSA Certificate of Recognition provided?

6.2 Price Scoring

The project will be awarded based on the lowest bid, but only considering bidders that satisfy all the yes/no criteria above.
7. INSTRUCTIONS FOR SUBMISSION

7.1 Number and Type of Submission

Provide 1 hardcopy of the complete submission.

7.2 RfP Closing information

The RfP will close at the date and time advertised, or as amended via addenda. Unless otherwise stated in the advertisement, the closing time is in Newfoundland Standard Time.

7.2.1 Envelopes are to be addressed and delivered to:
Town of Hant’s Harbour
c/o Tendering & Contracts
Department of Transportation & Works
Ground Floor, Confederation Building, East Block
PO Box 8700, St. John’s, NL A1B 4J6

7.2.2 Envelopes containing Bids are to be clearly marked:

Bid for Design-Build of
New Fire Hall
Town of Hant’s Harbour
DMA#: 17-MCW-17-00015

7.3 Inquiries

Inquiries will not be received later than ten calendar days prior to closing.

Any verbal representations, promises, statements, or advice provided to bidders should not be relied upon. Bidders are to use these terms of reference and instructions to bidders for bidding purposes, and are advised that only the Department of Transportation and Works, Tendering and Contracts Division, will issue official addenda, as necessary.

7.3.1 Direct all inquiries to the Owner’s Advisor
Ian Gerard T Farrell, PMP
CAP Management Services | ifarrell@capms.ca

7.4 Security and Insurance

7.4.1 Bidding Security

Every bidder shall submit with their Bid a bid bond issued by an approved Surety Company licensed to do business in the Province of Newfoundland and Labrador, and made out in favour of the Town of Hant’s Harbour.

The bid bond shall be at least ten percent (10%) of the bidder’s Bid. The bidding security will be returned upon receipt of the Performance and Labour and Materials Bonds.

The terms of the bid security will be invoked and the amount retained by the Owner if the Bidder fails to enter into an agreement within 30 days of notification of the award of the work; or fails to provide the Performance and Labour and Materials Bonds in the amount required and within the period specified.
7.4.2 Performance Bond

A Performance Bond will be required in the amount of fifty percent (50%) of the contract price. The Performance Security is to be received not later than two (2) weeks after the award of the contract by the letter of intent and prior to the formal execution of the agreement. No work is to be undertaken until the Performance Security has been received.

7.4.3 Labour and Materials Payment Bond

A Labour and Materials Payment Bond will be required in the amount of fifty percent (50%) of the contract price. The Labour and Materials Payment Bond is to be received not later than two (2) weeks after the award of the contract by the letter of intent and prior to the execution of the formal agreement. No work is to be undertaken until the Labour and Materials security has been received.

7.5 Unacceptable Bids

- Faxed or emailed Bids will not be accepted.
- Submissions must be received prior to the closing time. Bids received later than the closing date and time advertised, or amended via addenda, will not be considered. These Bids will be returned unopened.
- Bids containing additional clauses or terms will not be considered.

7.6 Withdrawal of Bids

Bids may be withdrawn without penalty if a request is received prior to the time fixed for closing by emailing Tendering and Contracts, Department of Transportation and Works, at stephenslaney@gov.nl.ca

Withdrawn Bids will be returned unopened.

7.7 Amendments to Submitted Bids

Amendments sent by fax will be accepted up to the Bid closing time. The fax number is 709.729.6729.

7.8 Acceptance and/or Award

- The Owner is not bound to accept any Bid or enter into agreement with any proponent.
- Upon making a decision to award, the Owner will issue a letter of intent to the preferred proponent. The preferred proponent will be required to execute a formal agreement with the Owner within thirty (30) calendar days of the date of the letter of intent.
- Ownership of all submitted Bids is transferred to the Owner at the moment of the date and time of closing.
- Bids shall remain valid for a period of sixty (60) calendar days from the date of closing.

7.9 Costs Related to Preparing Bids

Bidders are solely responsible for any costs or expenses related to the preparation and submission of Bids.

7.10 Governing Law

The laws of the Province of Newfoundland and Labrador shall govern this Bid call and any subsequent contract resulting from this process.
7.11 Access to Information

The Owner is subject to the provisions of the Access to Information and Protection of Privacy Act. Section 27 of the Act excludes the disclosure of information that would be harmful to the business interests of a third party and any disclosure by the Owner would be subject to that provision.
APPENDIX A

ARCHITECTURAL PROGRAM
Potential copyright material

If you wish to obtain a copy please contact the ATIPP Office at (709) 729-7072 or atippoffice@gov.nl.ca.
Potential copyright material

If you wish to obtain a copy please contact the ATIPP Office at (709) 729-7072 or atippoffice@gov.nl.ca.
REPORT AFTER PUBLIC TENDER CALL

TENDER #: 10933
DOCKET #: MA10933
TENDER CLOSING DATE & TIME: 2018/01/17 2:00:00PM

TENDER DESCRIPTION: MA10933 - RFP for Design/Build of a New Fire Hall, Town of Hant’s Harbour, NL

PROJECT #: 10933

NUMBER OF TENDERS RECEIVED: 6
NUMBER OF ADDENDUM ISSUED: 1

CHAIRMAN: Stephen Slaney
SECRETARY: Lisa Willar
CONSULTANT: Cap

SCHEDULE OF TENDERS

<table>
<thead>
<tr>
<th>NAME AND ADDRESS</th>
<th>Base Bid</th>
<th>HST</th>
<th>Tender Total</th>
<th>Security</th>
</tr>
</thead>
<tbody>
<tr>
<td>CAN-AM PLATFORMS &amp; CONSTRUCTION LTD</td>
<td>P.O. Box 119, Shearstown, NL, A0A3V0</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CHMO CONSTRUCTION LTD</td>
<td>P.O. Box 21353, St. John’s, NL, A1A2G6</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ENERCON BUILDERS INC.</td>
<td>50 Pippy Place, Unit 17, P.O. Box 13396, St. John’s, NL, A1H4B8</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>REDWOOD CONSTRUCTION LTD</td>
<td>961 Topsail Road, Mount Pearl, NL, A1N3K1</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>J.W. LINDSAY ENTERPRISES LIMITED</td>
<td>22 Beclin Rd, Unit 1, Mount Pearl, NL, A1N5E8</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>WELCON CONSTRUCTION LTD (TB)</td>
<td>P.O. Box 189, Victoria, NL, A0A4G0</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

TRANSPORTATION TENDERS (Only)

PRE-TENDER ESTIMATE OF COST:

Base Bid
Materials
Other Charges
Engineering

TOTAL COST:

POST-TENDER ESTIMATE OF COST:

Base Bid
Materials
Other Charges
Engineering

TOTAL COST:

ESTIMATED SUBSTANTIAL COMPLETION DATE:

DESIGN MANAGER:

CONSTRUCTION MANAGER:

RECOMMENDED TENDER:

RECOMMENDED TENDER:

TENDER ANALYSIS COMPLETED & RECOMMENDED BY:

AMOUNT Less HST:

REVIEWED BY:

CONTRACT AWARD:

(Approved By) (Date)

REMARKS:
**TENDERING AND CONTRACTS**  
**TENDER RECORD**

**Project:** RFP for Design/Build of New Fire Hall - Town of Hants

**Location:** Harbour, NS

**Project #:** U1A10933

**Closing Date:** Jan. 17, 2018  
**Time:** 2:00

<table>
<thead>
<tr>
<th>Date Received</th>
<th>Time Received</th>
<th>Contractor’s Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>January 17/18</td>
<td>12:51pm</td>
<td>Chimo Construction</td>
</tr>
<tr>
<td>Jan 17/18</td>
<td>1:24pm</td>
<td>Weeden Construction</td>
</tr>
<tr>
<td>Jan 17, 2018</td>
<td>1:33</td>
<td>Redwood Construction</td>
</tr>
<tr>
<td>Jan 17/18</td>
<td>1:51pm</td>
<td>Redwood (cont’d)</td>
</tr>
<tr>
<td>Jan 17, 2018</td>
<td>1:54</td>
<td>Can-Am Platforms &amp; Construction Ltd.</td>
</tr>
<tr>
<td>Jan 17, 2018</td>
<td>1:55</td>
<td>J.W. Lindsey Construction</td>
</tr>
<tr>
<td>Jan 17, 2018</td>
<td>1:58</td>
<td>Enercon Builders Inc.</td>
</tr>
<tr>
<td>Jan 17, 2018</td>
<td>1:58</td>
<td>Chimo Construction</td>
</tr>
</tbody>
</table>

**Total Number of Bids Received:**
PROJECT(S) : MA10933 - RFP for Design/Build of a New Fire Hall, Town of Hant's Harbour, NL

TENDER CLOSING DATE: 2018/01/17

<table>
<thead>
<tr>
<th>SIGNATURE</th>
<th>COMPANY NAME</th>
</tr>
</thead>
<tbody>
<tr>
<td>Signature</td>
<td>Ten</td>
</tr>
<tr>
<td>Signature</td>
<td>T.W</td>
</tr>
</tbody>
</table>