Dear [Redacted]

Re: Your request for access to information under Part II of the Access to Information and Protection of Privacy Act (File # NR-173-2018)

On September 26, 2018, the Department of Natural Resources received your request for access to the following records/information:

Any briefing notes or correspondence relating to Rio Tinto (IOC) and the Wabush 3 project since February 10, 2018.

I am pleased to inform you that a decision has been made by the Department of Natural Resources, confirmed by the Deputy Minister, to provide access to the requested records. The records are attached.

We are providing access to the most information possible but have made redactions in accordance with Section 29(1)(a) of ATIPPA, 2015 as follows:

29. (1)(a) The head of a public body may refuse to disclose to an applicant information that would reveal advice, proposals, recommendations, analyses or policy options developed by or for a public body or minister.

Please note we have removed any duplicate attachments from correspondents for your convenience and the following documents are publicly available and can be found through the link below:

Wabush 3 Benefits Plan & Gender Equity, Inclusion and Diversity Plan

As set out in section 42 of the Act you may ask the Information and Privacy...
Commissioner to review the department's decision to provide access to the requested information. A request to the Commissioner must be made in writing within 15 business days of the date of this letter or within a longer period that may be allowed by the Commissioner. Your request should identify your concerns with the department's response and why you are requesting a review.

The request for review may be addressed to the Information and Privacy Commissioner as follows:

Office of the Information and Privacy Commissioner  
2 Canada Drive  
P.O. Box 13004, Stn. A  
St. John's, NL A1B 3V8  

Telephone: (709) 729-6309  
Toll-Free: 1-877-729-6309  
Facsimile: (709) 729-6500

Pursuant to section 52 of the Act, you may also appeal directly to the Supreme Court Trial Division within 15 business days after receiving the department's decision.

Please be advised that responsive records will be published following a 72 hour period after the response is sent electronically to you or five business days in the case where records are mailed to you. It is the goal to have the responsive records posted to the Completed Access to Information Requests website within one business day following the applicable period of time. Please note that requests for personal information will not be posted online.

For further details about how an access to information request is processed, please refer to the Access to Information Policy and Procedures Manual at http://www.atipp.gov.nl.ca/info/index.html.

If you have any questions, please feel free to contact me at 709-729-0463 or rhynes@gov.nl.ca.

Sincerely,

[Signature]

Rod Hynes  
ATIPP Coordinator
I will be there.

Sent from my BlackBerry 10 smartphone on the Bell network.

Good day,

IOC invites you to save the date of September 25th, 2018 for the official Grand Opening of IOC’s newest open pit mine in Labrador City. Specific details regarding the event will be sent out in the weeks ahead.

Regards,

Marsha Power Slade
Senior Advisor – Communications & External Relations
Iron Ore Company of Canada

P.O.Box 21055 RPO
MacDonald Drive
St. John’s (NL) Canada A1A 5B2
C : 709-887-0650
marsha.power-slade@riconto.com http://www.ironore.ca

Must you print this e-mail?
This message and any attachment are confidential and should only be read by those to whom they are addressed. If you are not the intended recipient please contact the sender, delete the message from your computer and destroy any copies. Any distribution or copying without prior permission is prohibited.
We should indeed. I am hoping to be on site for the occasion.

From: Canning, Perry  
Sent: Wednesday, July 04, 2018 9:50 AM  
To: Quinton, Diana  
Cc: Letto, Graham  
Subject: FW: IOC - Wabush 3

We should arrange an event to recognize IOC's Wabush 3 opening of September 25th. Thoughts?  
Perry

From: Smith, Alex O.  
Sent: Wednesday, July 4, 2018 9:46 AM  
To: Canning, Perry <PerryCanning@gov.nl.ca>  
Cc: Smith, Alex O. <asmith@gov.nl.ca>  
Subject: FW: IOC - Wabush 3

FYI

From: Philpott, Paul  
Sent: Tuesday, July 03, 2018 4:02 PM  
To: Philpott, Angie  
Cc: Smith, Alex O.  
Subject: RE: IOC - Wabush 3

The grand opening date for Wabush 3 is set for Sept 25.

Paul Philpott  
Mineral Development Engineer  
Mineral Development Division, Mines Branch  
Department of Natural Resources  
3rd Floor, 50 Elizabeth Avenue  
PO Box 8700  
St. John's NL A1B 4J6  
Phone (709) 729-2358  
Fax (709) 729-3493

From: Philpott, Angie  
Sent: Tuesday, July 03, 2018 3:56 PM  
To: Philpott, Paul  
Subject: RE: IOC - Wabush 3

Thanks Paul 😊
Hi Angie,

Wabush 3 was originally planned to be in production by late June with the grand opening occurring the first week in July. With the recent ten week labour dispute at IOC, the timing for Wabush 3 going into production has been deferred.

I don’t have a revised date for the start of production. Let me touch base with IOC and get back to you.

Paul

Paul Philpott  
Mineral Development Engineer  
Mineral Development Division, Mines Branch  
Department of Natural Resources  
3rd Floor, 50 Elizabeth Avenue  
PO Box 8700  
St. John’s NL A1B 4J6  
Phone (709) 729-2358  
Fax (709) 729-3493

Hi Alex, last week you mentioned when IOC would be starting production from Wabush 3. However, I can’t remember what you told me. Is it imminent, or will it be later in the summer?

Thanks

Angie

Angie Philpott  
Manager of Industrial Benefits  
Economics and Benefits Division  
Energy Branch  
Department of Natural Resources  
4th Floor, Natural Resources Building  
(709)729-5746  
angiephilpott@gov.nl.ca
Hi there,

The agenda for Wabush 3 ceremony in Labrador West is a work in progress but as it stands now ceremony will begin at **12:30** with remarks and tour to follow...

12:30 – 3:00 pm **Ceremony and Tour**
3:30 – 5:00 pm **Reception** (Open to the Public)

Official Invitation with details will be sent to Premier in coming days.

Kindest Regards,

janice
Begin forwarded message:

From: "Bruce-Veitch, Heather (IOC)" <Heather.Bruce-Veitch@ironore.ca>
Date: August 21, 2018 at 5:29:36 PM NDT
To: "dianaquinton@gov.nl.ca" <dianaquinton@gov.nl.ca>
Subject: IOC Invitation to our Wabush 3 Official Opening

I trust you will discuss with the Minister
Potential copyright material

If you wish to obtain a copy please contact the ATIPP Office at (709) 729-7072 or atipoffice@gov.nl.ca.
FYI

Begin forwarded message:

From: "Quinton, Diana" <DianaQuinton@gov.nl.ca>
Date: August 21, 2018 at 5:50:24 PM NDT
To: "Coady, Siobhan" <SiobhanCoady@gov.nl.ca>, "White, Keith S" <KeithWhite@gov.nl.ca>, "Nippard, Melissa" <MelissaNippard@gov.nl.ca>
Subject: Fwd: IOC Invitation to our Wabush 3 Official Opening

Begin forwarded message:

From: "Bruce-Veitch, Heather (IOC)" <Heather.Bruce-Veitch@ironore.ca>
Date: August 21, 2018 at 5:29:36 PM NDT
To: "dianaquinton@gov.nl.ca" <dianaquinton@gov.nl.ca>
Subject: IOC Invitation to our Wabush 3 Official Opening

I trust you will discuss with the Minister
Potential copyright material

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This is to confirm my attendance at the Wabush #3 official opening.

Graham Letto
MHA, Labrador West
Wabush Provincial Building
P O Box 89
Wabush, NL, A0R 1B0
Tel: 709-944-4881
Fax: 709 944 4880
Hi there,
Just received a call from Heather Bruce-Veitch, IOC, the Wabush 3 announcement will now have to start at 9am on 25th not 12:30 as stated on invitation.
Having a call with her this evening to discuss more details.

Will keep you posted,
Janice

Sent from my BlackBerry 10 smartphone on the Bell network.
Thanks Janice, will confirm ASAP.

Jason

-----Original Message-----
From: Barnes, Janice
Sent: Wednesday, August 29, 2018 6:13 PM
To: Bowles, Ron <rabowles@gov.nl.ca>; Letto, Graham <Graham.Letto@gov.nl.ca>; Card, Jason <Jason.Card@gov.nl.ca>
Subject: Fw: Wabush 3 opening-revised start time

Hi there,
Please see below.

Janice

Sent from my BlackBerry 10 smartphone on the Bell network.

Original Message
From: Bruce-Veitch, Heather (IOC) <Heather.Bruce-Veitch@ironore.ca>
Sent: Wednesday, August 29, 2018 5:37 PM
To: Barnes, Janice
Subject: Wabush 3 opening-revised start time

Hi Janice,
Unfortunately we will need to alter the start time for the Wabush 3 event on September 25th.
The start time would now be at 9 a.m. with ceremony and tour concluded at 11:30 followed by the reception at noon. Please advise if this can be accommodated with the Premier's schedule.
Regards,
Heather
Sent from my iPhone
Perry, that should still work if we are having the workshop on the night of the 24th.

> On Aug 30, 2018, at 12:21 PM, Canning, Perry <PerryCanning@gov.nl.ca> wrote:
> 
> > Thank you Heather. I will follow up.
> > Perry
> 
> > -----Original Message-----
> > From: Bruce-Veitch, Heather (IOC) [mailto:Heather.Bruce-Veitch@ironorc.ca]
> > Sent: Thursday, August 30, 2018 11:43 AM
> > To: Canning, Perry <PerryCanning@gov.nl.ca>
> > Subject: Wabush 3 opening-revised start time
> > 
> > >> Hi Perry,
> >> I am at the airport boarding shortly so will send quick email.
> >>
> >> Unfortunately we will need to alter the start time for the Wabush 3 event on September 25th:
> >> The start time would now be at 9 a.m. with ceremony and tour concluded at 11:30 followed by the reception at
> >> noon. The Premiers office has been advised.
> >>
> >> Please advise if this can be accommodated with the Ministers schedule
> >>
> >> Regards,
> >> Heather
> >> Sent from my iPhone
We are still reworking but looks like reception will be around noon for a couple of hours at Menihek Ski

Sent from my iPhone

> On Aug 30, 2018, at 12:47 PM, Canning, Perry <PerryCanning@gov.nl.ca> wrote:
> >
> > Where is the reception and timing? We are attempting to schedule a Mineral Strategy workshop in the PM.
> > Perry
> >
> > ----Original Message-----
> > From: Bruce-Veitch, Heather (IOC) [mailto:Heather.Bruce-Veitch@ironore.ca]
> > Sent: Thursday, August 30, 2018 12:58 PM
> > To: Quinton, Diana <DianaQuinton@gov.nl.ca>
> > Cc: Canning, Perry <PerryCanning@gov.nl.ca>; Hollett, Nancy <NancyHollett@gov.nl.ca>
> > Subject: Re: Wabush 3 opening-revised start time
> >
> > Yes I will Diana
> > Jason is aware
> >
> > Sent from my iPhone
> >
> >> On Aug 30, 2018, at 11:59 AM, Quinton, Diana <DianaQuinton@gov.nl.ca> wrote:
> >>
> >> Heather, will you be coordinating with Premier’s Office?
> >>
> >>> On Aug 30, 2018, at 12:21 PM, Canning, Perry <PerryCanning@gov.nl.ca> wrote:
> >>>
> >>> Thank you Heather. I will follow up.
> >>> Perry
> >>>
> >>> ----Original Message-----
> >>> From: Bruce-Veitch, Heather (IOC) [mailto:Heather.Bruce-Veitch@ironore.ca]
> >>> Sent: Thursday, August 30, 2018 11:43 AM
> >>> To: Canning, Perry <PerryCanning@gov.nl.ca>
> >>> Subject: Wabush 3 opening-revised start time
> >>>
> >>>
> >>>> Hi Perry,
> >>>> I am at the airport boarding shortly so will send quick email.
> >>>>
> >>>> Unfortunately we will need to alter the start time for the Wabush 3 event on September 25th.
> >>>> The start time would now be at 9 a.m. with ceremony and tour concluded at 11:30 followed by the reception
> >>>> at noon. The Premiers office has been advised.
> >>>>
> >>>> Please advise if this can be accommodated with the Ministers schedule.
> >>>
> >>>> Regards,
> >>>> Heather
> >>>> Sent from my iPhone
> >>>>
Hi Melissa:

Please note these details in Minister's schedule.

Thanks,

Diana

---

From: Bruce-Velitch, Heather (IOC) [mailto:Heather.Bruce-Velitch@ironore.ca]
Sent: Tuesday, September 11, 2018 8:49 AM
To: Quinton, Diana
Subject: Wabush 3 Official Opening - September 25th - Time Change
Importance: High

Good morning,

We are excited as the Official Opening of Wabush 3 quickly approaches and thank you to those who have RSVP'd your attendance as well as your boot size if needed.

At this time we would like to notify you of a change to the event schedule, requesting guests at 8:50am to meet at the IOC Security Gate, please see below event agenda change.

If you have not RSVP'd please email us at iocfeedback@ironore.ca by September 7th.
Potential copyright material

If you wish to obtain a copy please contact the ATIPP Office at (709) 729-7072 or atippoffice@gov.nl.ca.
Excerpts from a couple of briefing notes:

- The Iron Ore Company of Canada (IOC) began mining iron ore in the Menihek / Schefferville area of Quebec and Labrador in 1954, expanding to Labrador West in the early 1960s.

- IOC’s Carol Project, located in Labrador City, is the second largest iron ore producer in Canada and is one of the largest private employers in Newfoundland and Labrador with approximately 1,900 employees working at the mine, concentrator and pellet plant.

- The mine has the capacity to produce up to 23.3 million tonnes of pellets and iron ore concentrate annually. The pellet plant has six production lines with a total capacity of over 13 million tonnes per year. IOC varies the proportion of its concentrate production made into pellets in response to market conditions. In 2017 the company shipped 20.5 million tonnes of pellets and concentrate.

- IOC currently has five active mining areas: Humphrey Main-West/Sherwood, Humphrey South Pit (Magy Lake), Luce Pit, Lorraine South Pit, and Wabush 3 Pit.

- IOC has registered the Smallwood North pit extension project for environmental assessment to support its ongoing operations. IOC’s Magy Pit is currently seeking approval under the Mining Act.

- The Wabush 3 Project is a new open pit that will allow flexibility in providing iron ore feed to its existing concentrator to achieve production at the mill’s rated capacity.

- IOC’s active mining areas are operated under a sub-lease agreement with the Labrador Iron Ore Royalty Corporation (LIORC). LIORC holds 15.1% equity ownership in IOC and, as owners of the mineral rights, receives a 7% gross sales royalty plus a 10 cent per tonne commission on all shipments. Other IOC owners are Mitsubishi Corp. (26.2%) and the mine operator, Rio Tinto PLC (58.7%).

- Since 2015, the price of iron ore peaked at US$95 per tonne in February 2017 but dropped to US$54 per tonne by mid-June 2017. The price is currently US$67.05 at the end of February 2018. Consensus Economics forecasts the 2019 price to be US$62.24.
per tonne.

- IOC is receiving a substantial premium on the price for its product due to its high quality with higher iron content and low contaminants.

- The Wabush 3 Project area (~570 ha) is located adjacent to the active mining area and will be the closest open pit to the community of Labrador City. The project will consist of an open pit, waste rock dump, overburden stockpile, roads and infrastructure.

- The Wabush 3 pit will be mined in four phases until the year 2085. A total of 639 million tonnes of iron ore (38% Fe) and 646 million tonnes of waste at a 1.01 stripping ratio will be mined from the current pit design.

- The Wabush 3 Project is designed to provide additional flexibility in the ore feed for IOC’s existing processing facility. The production rates will not be increased as a result of the project.

- For the Carol Lake Project, Wabush 3 will provide an additional source of ore that is accessible without requiring large amounts of waste rock to be removed. The lower strip ratio at Wabush 3 will allow IOC to uncover higher strip ore elsewhere on the project (strip ratio is the ratio of ore mined to waste rock removed). Accessing Wabush 3 ore will help reduce the mining cost and allow IOC to remain competitive.

- IOC production levels are the focus of employees and management as they endeavor to achieve increases while reducing operating costs.

- IOC forecasts 1,720 person years of employment at the Labrador operation during 2018 (this was provided by IOC and I’m having the validity of the “1900 employees” figure used in the second bullet from the top)

Alex

---

From: Quinton, Diana  
Sent: Thursday, September 13, 2018 1:23 PM  
To: Canning, Perry; Smith, Alex O.  
Subject: Wabush 3 Speaking Notes

Hi Perry and Alex:

I am preparing speaking notes for the Premier’s attendance at Wabush 3 announcement.

Could you provide relevant content for me to work with?

Thanks,
Diana
Diana Quinton
Director of Communications
Natural Resources
Government of Newfoundland and Labrador
709-729-5282
Sorry, forgot to copy Kathryn.

From: Smith, Alex O.
Sent: Tuesday, September 18, 2018 4:19 PM
To: Quinton, Diana
Cc: Smith, Alex O.
Subject: RE: Wabush 3 Stats?

Wabush 3 provides an additional ore source for the mill. It does not result in increased production, just operational flexibility and a source of ore with a low strip ratio (ore that can be accessed with less waste rock removal).

Operationally there will be no direct employment change associated with Wabush 3. It could be said that the flexibility and low strip ratio ore makes IOC more competitive in the long term and therefore may allow IOC to better survive the leaner times.

During the construction / development stage (outlined as a 9 month period in the development plan) there is construction related employment per the attached table.

Hope that helps.

Alex

From: Quinton, Diana
Sent: Tuesday, September 18, 2018 3:51 PM
To: Smith, Alex O.
Cc: Summers, Kathryn
Subject: Wabush 3 Stats?

Hi Alex:
Do we have information on the economic and employment benefits expected from Wabush 3? I need this information for the Premier’s speaking notes.

Thanks,
Diana

Diana Quinton
Director of Communications
Natural Resources
Government of Newfoundland and Labrador
709-729-5282
Potential copyright material

If you wish to obtain a copy please contact the ATIPP Office at (709) 729-7072 or atippoffice@gov.nl.ca.
Please review the attached DRAFT speaking notes for the Premier at the Wabush 3 event.

Once you have reviewed, I will send to Heather at IOC for a look.

Minister Coady will be speaking as well. We will send you her notes for review later this week.

Thanks,
Diana

Diana Quinton  
Director of Communications  
Natural Resources  
Government of Newfoundland and Labrador  
709-729-5282

Good morning everyone!

Thank you to the IOC team for an excellent tour this morning.

IOC’s commitment to Newfoundland and Labrador is incredible. With almost 60 years in business, the IOC employs thousands of Newfoundlanders and Labradorians. IOC has contributed $x back into the economy of Newfoundland and Labrador.

Over the years, IOC and the Government of Newfoundland and Labrador have developed a deep and long-standing relationship fostered on mutual respect and a shared goal of developing the mining industry in Labrador.

So, it is very fitting that we are all here today at the center of where it all happens – the Labrador Trough.

MINING IN NL

I’d like to take a few moments to set the stage for IOC’s announcement today – to put mining into perspective provincially and to update you on some projects we are working on.

As we all know, mining is a major contributor to the Newfoundland and Labrador economy, with almost $3.4 billion in mineral shipments currently forecast, the mining industry employs some 6,000 people throughout rural communities in Newfoundland and Labrador.
Our diversified minerals industry provides a wide variety of commodities to the world market. Eleven mineral commodities are produced or mined in the province including iron ore, nickel, copper, cobalt, silver, and gold.

The Fraser Institute ranked Newfoundland and Labrador 11th worldwide in its 2017 International Mining Survey as one of the most attractive jurisdictions for investment – quite an improvement from the ranking of 25th just a couple of years ago. This trend reflects positively on our province to any potential investors and we must continue to work to improve our attractiveness for investors.

I will be travelling to China in November as part of the Atlantic Trade Mission. Opportunities for mining investment in the Labrador Trough are expected to be topics of interest for the trip. Government is working to encourage development throughout the Labrador Trough. China is a significant and key market for iron ore from the province, with about 20 per cent of shipments of iron ore from Labrador going to China. Promotion of Newfoundland and Labrador’s mineral potential and available public geoscience is necessary in order to attract investors. Government has traveled annually to China, a major consumer of mineral commodities, to promote investment potential for mining in our province.

As announced as a Way Forward initiative last spring, government is currently partnering with Mining NL, key community stakeholders, and the Newfoundland and Labrador Prospectors Association to develop a provincial mineral strategy. We have invited industry representatives throughout the province to a discussion regarding the development of the strategy, specifically to provide comment on actions required to advance areas such as competitiveness, public geoscience, promotions, Indigenous and community engagement and innovation. Minister Coady is launching a series of provincial workshops this evening in Labrador City. We hope you can join us.

We continue to work on all fronts to develop mining infrastructure. Clearly, infrastructure is key in growing the western Labrador mining potential – particularly port access. I recently joined Premier Couillard and signed a cooperation agreement between both governments to further stimulate the development of the mineral potential and promote the creation of high-quality jobs in the Labrador Trough, in both Newfoundland and Labrador and Quebec.

We are also collaborating with federal, provincial and territorial jurisdictions on the development of a framework for a Canadian Minerals and Metals Plan which focuses on unlocking Canada’s resource potential.

WABUSH 3

This brings me to today’s news that IOC is officially opening Wabush 3.

The Wabush 3 project is another step in the right direction for our Way Forward in Newfoundland and Labrador.

Wabush 3 is a new open pit that will be mined in four phases until the year 2085.
First ore from production mining is expected in the third half of 2018, helping IOC ramp up annual capacity from 18 million tonnes towards 23 million tonnes.

During a nine month construction and development stage, employment peaks at 116.

Wabush 3 provides an additional ore source for the mill and operational flexibility making IOC more competitive in the long term.

With Wabush 3, IOC will continue to have a prosperous, sustainable future in Newfoundland and Labrador.

CONCLUSION

With Wabush 3 and other projects in Labrador and throughout the province, we are moving ahead with our vision is to be a top tier jurisdiction for safe, environmentally responsible exploration and mining growth to maximize benefits and opportunities by competitively producing quality products for global markets.

To advance this vision and The Way Forward we must ensure that our global competitive position is built upon a modern and transparent governance structure, including efficient regulation process, attractive fiscal policy, indigenous engagement, infrastructure planning and stakeholder collaboration to maximize local benefits.

Collaboration is the key. Collective actions of governments, indigenous organizations, local communities, industry, labour, education, training and research institutions, along with other stakeholders are required to realize our growth vision for Newfoundland and Labrador’s mining industry.

Wabush 3 is another great example of the collaborate efforts we have taken in this province – side by side with industry – to advance mining in Newfoundland and Labrador.

I’d like to give a shout out to officials at IOC and Government of Newfoundland and Labrador for ensuring this successful opening of Wabush 3.

Thank you.
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Thank you.
Thanks Alex. Do we have a number for this? IOC has contributed $x back into the economy of Newfoundland and Labrador.

From: Smith, Alex O.
Sent: Wednesday, September 19, 2018 8:34 AM
To: Quinton, Diana; McIntosh, Gordon; Canning, Perry
Cc: Summers, Kathryn; Smith, Alex O.
Subject: RE: DRAFT Speaking Notes for Review

My suggestions below.

Alex

From: Quinton, Diana
Sent: Tuesday, September 18, 2018 4:38 PM
To: McIntosh, Gordon; Canning, Perry; Smith, Alex O.
Cc: Summers, Kathryn
Subject: DRAFT Speaking Notes for Review

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Diana Quinton
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Over the years, IOC and the Government of Newfoundland and Labrador have developed a deep and long-standing relationship fostered on mutual respect and a shared goal of developing the mining industry in Labrador.

So, it is very fitting that we are all here today at the center of where it all happens – the Labrador Trough.

MINING IN NL

I’d like to take a few moments to set the stage for IOC’s announcement today – to put mining into perspective provincially and to update you on some projects we are working on.

As we all know, mining is a major contributor to the Newfoundland and Labrador economy, with almost $3.4 billion in mineral shipments currently forecast, the mining industry employs some 6,000 people throughout rural communities in Newfoundland and Labrador.

Our diversified minerals industry provides a wide variety of commodities to the world market. Eleven mineral commodities are produced or mined in the province including iron ore, nickel, copper, cobalt, silver, and gold.

The Fraser Institute ranked Newfoundland and Labrador 11th worldwide in its 2017 International Mining Survey as one of the most attractive jurisdictions for investment – quite an improvement from the ranking of 25th just a couple of years ago. This trend reflects positively on our province to any potential investors and we must continue to work to improve our attractiveness for investors.

I will be travelling to China in November as part of the Atlantic Trade Mission. Opportunities for mining investment in the Labrador Trough are expected to be topics of interest for the trip. Government is working to encourage development throughout the Labrador Trough. China is a significant and key market for iron ore from the province, with about 20 per cent of shipments of iron ore from Labrador going to China. Promotion of Newfoundland and Labrador’s mineral potential and available public geoscience is necessary in order to attract investors. Government has traveled annually to China, a major consumer of mineral commodities, to promote investment potential for mining in our province.

As announced as a Way Forward initiative last spring, government is currently partnering with Mining NL, key community stakeholders, and the Newfoundland and Labrador Prospectors Association to develop a provincial mineral strategy. We have invited industry representatives throughout the province to a discussion regarding the development of the strategy, specifically to provide comment on actions required to advance areas such as competitiveness, public geoscience, promotions, Indigenous and community engagement and innovation. Minister Coady is launching a series of provincial workshops this evening in Labrador City. We hope you can join us.
We continue to work on all fronts to develop mining infrastructure. Clearly, infrastructure is key in growing the western Labrador mining potential - particularly port access. I recently joined Premier Couillard and signed a cooperation agreement between both governments to further stimulate the development of the mineral potential and promote the creation of high-quality jobs in the Labrador Trough, in both Newfoundland and Labrador and Quebec.

We are also collaborating with federal, provincial and territorial jurisdictions on the development of a framework for a Canadian Minerals and Metals Plan which focuses on unlocking Canada’s resource potential.

WABUSH 3

This brings me to today’s news that IOC is officially opening Wabush 3.

The Wabush 3 project is another step in the right direction for our Way Forward in Newfoundland and Labrador.

Wabush 3 is a new open pit that will be mined in four phases until the year 2085.

First ore from production mining is expected in the third half of 2018, helping IOC ramp up annual capacity from 18 million tonnes production towards 23 million tonnes.

During a nine month the construction and development stage, employment peaks was expected to peak at 116.

Wabush 3 provides an additional ore source for the mill and operational flexibility making IOC more competitive in the long term.

With Wabush 3, IOC will continue to have a prosperous, sustainable future in Newfoundland and Labrador.

CONCLUSION

With Wabush 3 and other projects in Labrador and throughout the province, we are moving ahead with our vision is to be a top tier jurisdiction for safe, environmentally responsible exploration and mining growth to maximize benefits and opportunities by competitively producing quality products for global markets.

To advance this vision and The Way Forward we must ensure that our global competitive position is built upon a modern and transparent governance structure, including efficient regulation process, attractive fiscal policy, indigenous engagement, infrastructure planning and stakeholder collaboration to maximize local benefits.

Collaboration is the key. Collective actions of governments, indigenous organizations, local
communities, industry, labour, education, training and research institutions, along with other stakeholders are required to realize our growth vision for Newfoundland and Labrador’s mining industry.

Wabush 3 is another great example of the collaborative efforts we have taken in this province – side by side with industry – to advance mining in Newfoundland and Labrador.

I’d like to give a shout out to officials at IOC and Government of Newfoundland and Labrador for ensuring this successful opening of Wabush 3.

Thank you.
S.40(1)

Sent from my iPhone
Suggestions below. We’ve been consistently saying 9 pits in Labrador as Howse was held by Howse Minerals. Howse is the tenth and I think we should use 10 going forward.

Other suggestions below.

From: Quinton, Diana
Sent: Wednesday, September 19, 2018 12:58 PM
To: Smith, Alex O.
Subject: Fact Check Required

Hi Alex:

Premier is also speaking at Chamber of Commerce while in Labrador so I’m looking to provide an update on projects. Is this okay?

- Tomorrow, we will be with the Iron Ore Company of Canada for the official opening of the Wabush 3 Project which will extend the life of the current mine, reduce operating costs, maintain production of high quality grade iron ore concentrate and pellets, and makes IOC more competitive in the long term, making the current jobs at IOC more secure.

- Tata Steel has ten open pits in Labrador and two in Québec to be developed over a 12 year mine life. First production occurred in September 2013. Tata Steel has announced that it will be completing construction and commissioning of its wet plant, and beginning to develop the Howse property in Labrador this year.

- In July 2017, Tacora Resources Inc. announced that it acquired the assets associated with the Scully Mine in Wabush. It has completed the feasibility study and is seeking capital to reopen the mine.

- Alderon is rebooting its Kami project, another exciting iron ore project in western Labrador.

Diana Quinton
Director of Communications
Natural Resources
Government of Newfoundland and Labrador
709-729-5282
Other than "the third half of 2018", looks good. I missed that before. Should say production began in third quarter 2018. Past tense.

Good morning everyone!

Thank you to the IOC team for an excellent tour this morning.

IOC’s commitment to Newfoundland and Labrador is incredible. With almost 60 years in business, the IOC employs thousands of Newfoundlanders and Labradorians. IOC has contributed billions of dollars into the economy of Newfoundland and Labrador.

Over the years, IOC and the Government of Newfoundland and Labrador have developed a deep and long-standing relationship fostered on mutual respect and a shared goal of developing the mining industry in Labrador.

So, it is very fitting that we are all here today at the center of where it all happens – the Labrador Trough.

MINING IN NL

I’d like to take a few moments to set the stage for IOC’s announcement today – to put mining into perspective provincially and to update you on some projects we are working on.

As we all know, mining is a major contributor to the Newfoundland and Labrador economy, with $3 billion in mineral shipments currently forecast for 2018, the mining industry employs some 8,000 people throughout rural communities in Newfoundland and Labrador.
Our diversified minerals industry provides a wide variety of commodities to the world market. Eleven mineral commodities are produced or mined in the province including iron ore, nickel, copper, cobalt, silver, and gold.

The Fraser Institute ranked Newfoundland and Labrador 11th worldwide in its 2017 International Mining Survey as one of the most attractive jurisdictions for investment – quite an improvement from the ranking of 25th just a couple of years ago. This trend reflects positively on our province to any potential investors and we must continue to work to improve our attractiveness for investors.

I will be travelling to China in November as part of the Atlantic Trade Mission. Opportunities for mining investment in the Labrador Trough are expected to be topics of interest for the trip. Government is working to encourage development throughout the Labrador Trough. China is a significant and key market for iron ore from the province, with about 20 per cent of shipments of iron ore from Labrador going to China. Promotion of Newfoundland and Labrador’s mineral potential and available public geoscience is necessary in order to attract investors. Government has traveled annually to China, a major consumer of mineral commodities, to promote investment potential for mining in our province.

As announced as a Way Forward initiative last spring, government is currently partnering with Mining NL, key community stakeholders, and the Newfoundland and Labrador Prospectors Association to develop a provincial mineral strategy. We have invited industry representatives throughout the province to a discussion regarding the development of the strategy, specifically to provide comment on actions required to advance areas such as competitiveness, public geoscience, promotions, Indigenous and community engagement and innovation. Minister Coady is launching a series of provincial workshops this evening in Labrador City. We hope you can join us.

We continue to work on all fronts to develop mining infrastructure. Clearly, infrastructure is key in growing the western Labrador mining potential - particularly port access. I recently joined Premier Couillard and signed a cooperation agreement between both governments to further stimulate the development of the mineral potential and promote the creation of high-quality jobs in the Labrador Trough, in both Newfoundland and Labrador and Quebec.

We are also collaborating with federal, provincial and territorial jurisdictions on the development of a framework for a Canadian Minerals and Metals Plan which focuses on unlocking Canada’s resource potential.
WABUSH 3

This brings me to today's news that IOC is officially opening Wabush 3.

I'd like to congratulate officials at IOC and Government of Newfoundland and Labrador who have worked together for the past seven years to get Wabush 3 up and running.

The Wabush 3 project is another step in the right direction for our Way Forward in Newfoundland and Labrador.

Wabush 3 is a new open pit that will be mined in four phases until the year 2085.

First ore from production mining is expected in the third half of 2018, helping IOC ramp up annual production towards 23 million tonnes.

Wabush 3 provides an additional ore source for the mill and operational flexibility making IOC more competitive in the long term.

With Wabush 3, IOC will continue to have a prosperous, sustainable future in Newfoundland and Labrador by increasing the mine life and by securing jobs at IOC. We have seen four generations working at IOC; we want to see this continue for generations to come.

CONCLUSION

With Wabush 3 and other projects in Labrador and throughout the province, we are moving ahead with our vision is to be a top tier jurisdiction for safe, environmentally responsible exploration and mining growth to maximize benefits and opportunities by competitively producing quality products for global markets.

To advance this vision and The Way Forward we must ensure that our global competitive position is built upon a modern and transparent governance structure, including efficient regulation process, attractive fiscal policy,
indigenous engagement, infrastructure planning and stakeholder collaboration to maximize local benefits.

Collaboration is the key. Collective actions of governments, indigenous organizations, local communities, industry, labour, education, training and research institutions, along with other stakeholders are required to realize our growth vision for Newfoundland and Labrador’s mining industry.

Wabush 3 is another great example of the collaborate efforts we have taken in this province – side by side with industry – to advance mining in Newfoundland and Labrador.

Thank you.
Thanks Alex.

From: Smith, Alex O.
Sent: Thursday, September 20, 2018 8:12 AM
To: Quinton, Diana
Cc: Canning, Perry; Smith, Alex O.
Subject: RE: Materials for Wabush 3 Announcement

To my knowledge, we did not provide any financial support for the project.

Our involvement would have been regulatory in nature. Typical Mining Act / Environmental Assessment type stuff.

To summarize, government’s involvement was typical for any mine operation as it transitions to operations.

Alex

From: Quinton, Diana
Sent: Wednesday, September 19, 2018 4:49 PM
To: Smith, Alex O.
Subject: FW: Materials for Wabush 3 Announcement

Can you help?

From: Barfoot, Scott
Sent: Wednesday, September 19, 2018 4:47 PM
To: Quinton, Diana; Foote, Carla; Joyce, Luke
Cc: Summers, Kathryn
Subject: RE: Materials for Wabush 3 Announcement

What was government’s role in IOC opening Wabush 3?

From: Quinton, Diana
Sent: Wednesday, September 19, 2018 4:29 PM
To: Barfoot, Scott; Foote, Carla; Joyce, Luke
Cc: Summers, Kathryn
Subject: Materials for Wabush 3 Announcement
Here are materials for the Wabush 3 announcement:

- Speaking notes
- Event Scenario
- Media Advisory

Diana Quinton
Director of Communications
Natural Resources
Government of Newfoundland and Labrador
709-729-5282
K, thanks

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From: Letto, Graham
Sent: Thursday, September 20, 2018 10:56 AM
To: Quinton, Diana
Subject: Re: Do you have your own steel-toed boots for the Wabush 3 event?

Already replied

Sent from my iPhone

On Sep 20, 2018, at 10:55 AM, Quinton, Diana <DianaQuinton@gov.nl.ca> wrote:

Diana Quinton
Director of Communications
Natural Resources
Government of Newfoundland and Labrador
709-729-5282
From: Smith, Alex O.
To: Quinton, Diana
Cc: Smith, Alex O.
Subject: RE: Please review Minister’s speaking notes
Date: Thursday, September 20, 2018 12:12:03 PM

A couple of suggestions below:

From: Quinton, Diana
Sent: Thursday, September 20, 2018 10:52 AM
To: Canning, Perry; Smith, Alex O.
Subject: Please review Minister’s speaking notes

Good morning,

This is the second opportunity I have had to tour IOC’s site. The scale is impressive and the dedication of the people who work here is exceptional.

It’s wonderful to be here today for the official opening of Wabush 3. As the Premier mentioned, this project has been a number of years in the making. It has been a collaborative effort of government and IOC as the project transitioned to operations. Department of Natural Resources’ staff have been involved since the early days, both in our role as regulators and facilitators.

The Wabush 3 Project is important to IOC as it will extend the life of the current mine, maintain production of high quality grade iron ore concentrate and pellets, and secure employment.

This is a great example of a success story here in the Labrador Trough – one of many, I hope, as we plan our way forward in mining.

Recently, officials from the Department of Natural Resources had the opportunity to take part in the Labrador West Task Force meeting. It was a great opportunity for us to learn about the projects that are happening in the Labrador Trough and to understand some of the issues you are facing.

We are very interested in working with you to help grow the mining industry in this province.

In fact, this evening starting at 6:30 p.m. we will be holding a workshop at Two Seasons Inn to discuss the provincial mineral strategy. We invite you to participate.

The development of a provincial mineral strategy is a Way Forward initiative announced by Premier Ball and Mining NL last Spring.

The purpose is to develop a responsible, sustainable and competitive framework for mining growth.

In order to have a strategy that works, we all need to work together. It is a collaborative effort.

Mining NL and the Department of Natural Resources have now met on several occasions to discuss what such a strategy would look like.
We have also engaged the Prospectors Association of Newfoundland and Labrador, Indigenous governments and other industry stakeholders.

The workshop we are holding tonight is one of five to be held in selected locations in the province. We are also holding workshops in Happy Valley-Goose Bay on Thursday morning, St. John’s on Friday morning and Springdale and Marystown next week.

One of the action items we will be discussing is advancing public geoscience.

The province’s Geological Survey regularly releases research on the geology and mineral resources of the province, which is used by prospectors, junior exploration companies and investors to undertake exploration activity.

We are working on presenting mineral prospectivity information globally - similar to sharing seismic data with oil and gas companies around the globe.

We believe this will help attract mineral exploration activity that has the potential to generate significant new industrial activity in the coming years.

Labrador is rich in mineral resources and we are keen to further explore the area and capitalize on our growth potential.

For example, the province’s Geological Survey has been working with geologists at IOC and other operators and exploration companies in the region to further our understanding of the origin of the iron ore deposits of the Labrador West area and document exploration work. This work will culminate in a major report on the Iron Ore Deposits of Southern Labrador which is anticipated to be published in 2019 and will aid future exploration in this region.

Our work in the Labrador Trough will continue as we plan our Way Forward together.

Thank you very much for the opportunity to be here today for the official opening of Wabush 3. I wish you continued success for decades to come.

Thank you.
Thanks Graham.

From: Letto, Graham  
Sent: Thursday, September 20, 2018 12:45 PM  
To: Quinton, Diana  
Subject: Re: Please review Minister’s speaking notes for the Wabush 3 announcement  

Looks ok to me  

Sent from my iPhone  

On Sep 20, 2018, at 12:41 PM, Quinton, Diana <DianaQuinton@gov.nl.ca> wrote:

Good morning!

This is the second opportunity I have had to tour IOC’s site. The scale is remarkable and the dedication of the people who work here is exceptional.

It’s wonderful to be here today for the official opening of Wabush 3. This project has been a collaborative effort of government and IOC as the project transitioned to operations. Department of Natural Resources’ staff has been involved since the early days, both in our role as regulators and facilitators.

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The workshop we are holding tonight is one of five to be held in selected locations in the province. We are also holding workshops in Happy Valley-Goose Bay on Thursday morning, St. John’s on Friday morning and Springdale and Marystown next week.

The discussion will be focused on actions required to advance areas such as competitiveness, public geoscience, promotions, Indigenous and community engagement and innovation.

Our work in the Labrador Trough will continue as we plan our Way Forward together.

Thank you very much for the opportunity to be here today for the official opening of Wabush 3. I wish you continued success for decades to come.
Diana Quinton
Director of Communications
Natural Resources
Government of Newfoundland and Labrador
709-729-5282
Good morning.

It is a great pleasure to be in Wabush today and join you for this special announcement.

I would like to thank Clayton (Walker) and his team for the invitation to join you and the opportunity to tour the mine.

It truly is an impressive site.

For me personally, I found it incredibly valuable as it provides me with a first-hand account of just how significant of an undertaking this.

IOC is deeply-rooted in this region and Newfoundland and Labrador – it is a relationship that dates back almost 60 years.

Over those six decades, the company has:

- Helped position Newfoundland and Labrador’s mining industry on the global stage;
- Employed thousands of people; and,
- Contributed billions of dollars to the provincial economy.

Today’s announcement further solidifies that relationship.

The official opening of Wabush 3 will extend production to approximately 2073....

– that’s more than 50 years of additional mining activity, more jobs and more spin-off benefits for local businesses.

There will be upwards of 23 million tonnes mined annually.

As Premier, I would like to thank IOC for their continued investment in Labrador and our province.

As a government, we look forward to working with you and creating an environment that supports your competitiveness.
In a very competitive global market, our government – through our Way Forward – is:

- Working very closely with companies like IOC to highlight our attractiveness;
- Bringing new investment to the province;
- Creating new opportunities for local businesses; and
- Helping create jobs.

Today’s announcement further reflects that our Way Forward is working – global companies like IOC see the merits of investing in Newfoundlanders and Labradorians.

In the last 18 months, we have seen investments in our mining and oil and gas industries totalling more than $16 billion.

These investments are creating significant employment opportunities, generating new opportunities for local businesses, and...

- Improving government’s ability to invest in programs, roads, education, and health care.

Very quickly, some examples from the mining industry include:

- Vale’s underground mine will create 16,000 person year of employment during construction and a billion dollars in economic activity annually; and,
- Canada Fluorspar’s investment in its St. Lawrence mine is expected to create 3,000 person years of employment.

It is important that we sustain this momentum and grow an industry that already employs more 6,000 people in largely rural areas.

In 2017, the Fraser Institute ranked Newfoundland and Labrador as the 11th most attractive jurisdiction in the world for investment in the mining industry.

Our goal is to improve on that ranking and build on the momentum that has been created over the last year and half.

Through our partnership with the Government of Quebec, we are working to develop the Labrador Trough and invite new investment along the border we share.

We’re working closely with other provinces and the Federal Government to develop a national mining framework to unlock Canada’s resource potential.

Tonight, Minister Coady is launching a series of provincial workshops in Labrador City to develop a mineral strategy, in collaboration with the mining sector.
And, in November we will be travelling to China as part of the Atlantic Growth Strategy to promote investment in our mining industry.

With approximately 20 per cent of iron ore from Labrador already going to China, we see exciting opportunities for growth in the world’s second largest economy.

As I conclude, I would like to congratulate IOC and the more than 1,800 employees on the official opening of Wabush 3.

And, thank you for providing Minister Coady and I with the opportunity to help celebrate this major milestone for the region and province.

Thank you.
Looks good

Sent from my iPhone

On Sep 20, 2018, at 12:47 PM, Quinton, Diana <DianaQuinton@gov.nl.ca> wrote:

Diana Quinton
Director of Communications
Natural Resources
Government of Newfoundland and Labrador
709-729-5282

<Wabush Notes.doc>
Not sure what the source is for “until approximately the year 2073”. The Wabush 3 development plan says four stages until 2085. Plans change over time and this is really long term so it’s likely to be mined until a year other than either 2073 or 2085.

2073 is referenced twice. Might I suggest just using the “more than 50 years” phrasing that is used later.

Otherwise, looks good.

From: Quinton, Diana
Sent: Thursday, September 20, 2018 12:44 PM
To: Canning, Perry; Smith, Alex O.
Subject: News release for review

September 25, 2018

Premier Ball Congratulates Iron Ore Company of Canada on Opening of Wabush 3 Mine

Today, the Honourable Dwight Ball, Premier of Newfoundland and Labrador, and Clayton Walker, President and Executive Chairman, Iron Ore Company of Canada officially opened Wabush 3 in Labrador West. Premier Ball was joined by the Honourable Siobhan Coady, Minister of Natural Resources.

Wabush 3 is a new open pit that will be mined in four phases until approximately the year 2073. The project will extend the life of the current mine, maintain production of high quality grade iron ore concentrate and pellets, and secure employment.

Projects such as Wabush 3 highlight government’s efforts to partner with industry players to position the province globally as a preferred location for mineral exploration and mining development. A provincial mineral strategy - a key initiative under The Way Forward - will be launched in partnership with Mining NL and community stakeholders to continue positive new developments.

The Way Forward outlines all actions the Provincial Government is taking to achieve a strong, diversified province with a high standard of living, and can be viewed at thewayforward.gov.nl.ca.

Quotes
“I would like to thank the Iron Ore Company of Canada for their continued investment in Labrador and our province. Wabush 3 will extend production to approximately 2073 - that’s more than 50 years of additional mining activity, more jobs and more spin-off benefits for local businesses. Today’s announcement further reflects that our Way Forward to strengthen the economy is working.”

The Honourable Dwight Ball
Premier of Newfoundland and Labrador

“The Wabush 3 project has been a collaborative effort of our government and the Iron Ore Company of Canada as the project transitioned to operations. We are committed to further building the Labrador Trough. Our work will continue as we plan our Way Forward together with industry and community stakeholders.”

The Honourable Siobhan Coady
Minister of Natural Resources

“add quote”

IOC

-30-
Fair enough. As I said in my other email, the long term plan will be changing over time to adapt to IOC's needs.

We'll make that change in future briefing notes / facts.

Thanks.

---

From: Quinton, Diana
Sent: Thursday, September 20, 2018 2:14 PM
To: Smith, Alex O.
Subject: FW: DRAFT Premier's notes

Stat came from Heather.

---

From: Bruce- Veitch, Heather (IOC) [mailto:Heather.Bruce-Veitch@ironore.ca]
Sent: Wednesday, September 19, 2018 12:47 PM
To: Quinton, Diana
Subject: DRAFT Premier's notes

Notes are very good
1800 employees in LC, 2500 in total

Hi, a couple of edits needed:

Wabush 3 is a new open pit that will be mined in four phases until approximately the year 2073.

During the construction and development stage, temporary employment peak was around 70 full time people.

Regards,

Heather
Begin forwarded message:

From: "Quinton, Diana" <DianaQuinton@gov.nl.ca>
Date: September 19, 2018 at 9:55:01 AM NDT
To: "Bruce-Veitch, Heather (IOC) (Heather.Bruce-Veitch@ironore.ca)"
<Heather.Bruce-Veitch@ironore.ca>
Subject: DRAFT Premier’s notes

Hi Heather:

We are still working on these; could you have a look?

I need to get the Premier’s speaking notes and the event scenario to the PO this morning.

Thanks,
Diana

Diana Quinton
Director of Communications
Natural Resources
Government of Newfoundland and Labrador
709-729-5282

“This email and any attached files are intended for the sole use of the primary and copied addressee(s) and may contain privileged and/or confidential information. Any distribution, use or copying by any means of this information is strictly prohibited. If you received this email in error, please delete it immediately and notify the sender.”
Promises, promises...

I also provided a suggestion for the second bullet.

For your consideration.

Alex

From: Quinton, Diana
Sent: Thursday, September 20, 2018 3:49 PM
To: Smith, Alex O.
Cc: Canning, Perry
Subject: Please review key messages - hopefully the last review for today

KEY MESSAGES

Department of Natural Resources

Wabush 3 Official Opening

September 25, 2018

Summary:
Today, Premier Ball, Minister Coady and Clayton Walker, President and Executive Chairman, Iron Ore Company of Canada officially opened Wabush 3 in Labrador West.

Anticipated Questions:
- Why is the Wabush 3 project significant to Newfoundland and Labrador?

Key Messages:

- This new open pit will provide operational flexibility for IOC when sourcing ore to mine, make IOC more competitive in the long term, and extend production, resulting in more than 50 years of additional mining activity, more jobs and more spin-off benefits for local businesses.
- Projects such as Wabush 3 highlight government’s efforts to partner with industry to position the province globally as a preferred location for mineral exploration and
mining development.

- A provincial mineral strategy - a key initiative under The Way Forward - will be launched in partnership with Mining NL and community stakeholders to continue positive new developments in the Labrador Trough and throughout the province.

**Prepared by:** Kathryn Summers, Media Relations Manager  
**Approved by:** Alex Smith, Director, Mineral Development, Mines Branch
From: Quinton, Diana
To: Letto, Graham; McIntosh, Gordon; Canning, Perry
Cc: White, Keith S
Subject: Here are KMs for the Wabush 3 Announcement
Date: Thursday, September 20, 2018 4:20:45 PM

KEY MESSAGES

Department of Natural Resources

Wabush 3 Official Opening

September 25, 2018

Summary:
Today, Premier Ball, Minister Coady and Clayton Walker, President and Executive Chairman, Iron Ore Company of Canada officially opened Wabush 3 in Labrador West.

Anticipated Questions:
- Why is the Wabush 3 project significant to Newfoundland and Labrador?

Key Messages:

- Wabush 3 is a new open pit that will extend the life of the current mine, maintain production of high quality grade iron ore concentrate and pellets, and secure employment - resulting in more than 50 years of additional mining activity and spin-off benefits for local businesses.

- Projects such as Wabush 3 highlight government’s efforts to partner with industry to position the province globally as a preferred location for mineral exploration and mining development.

- A provincial mineral strategy - a key initiative under The Way Forward - will be launched in partnership with Mining NL and community stakeholders to continue positive new developments in the Labrador Trough and throughout the province.

Prepared by: Kathryn Summers, Media Relations Manager
Approved by: Alex Smith, Director, Mineral Development, Mines Branch
Hi, could you please provide a quote for the Wabush 3 news release?

Diana Quinton
Director of Communications
Natural Resources
Government of Newfoundland and Labrador
709-729-5282
Executive Council
Natural Resources
September 25, 2018

Premier Ball Congratulates Iron Ore Company of Canada on Opening of Wabush 3 Mine

Today, the Honourable Dwight Ball, Premier of Newfoundland and Labrador, and Clayton Walker, President and CEO, Iron Ore Company of Canada, officially opened Wabush 3 in Labrador West. Premier Ball was joined by the Honourable Siobhan Coady, Minister of Natural Resources.

Wabush 3 is a new open pit that will extend the life of the current mine, maintain production of high quality grade iron ore concentrate and pellets, and secure employment.

Projects such as Wabush 3 highlight government’s efforts to partner with industry players to position the province globally as a preferred location for mineral exploration and mining development. A provincial mineral strategy - a key initiative under The Way Forward - will be launched in partnership with Mining NL and community stakeholders to continue positive new developments.

The Way Forward outlines all actions the Provincial Government is taking to achieve a strong, diversified province with a high standard of living, and can be viewed at thewayforward.gov.nl.ca.

Quotes

“I would like to thank the Iron Ore Company of Canada for their continued investment in Labrador and our province. Wabush 3 will extend production, resulting in more than 50 years of additional mining activity, more jobs and more spin-off benefits for local businesses. Today’s announcement further reflects that our Way Forward to strengthen the economy is working.”

The Honourable Dwight Ball
Premier of Newfoundland and Labrador

“We recognize the importance of the Wabush 3 project for sustaining operations at Iron Ore Company of Canada and for contributing to the economy of province. We are committed to further building the Labrador Trough. Our work will continue as we plan our Way Forward together with industry and community stakeholders.”

The Honourable Siobhan Coady
Minister of Natural Resources

“ADD QUOTE”

Graham Letto
Parliamentary Secretary to the Minister of Natural Resources
MHA for Labrador West
“Today marks a significant milestone in IOC’s history. Wabush 3 was successfully approved largely in part due to the strong support from our stakeholder and community partnerships. IOC undertook extensive consultation to receive feedback and create mutually beneficial solutions to opportunities and challenges associated with the project development. This investment will deliver benefits for our business, employees and surrounding communities for many years to come, by increasing the life of the mine and offering continued employment.”

Clayton Walker
President and CEO of the Iron Ore Company of Canada

-30-

Learn more
The Way Forward
Building for Our Future: Premier Ball Announces Next Industry Sectors to be Developed in Phase Three of The Way Forward

Follow us on Twitter: @GovNL and @NR_GovNL

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SabrinaHunt@gov.nl.ca

Marsha Power Slade
Iron Ore Company of Canada
709-987-0650
marsha.power-slade@riotinto.com
Diana,

A few suggested edits.

By the way, what sort of numbers do we have indicating attendance for the upcoming sessions? Please send me the event scenario, final presentation deck and workshop agenda.

Thanks,

Ed

See attachment. 😊

Hi Ed:

Here are the Minister’s opening remarks for the Lab West session. I’ll change them slightly for each workshop. Could you please review and adjust as needed?

Thanks,

Diana

Diana Quinton
Director of Communications
Natural Resources
Government of Newfoundland and Labrador
709-729-5282

“This email and any attached files are intended for the sole use of the primary and copied addressee(s) and may contain privileged and/or confidential information. Any distribution, use
Good evening.

It’s great to be here to launch the provincial mineral strategy workshops.

We are very interested in working with you to help grow the mining industry in this province.

The development of a provincial mineral strategy is a Way Forward initiative announced by Premier Ball and Mining NL last spring.

The purpose is to develop a responsible, sustainable and competitive framework for mining growth.

In order to have a strategy that works, we all need to work together. It is a collaborative effort.

Mining NL and the Department of Natural Resources have now met on several occasions to discuss what such a strategy would look like.
We have also engaged the Prospectors Association of Newfoundland and Labrador, Indigenous governments and other industry stakeholders.

Thank you for your input to date.

There are a number of principles we have discussed:

- Be competitive, innovative and technologically advanced
- Pursue safe, environmentally responsible exploration and development
- Advance socially responsible development through Indigenous and community engagement and participation
- Contribute meaningful economic growth, including advancing supply chain opportunities, that fosters sustainable communities particularly in rural areas
- Promote a highly skilled, competent, adaptive and diverse workforce through increasing the participation rates of under-represented groups
The workshop we are holding tonight is one of five to be held in selected locations in the province. We are also holding workshops in Happy Valley-Goose Bay on Thursday morning, St. John's on Friday morning and Springdale and Marystown next week.

The discussion will be focused on actions required to advance areas such as
(1) industry competitiveness and the efficiency of our regulatory processes,
(2) public geoscience, promotions and education,
(3) Indigenous and community engagement, and;
(4) innovation and emerging technologies.

Our work in the Labrador Trough will continue as we plan our Way Forward together. Today's opening of Wabush 3 demonstrates confidence in the future, and the strength of this vital industry for the region and the province.

I'm looking forward to our discussion tonight.

Thank you.
Thanks!!!

-----Original Message-----
From: Letto, Graham
Sent: Friday, September 21, 2018 3:26 PM
To: Quinton, Diana
Subject: News release

I am on a flight to Wabush

My quote

“The development of Wabush 3 provides long term sustainability for IOC and the people of Labrador West. This investment is a significant commitment that will secure the life of the operation for many years into the future.”

Sent from my iPhone
Good afternoon CAP,

Please see the attached information related to the public **Wabush 3 Project Official Opening Reception on Tuesday, September 25th**. We hope to see you there!

Thanks very much,
Jeanette

Jeanette O’Keefe  
Senior Advisor, Communications & External Relations  
Iron Ore Company of Canada  
2 Avalon Drive, Labrador City, NL Canada A2V 2Y6  
T: 709-944-8400, ext. 8507 C: 709 987-0424 F: 944-8079  
jeanette.okeefe@riotinto.com http://www.ironore.ca

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Hi Graham,

Premier's speech is attached for your review. I look forward to your comments.

Jason
Hon. Dwight Ball, Premier

Labrador West Chamber of Commerce Luncheon Address

12 noon, Sept. 24, 2018

Good afternoon everyone!

I am so pleased to be here in Labrador West to spend time with the people who drive progress in this region.

The Labrador West Chamber of Commerce has truly been at the forefront of advocating for development in this part of the province, and highlighting its potential for new economic activity and job creation.
The actions of our Government, taken in partnership with the business sector and community leaders, are making the most of the vast potential in this area, and many other areas throughout the province.

Partnership is a priority for our government, and central to The Way Forward as you saw in the video that was just shown.
And since we are taking about partners, I will begin by recognizing some valued partners in the room:

- Labrador City Mayor Mayor Wayne Button and members of council;
- Wabush Mayor Ron Barron and members of council;

- Others: (Check against delivery)

You all do a tremendous job advancing the development of the region, and the needs of your constituents.
I also want to thank my friend and colleague, Graham Letto, who speaks to the needs and desires of the constituents of Labrador West.

He does so with dedication, conviction, and determination which I am sure everyone here can appreciate.

Graham also serves as the Parliamentary Secretary to the Minister of Natural Resources and works closely with Siobhan Coady in that area.
His experience with mining gives our government vital insights as we advance economic development.

I appreciate everything he does with that department, as well as everything he has done to support my visit this week, so thank you Graham for all your work.

Economic development is the focus of my visit this week, so let’s talk about an industry that is synonymous with Labrador – mining!
From a provincial perspective, mining continues to be one of the province’s most important industries.

With almost $3.4\text{ billion}$ in mineral shipments currently forecast for 2018, mining is a major contributor to our economy, employing more than 6000 people this year.

The province is a hotbed of activity. The highest ever number of mineral exploration approvals issued to prospectors and exploration companies took place in 2017.
When we turn our focus to Labrador, there are several mining developments that are truly exciting.

Just over three months ago, we were joined by our partners at Vale for the announcement that the company was proceeding with the development of an underground mine at Voisey’s Bay.

This is a significant development - one which will extend the operating life of the mine by at least 15 years and result in $1 billion in economic activity annually.
Tata Steel has ten open pits in Labrador to be developed over a 12 year mine life.

First production occurred in September 2013. Tata Steel has also announced that it will be completing construction and commissioning of its wet plant, and is developing the Howse property in Labrador this year.

In July 2017, Tacora Resources Inc. announced that it acquired the assets associated with the Scully Mine in Wabush. It has completed the feasibility study and is seeking capital to reopen the mine.
Alderon is rebooting its Kami project, which is another exciting iron ore project in western Labrador.

And tomorrow, we will be with the Iron Ore Company of Canada for the official opening of the Wabush 3 Project.

This project will extend the life of the current mine, reduce operating costs, maintain production of high quality grade iron ore concentrate and pellets, and make IOC more competitive in the long term!
While these developments are significant, as a Government, we are committed to building on all this momentum we are seeing in mining in Labrador West, and seeing even more activity in the years to come.

Earlier this year, I was pleased to be in Quebec City with the Premier of Quebec to sign a formal agreement to develop the Labrador Trough.

This cooperation agreement represents a commitment by both governments to collaborate in areas where we have a shared interest.
Through this partnership, we will leverage new investment, and the increased mining activity will bring economic benefits and jobs to this region.

The cooperation agreement also commits both governments to advancing transportation infrastructure, which will strengthen our trade corridors with Quebec via Labrador West and the Labrador Straits.

This will not only bolster economic development, but also community development.
In addition to all of this, last May, as part of The Way Forward. I announced the start a long-term, sustainable growth plan for the mining industry in Newfoundland and Labrador.

As part of this, we will bring together key stakeholders through a series of workshops.

Led by Minister Coady, the workshops will gather valuable feedback that will be used to finalize a growth plan to be launch before 2019.
I look forward to launching that plan, and to seeing it encourage new development in the same way that our aquaculture, agriculture, tech, and oil and gas plans have attracted investment.

Beyond growing the mining sector, our Government is also committed to economic diversification, and I want to take this opportunity to provide a few examples.

We know infrastructure is important because it promotes economic development, and makes growth in mining, tourism, and all industries possible.
Perhaps the best example of the strides we have made in this area is in the progress that has been achieved in completing the Trans Labrador Highway.

Working closely with our federal partners, we are moving closer toward completing a project that some doubted could ever be done.

Our collaboration with the Federal Government over the last couple of years has led to 370 kilometers of the Trans Labrador Highway being advanced, with a total investment of more than $170 million.
When current contracts and this contract are completed, we will only be left with an 80 km section of highway to pave. We’re almost there!

You can add to that the commitments we have made in our five-year Provincial Roads Program.

In adding to supporting as many infrastructure projects as possible, we also want to encourage as much unique local tourism activity as we can.

As part of that, our government has been delivering capacity building sessions to help community groups involved in experiential tourism development.
Five such sessions were delivered in one month alone, including Labrador City.

Government support, combined with the ambition of local operators and event promoters, and the natural beauty of Labrador, is helping us make great strides toward an ambitious goal we set with industry - to grow tourism spending within our province to $1.6 Billion dollars annually.
We believe Labrador is tailored made to meet the needs of global travelers in search of unique and authentic experiences they can’t get anywhere else, and we are certain tourism in Labrador will play an ever increasing role in achieving and surpassing our target.

For example, the Labrador winter beckons a new breed of thrill seekers who like snowmobiles – fast machines that go anywhere in this vast, beautiful wilderness.
I refer, of course, to the Cain's Quest Snowmobile Endurance Race. There's no other event like it in the world!

Labrador West, as the starting and finishing location, has placed their own stamp on this race with their organization, facilities, and hospitality.

I am already looking forward to the race in 2020 and I know you are too.
And I know there is another winter event coming up which Labradorians hold dear to their hearts - that is the Labrador Winter Games.

The games represent a wonderful opportunity to celebrate the rich, diverse culture of Labrador while promoting the benefits of competitive sport and healthy active living.

Planning is well under way and it’s in the capable hands of Ernie McLean, chair of the board, and committed volunteers like Janice Barnes, who serve on the Board of Directors.
The Games open on March 17, and promise to be another exciting week of sportsmanship and fellowship. I hope to see some of you there!

So far I have mostly spoken about broad-based activity that benefits all of Labrador in some way.

Now I would like to speak to a specific, regional issue that we have been able to bring to a conclusion - the placement of water bombers.
Graham Letto, your MHA, advocated strongly within government to address concerns about placing two water bombers in Happy Valley-Goose Bay.

As you know, our Government revisited that decision and in July we relocated the water bomber to the Wabush Airport.

I want to thank Graham for providing important input that improved our allocation of resources, and want to highlight this as an example of the great work he does for the people of this region.
He has also advocated effectively for community infrastructure.

Just last June, Graham was joined by Minister Parsons, MP Yvonne Jones, and Fabian Benoit, Deputy Mayor of Labrador City, to announce $3.3 million had been allocated to improve wastewater treatment in Labrador City.
Since our government took office three years ago, we have provided funding for 48 municipal and community projects in Labrador with a total project value of $74 million.

We have prioritized projects that provide clean drinking water and wastewater systems, road and community infrastructure, as well as regional collaboration projects.
Again, it's our partnerships that have enabled us to significantly leverage funding, which allows this Province to make the most of every dollar we spend on infrastructure.

Efficiency in our spending is a key commitment in The Way Forward, and it's a key element in our approach to solving the fiscal challenges we face.

Partnership through the Small Communities Fund will see the Drake Wastewater Treatment upgraded.
And continuing with the idea of leveraging funds to achieve as many gains as possible, we have been successful in improving broadband access throughout the province by leveraging Federal and other sources of funding.

This work is key, because broadband access is particularly vital for northern communities, and their goals for attracting business activity.
Last January, the Federal and Provincial Governments, along with the private sector, put together an investment of $40 million to provide high-speed Internet in more than 1,500 householders in 70 rural and remote communities in our Province.

Think about the advances this will create in doing business online, the availability of distance education, and the opportunities as a player in the digital age!
In terms of making the most of the dollars we have to spend, our Province managed to get approximately $26 Federal dollars for every provincial dollar invested. That's a pretty good deal if you can get it!

But none of the great developments I have spoken about today can be possible without good, dedicated people pushing for them to happen. In light of that, I want to recognize a group of people I feel very lucky to have as my teammates.
Of course, I am referring to our Labrador Caucus: Lisa Dempster, Perry Trimper, Randy Edmunds, along with your MHA Graham Letto.

They all understand what needs to be done to realize the full benefit of the many opportunities in front of Labrador.

They work well together, and I can tell you from first-hand experience, they are not shy about advancing your interests!
I value their insights, I admire their professionalism, and I feel very lucky to have them as my colleagues.

Finally, I would also like to make particular mention of the people who work with the Labrador Affairs Secretariat.

As the Minister Responsible for the Labrador Affairs Secretariat, I am proud of our team based here in Labrador.
We have an Executive Director based here in Wabush; just over a year ago we created a Deputy Minister position based in Happy Valley Goose Bay; and shortly after this we established a Communications Director position based in Labrador.

Having dedicated senior positions on the ground greatly assists Government in coordinating programs and services for the region, as well as proactively working on issues as they arise.
I look forward to working with these staffers, with my teammates in the Labrador Caucus, our Federal Government, and with all of you, to build on past successes in the Labrador West area, and see even more great things in the years to come!

Thank you!
NLIS 4
Executive Council
September 24, 2018

Premier Ball to Participate in Wabush 3 Official Opening

The Honourable Dwight Ball, Premier of Newfoundland and Labrador, will speak at the official opening of Wabush 3 tomorrow (Tuesday, September 25) at the Wabush 3 project site, Iron Ore Company of Canada, Labrador West. The ceremony begins at approximately 10:30 a.m. Premier Ball will be joined by the Honourable Siobhan Coady, Minister of Natural Resources.

- 30 -

Media contact
Michelle Cannizzaro
Office of the Premier
709-729-3960
michellecannizzaro@gov.nl.ca

2018 09 24 12:30 p.m.
Hi Perry,

I’ve attached the Event Scenario.

Kathryn

Hi Kathryn.
Do you have a copy of the Wabush 3 Agenda for tomorrow?
Perry

Sent from my BlackBerry 10 smartphone on the Bell network.
EVENT SCENARIO
The Honourable Siobhan Coady
Minister of Natural Resources

Event Name: Wabush 3 Official Opening

Organized by: Iron Ore Company of Canada

Participants: Clayton Walker, Premier Dwight Ball, Minister Siobhan Coady, Thierry Martel

Event Contact: Diana Quinton, 709-631-8155

Event time: Starts 9:00 a.m. (speeches begin at 10:30 a.m.)

Date: Tuesday, September 25, 2018

Locations: Wabush 3 Project Site, Labrador West

Order of Events:

9:00 a.m. Invited guests meet IOC representatives at the IOC security gate

9:30 a.m. Bus transportation leaves security to travel to Luce lookout for a brief stop then proceeds to the Wabush 3 project ceremony site

10:25 a.m. All guests should be at the Wabush 3 project ceremony site (will be outside)

10:30 a.m. Speeches begin

MC – Welcome/ HSE share/Intro of Clayton - 3 minutes

10:33 a.m. Clayton Walker speaks – 5 minutes

10:38 a.m. MC – Intro of Premier
10:39 a.m. Premier Ball speaks – 5 minutes
10:44 a.m. MC- Intro of Minister
10:45 a.m. Minister Coady speaks– 5 minutes
10:50 a.m. MC – Intro of Thierry
10:51 a.m. Thierry Martel speaks – 7 minutes - includes inviting ‘employee name the new pit’ contest winner Brad Wall to help him to unveil the new name/take cover off new sign.
11:00 a.m. MC invites Clayton Walker and Premier Ball to cut the ribbon

Followed by Clayton presenting gifts to special guests
11:03 a.m. Photo opportunity with government leaders/IOC executive
11:10 a.m. Prepare to leave
11:15 a.m. Bus transportation departs to return to gate
12:00 p.m. Reception at Menihek - open to the public and all guests
2:00 p.m. Reception ends

Event set-up:
- Podium and Mic: Cordless mic (may not have podium)
- Attire: Business casual (will be a bit cold – need a jacket)
- Number of People Attending: 70-80
- Media invited: CBC and The Aurora

*Reminder for the Minister to take her boots with her to the event*
Great thank you.

Perry

Sent from my BlackBerry 10 smartphone on the Bell network.

Hi Perry,

I’ve attached the Event Scenario.

Kathryn

Hi Kathryn.
Do you have a copy of the Wabush 3 Agenda for tomorrow?
Perry

Sent from my BlackBerry 10 smartphone on the Bell network.

Bernadine Lawlor
Mineral Industry Analyst
Mineral Development Division
Natural Resources
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Fax: (709) 729-3493


https://www.releases.gov.nl.ca/releases/2018/exec/0925n03.aspx
Hi Diana,

The statement: **Wabush 3 is a new open pit that will be mined in four phases until approximately the year 2073**…is correct.

Recommending a calcification footnote, I have highlighted word changes below:

"**Wabush 3 is a new open pit that will extend the life of the overall current mining operation to approximately 50 years, maintain production of high quality grade iron ore concentrate and pellets, and secure employment."**

- Regards,

Marsha Power Slade
Senior Advisor – Communications & External Relations
Iron Ore Company of Canada

P.O.Box 21055 RPO
MacDonald Drive
St. John's (NL) Canada A1A 5B2
C : 709-987-0650
marsha.power-slade@riotinto.com   http://www.ironore.ca

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From: Quinton, Diana [mailto:DianaQuinton@gov.nl.ca]
Sent: September 26, 2018 1:45 PM
To: Power-Slade, Marsha (IOC) <Marsha.Power-Slade@ironore.ca>
Cc: Hollett, Nancy <NancyHollett@gov.nl.ca>; Smith, Alex O. <asmith@gov.nl.ca>
Subject: Fwd: Clarity - life of mine re Wabush 3

Hi Marsha:

Please see the request below.

As you know, our news release said 50 years. Heather had confirmed for me last week: **Wabush 3 is a new open pit that will be mined in four phases until approximately the year 2073.**

The qualifying statement below seems to contradict this.
Begin forwarded message:

From: "Hollett, Nancy" <NancyHollett@gov.nl.ca>
Date: September 26, 2018 at 11:32:24 AM ADT
To: "Quinton, Diana" <DianaQuinton@gov.nl.ca>
Cc: "Cannizzaro, Michelle" <MichelleCannizzaro@gov.nl.ca>
Subject: FW: Clarity - life of mine re Wabush 3

HI

Are you able to clarify this or should I go to Heather BV?

Nancy

Nancy Hollett │ Media Relations Manager
Department of Natural Resources and Women’s Policy Office
Government of Newfoundland and Labrador

Office: 709-729-5777
Mobile: 709-685-3372
E-Mail: NancyHollett@gov.nl.ca

From: STEPHANIE KINSELLA [mailto:stephanie.kinsella@cbc.ca]
Sent: Wednesday, September 26, 2018 11:50 AM
To: Cannizzaro, Michelle; Hollett, Nancy
Cc: LUKAS WALL
Subject: Clarity - life of mine re Wabush 3

Hi,

Something has been brought to our attention by IOC and we are seeking clarification before addressing it in our digital and radio stories.

This is the line that was included in the government news release yesterday:
"Wabush 3 is a new open pit that will extend the life of the current mine by approximately 50 years, maintain production of high quality grade iron ore concentrate and pellets, and secure employment."

An IOC official contacted our reporter Jacob this morning and sent his this:
The Moss Pit will extend IOC’s mine operations by 10 years, which will increase the overall life of the IOC mine to 50 years.”

Looking for clarity, appreciate it.

Thanks,
Steph

--
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Thanks Abigail.

On Sep 26, 2018, at 2:45 PM, Steel, Abigail <AbigailSteel@gov.nl.ca> wrote:

> The Wabush 3 pit will be mined in four phases until the year until approximately the year 2073. A total of 639 Mtonnes of iron ore (38% Fe) and 646 Mtonnes of waste at a 1.01 stripping ratio will be mined from the current pit design.

> The Wabush 3 Project is designed to provide additional flexibility in the ore feed for IOC’s existing processing facility. The production rates will not be increased as a result of the project.

> It is understood, that at 50 Mtonnes per year of raw ore feed, the overall impact of Wabush 3 on the IOC operations is approximately an additional 12 years of mine life.
Minister:

Please see the thread below. We sent some info to CBC late today to confirm that Moss Pit (along with other pits) will extend the life of the IOC mine to 50 years.

We did this because IOC had sent a clarifying statement to CBC earlier today that said: The Moss Pit will extend IOC’s mine operations by 10 years, which will increase the overall life of the IOC mine to 50 years.

There was then some confusion as to what the 50 years meant.

We have spoken to IOC and PO Comms about this and sent the following statement to CBC: Wabush 3 (Moss Pit) is the newest pit at IOC. This pit, as well as the other pits at IOC, will extend the life of the current operating mine operation to approximately 50 years.

Diana

Begin forwarded message:

From: "Hollett, Nancy" <NancyHollett@gov.nl.ca>
Date: September 26, 2018 at 5:50:27 PM ADT
To: STEPHANIE KINSELLA <stephanie.kinsella@cbc.ca>, "Cannizzaro, Michelle" <MichelleCannizzaro@gov.nl.ca>, "Quinton, Diana" <DianaQuinton@gov.nl.ca>
Cc: LUKAS WALL <lukas.wall@cbc.ca>
Subject: Re: Clarity - life of mine re Wabush 3

Hi Stephanie.

My apologies for the delay in our response.

To clarify, Wabush 3 (Moss Pit) is the newest pit at IOC. This pit, as well as the other pits at IOC, will extend the life of the current operating mine operation to approximately 50 years.

Regards,

Nancy
Sent from my BlackBerry 10 smartphone on the Bell network.

From: STEPHANIE KINSELLA  
Sent: Wednesday, September 26, 2018 11:50 AM  
To: Cannizzaro, Michelle; Hollett, Nancy  
Cc: LUKAS WALL  
Subject: Clarity - life of mine re Wabush 3

Hi,

Something has been brought to our attention by IOC and we are seeking clarification before addressing it in our digital and radio stories.

This is the line that was included in the government news release yesterday: "Wabush 3 is a new open pit that will extend the life of the current mine by approximately 50 years, maintain production of high quality grade iron ore concentrate and pellets, and secure employment."

An IOC official contacted our reporter Jacob this morning and sent his this: The Moss Pit will extend IOC’s mine operations by 10 years, which will increase the overall life of the IOC mine to 50 years."

Looking for clarity, appreciate it.

Thanks,
Steph

---

Stephanie Kinsella  
CBC Newfoundland and Labrador  
(709) 576-5354  
Twitter: @stephlCB
New mining pit in Labrador west extends IOC’s mine operations a decade


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