Dear [Redacted]

Re: Your request for access to information under Part II of the Access to Information and Protection of Privacy Act LAAO/001/2015

On February 3, 2015, the Labrador and Aboriginal Affairs Office (LAAO) received your request for access to the following records:

"Any and all information with regarding the allocation of $1.6 million over 5 years, pledged in the 2007 Northern Strategic Plan, for the integration of long-term management plans related to Big Game populations in Labrador. Information to include, but shall not be limited to, a complete accounting of when, and how, the funding was spent, along with and all information that relates to how the LAAO fulfilled their responsibilities to ensure that the goals and objectives of the allocated money was monitored, and completed."

The LAAO uses excel and word tables to collect financial and status updates on government commitments in Labrador that fall under the Northern Strategic Plan (NSP).

I would like to provide some context regarding the response document:

- The final response document consist of 153 pages, however for your convenience we removed all totally redacted pages including the following:
  - Pages 5, 12, 16, 20-21, 24-28, 31-35, 38-42, 46-50, 53-55, 57, 60-62, 64, 67-69, 71, 75-77, 79, 83-85, 87, 91-93, 95, 97-99, 101, 105-107, 120-124,126, 135, 138-139, 141 and 144. These pages were redacted since they were not responsive to wording of the request.
- The Department of Environment and Conservation (ENVC) send updated tables to LAAO on a regular basis. There is a considerable amount of duplication in these tables since while the status of the commitment may not change; other commitments included in the table did change.
- Page 7 of the response document is the cover page of the progress report: 'A Northern Strategic
Plan for Labrador’. Page 8 and 9 of the response document are pages 36 and 37 of that report where the commitment is mentioned. The progress report may be accessed online at: http://www.laa.gov.nl.ca/laa/northern_strategic_plan/index.html

- On page 133 of the response document, there is mention that “LAO will release a report on the status of the NSP as of 2012...” This report was not developed so we cannot supply a copy. This report was not developed as the 2012 report was originally planned to be the final report, however LAO continues to implement the Northern Strategic Plan as a living document and it was subsequently decided that no report was required.
- Please be aware that this response document consists of both 8 ½” X 11” and 8 ½” X 14” pages; please consider this if you print the electronic copy that was emailed to you.

I am pleased to inform you that your request for access to these records has been granted in part. In particular, access is granted to the following records:

- All correspondence between LAO and ENVC related to the commitment from 2006 to 2012 when ENVC advised LAO that the commitment was considered completed by ENVC.
- We have also included records related to an additional commitment from ENVC since we felt that you would be interested in receiving these records. That commitment consists of “Establish a Labrador Caribou Management Initiative”. Final wording for this commitment is indicated first on page 125 of the enclosed document. All correspondence related to that commitment is also included in the response document.

Access to the remaining records, and/or information contained within the records, has been refused in accordance with the following exceptions to disclosure, as specified in the Access to Information and Protection of Privacy Act (the Act):

20. (1) The head of a public body may refuse to disclose to an applicant information that would reveal
(a) advice, proposals, recommendations, analysis or policy options developed by or for a public body or minister;

18. (1) (a) (ix) that portion of a record which contains information about the contents of a record within a class of information referred to in subparagraphs (i) to (viii) and,

18. (2) (a) an official cabinet record.

As required by subsection 7(2) of the Act, we have severed information that is excepted from disclosure and have provided you with as much information as possible.

In accordance with your request for a copy of the records, the appropriate copies have been enclosed.

Section 43 of the Act provides that you may ask the Information and Privacy Commissioner to review this partial refusal of access or you may appeal the refusal to the Supreme Court Trial Division. A request to the Information and Privacy Commissioner shall be made in writing within 60 days of the date of this letter or within a longer period that may be allowed by the Commissioner.

Records that are refused on the basis of section 21 (legal advice) or section 18(2)(a) (official cabinet
record), must be appealed directly to the Supreme Court Trial Division within 30 days after you receive the
decision of the public body, pursuant to section 60. You may also contact the Office of the Information
and Privacy Commissioner who may decide to initiate an appeal pursuant to subsection 60(1.1).

The address and contact information of the Information and Privacy Commissioner is as follows:

Office of the Information and Privacy Commissioner
2 Canada Drive
P. O. Box 13004, Stn. A
St. John's, NL A1B 3V8

Telephone: (709) 729-6309
Facsimile: (709) 729-6500

In the event that you choose to appeal to the Trial Division, you must do so within 30 days of the date of
this letter. Section 60 of the Act sets out the process to be followed when filing such an appeal.

Please be advised that responsive records will be published following a 72 hour period after the response
is sent electronically to you or five business days in the case where records are mailed to you. It is the
goal to have the responsive records posted to the Office of Public Engagement's website within one
business day following the applicable period of time. Please note that requests for personal information
will not be posted online.

If you have any further questions, please feel free to contact Shawn Melindy at (709) 896-1780 or by
e-mail at smelindy@gov.nl.ca.

Sincerely,

Aubrey Gover
Deputy Minister
From: Ken Cumew
To: Gall Hughes
Date: 12/15/2006 8:48:09 AM
Subject: Re: Northern Strategic Plan

I was wondering if it would show up as I got a message that there was a block on the table. In essence I indicated a five year cost of $1,600,000. Next year a cost of $320,000 with the rest being an equal annual cost. The intent would be to put some certainty around our populations that would facilitate economic development. I.e predicting the movement patterns of the George River animals, determing the growth potential of moose populations, determining sustainable harvest levels for bears etc. This would be geared towards residents as well as non residents especially for the development and stability of the outfitting sector.

>>> Gall Hughes 12/15/2006 9:07 AM >>>
Hello,

I don't see any changes in the table you attached. Looks like it is the one that I sent to you originally. Maybe you can have a look and see if I am missing something?

Thanks for your quick reply.

Gail Hughes, B.Comm.
Senior Analyst
Department of Labrador & Aboriginal Affairs
P.O. Box 3014, Stn. B
Happy Valley, NL
A0P 1E0
Phone: 709-896-1760
Fax: 709-896-0045
e-mail: gail.hughes@gov.nl.ca

>>> Ken Cumew 12/15/2006 8:43 AM >>>
Hallo Gail

This is a very rough shot at this. The focus would be Big Game primarily caribou, Moose and Black Bear. These are the species that appear to have some development potential. I have attached a revised table if this is what you are looking for please let me know if it is something else you want.

>>> Gall Hughes 12/14/2006 2:43 PM >>>
Hello,

As per your recent conversation with Michelle Watkins, I am forwarding you a deliverable template related to Natural Resources and Environment deliverables proposed through the NSP process. Please review this template and provide feedback on any other potential deliverables specifically related to wildlife issues. Please note that this may be an opportunity to access additional funds for specific programming or projects. Templates were developed in a number of categories such as Health, Programs and Services, Education and Employment, and Partnerships. We will determine where the best fit for any proposed deliverable may be once received and reviewed. Please ensure that any proposed deliverable includes anticipated costs.

Our current timeline for the input of deliverables from departments is the end of the day tomorrow. We would appreciate your consideration of this matter within this time frame if at all possible.

Thank you.
Gail Hughes, B.Comm.
Senior Analyst
Department of Labrador & Aboriginal Affairs
P.O. Box 3014, Stn. B
Happy Valley, NL
A0P 1E0
Phone: 709-896-1780
Fax: 709-896-0045
e-mail: gailhughes@gov.nl.ca
|-------------------------|----------------|-----------------------------|-----------------------------------|---------------------------------------------|------------------------------------------------|---------------------------|----------|

**Title:** Natural Resources and Environment

**Goal:** Enhanced resource based industry while ensuring conservation of the environment in Labrador
<table>
<thead>
<tr>
<th></th>
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<tr>
<td>Formulate integrated long term management plans for the significant wildlife populations (Big Game) of Labrador that incorporates social, cultural and economic objectives</td>
<td>EC</td>
<td>New</td>
<td>NA</td>
<td>$320,000</td>
<td>$1,600,000</td>
<td>One Time</td>
<td></td>
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</tbody>
</table>
Good morning,

I am forwarding, for your information and recording purposes, *A Northern Strategic Plan for Labrador - Progress Report* document that was forwarded yesterday to your respective DM/ADM/CEO and departmental designate.

Janet

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Good afternoon,

Further to previous memo from Sean Dutton dated August 28, 2009, attached is a second draft of *A Northern Strategic Plan for Labrador - Progress Report* for your review. Please provide comments to Kathy Michelin at kathymichelin@gov.nl.ca by end of day, Friday, October 9, 2009.

Cheers,

Janet Keats
(for) Sean Dutton

Janet Keats
Secretary to Deputy Minister
Department of Labrador and Aboriginal Affairs
Phone: (709) 896-4449
A
NORTHERN STRATEGIC PLAN
FOR LABRADOR

PROGRESS REPORT

DEPARTMENT OF
LABRADOR AND ABORIGINAL AFFAIRS

2009
the release of the Northern Strategic Plan. Each commitment is listed by theme and completion year.

Labrador and Aboriginal Affairs continues to work with other governmental departments and agencies to further the goals and objectives outlined in the Plan. The Minister of Labrador Affairs provides verbal updates annually to the House of Assembly on the progress of the Plan. The Northern Strategic Plan is also included in the Department’s annual reports and business plan. This provides additional opportunities to report on the progress of the Plan.

3.3 The Next Three Years

Since this is a five-year plan, the report will also state commitments for the following three years. New commitments will be added over the next three years to support the strategy through 2012. The commitments are listed as complete or not complete; a year of completion is stated in parenthesis. Below is a list of commitments by theme:

**Transportation**

**Complete**
- ✔ Providing funding for the purchase of a groomer for Rigolet (2009/10)
- ✔ Purchase of satellite phones (2009/10)
- ✔ Provide funding to construct a transportation depot in the Cartwright junction area to service Phase III of the TLH (2009/10)
- ✔ Provide funding for realignment of Route 510 at the Pinware River (2009/10)
- ✔ Fund construction of a new depot at Crooked Lake (2009/10)
- ✔ Fund vessel refits for the Labrador ferry service (2009/10)

**Not Complete**
- ✔ Complete Phase III of the Trans Labrador Highway (2009/10)
- ✔ Finalize decision on central airport for Southern Labrador (2009/10)
- ✔ Consider options for the Nain Airstrip (2010/11)
- ✔ Evaluate options for the provision of two new ferries for the Labrador Strait ferry route that would provide year round service pending ice conditions (2011/12)
- ✔ Complete hard surfacing of Phase I of the Trans Labrador Highway (2011/12)

**Natural Resources and Environment**

**Complete**
- ✔ Provide geoscience funding to conduct an extensive geological mapping survey in Labrador (2009/10)

**Not Complete**
- ✔ Assist the Nunatsiavut Government in the development of a strategy for optimum utilization of fisheries resources in northern Labrador (2009/10)
- ✔ Work with the Nunatsiavut Government to develop and implement a Climate Change Adaptation Strategy for northern Labrador and also implement relevant aspects of the Provincial Climate Change Action Plan (2005) (2009/10)
- ✔ Complete conservation projects for Labrador in support of the Natural Areas System Plan for Newfoundland and Labrador (2010/11)
- Monitor and assess impacts on caribou and inland fish species along the Trans Labrador Highway (2010/11)
- Follow through on the Strategic Plan to Develop Labrador Secondary Manufacturing and Value Added Wood Products Industry through the Interdepartmental Working Committee's marketing assessment and investor attraction strategy (2010/11)
- Formulate integrated long term management plans for the significant wildlife populations (big game) of Labrador that incorporates social, cultural and economic objectives (2011/12)
- Conduct a reassessment/ inventory of Labrador populations of Peregrine Falcons (2011/12)
- Conduct a Rare Plant Survey in Labrador (2011/12)
- Increase the commercial forest land base in Labrador by undertaking an expanded forest inventory (2011/12)
- Encourage underground development at the Voisey's Bay Project (2011/12)

**Tourism and Cultural Development**

**Complete**
- ✓ Provide funding for realignment of Route 540 at the Pinware River (2009/10)
- ✓ Fund vessel refits for the Labrador ferry service (2009/10)
- ✓ Fund improvements to the Town of Red Bay's harbour (2009/10)

**Not Complete**
- Provide annual operational grant to the Lawrence O'Brien Auditorium (2009/10)
- Support Labrador Craft Marketing Agency to develop training activities designed to preserve traditional arts and crafts skills and encourage new producers (2009/10)
- Work with the Nunatsiavut Government to develop a cultural centre for Nain (2010/11)
- Complete hard surfacing of Phase I of the Trans Labrador Highway (2011/12)
- Evaluate options for the provision of two new ferries for the Labrador Straits ferry route that would provide year round service pending ice conditions (2011/12)

**Education and Employment**

- Poverty Reduction Strategy - Expansion of Employment Transitions Program to Labrador
- Improve distance education by increasing flexibility, providing more support for students, and increasing course variety as appropriate

**Health**

**Complete**
- ✓ Provide operating costs for a new Air Ambulance (2009/10)

**Not Complete**
- Poverty Reduction Strategy - Improving Access to Early Intervention Services (2009/10)
- Poverty Reduction Strategy - New Family Resource Centre in Labrador in Happy Valley - Goose Bay (2009/10)
- Ensure new health centre in Labrador West includes capacity for mental health service (2010/11)
Rob, Good day!

Please find attached an excel file indicating financial information that we have on some of the Northern Strategic Plan commitments for Environment and Conservation since 2007/2008.

Could you please review the file and indicate how much was originally budgeted and actually spent for each commitment for each year from 2007/2008 to 2009/2010?

If you have a projected budget for any commitment for 2010/2011 and 2011/2012 please indicate this as well.

We would like to have the financial update by April 30, 2010.

We certainly appreciate your efforts.

Thanks

Shawn
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<th>Action</th>
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<th>2007/08</th>
<th>Revised</th>
<th>2008/09</th>
<th>Revised</th>
<th>2009/10</th>
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<th>2010/11</th>
<th>Revised</th>
<th>2011/12</th>
<th>Revised</th>
<th>Variance</th>
<th>NSP Spending over 5 years (existing base plus new NSP spending)</th>
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<td>Management plans for significant big game populations of Labrador</td>
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<td></td>
<td>$320,000</td>
<td></td>
<td>$1,600,000</td>
<td></td>
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</table>
Michelin, Kathy

From: Perry, Rob  
Sent: Wednesday, June 23, 2010 1:47 PM  
To: Melindy, Shawn D.  
Subject: RE: EC NSP Spending in Labrador  
Attachments: EC NSP spending completed March 24 2010_info release (2).xls

oops,

I was a little too quick with the mouse...let's try that again. Disregard the soil test spreadsheet.

Cheers

Robert C. Perry  
Senior Aquatic Species Biologist  
Department of Environment and Conservation  
117 Brakes Cove, Corner Brook, NL.  
Phone: (709) 637 2023  
Fax: (709) 637 2004

---

From: Melindy, Shawn D.  
Sent: Wednesday, June 23, 2010 2:12 PM  
To: Perry, Rob  
Subject: RE: EC NSP Spending in Labrador

Are you sure you sent me the right spreadsheet?

---

From: Perry, Rob  
Sent: Wednesday, June 23, 2010 1:40 PM  
To: Melindy, Shawn D.  
Subject: RE: EC NSP Spending in Labrador

Hello Shawn

as requested, I have checked the information in the spreadsheet. I hope this will suffice. No one has a problem with you releasing it. Two corrections were required.

Martin Goebel said "off the top of his head, they seem accurate" however, he would have to review it in greater detail to be 100%. He also said they are already public figures.

See you next week

Robert

Robert C. Perry
From: Melindy, Shawn D.
Sent: Tuesday, May 18, 2010 9:17 AM
To: Perry, Rob
Subject: EC NSP Spending in Labrador

Rob, Good day!

Attached is a summary of EC projects in Labrador. We have a request for this information and I want you to verify its accuracy before we release it. Call me if you require any clarity on this matter.

Thanks

Shawn
<table>
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<tr>
<th>Action</th>
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<th>New Funding for 10/11</th>
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<tr>
<td>Northern Strategic Plan 2007-08 Initiatives</td>
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<td></td>
<td></td>
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<td>Management plans for significant big game populations of Labrador</td>
<td>EC</td>
<td>$320,000</td>
<td></td>
</tr>
</tbody>
</table>
Good afternoon,

Attached is information for the upcoming meeting.

Cheers, Kathy

Kathy Michelin
Senior Analyst
Labrador and Aboriginal Affairs
Mailbag 3014, Station B
Happy Valley - Goose Bay, NL
Canada A0P 1E0
t 709.896.1760
c 709.897.5982
f 709.896.0048
ekathy.michelin@gov.nl.ca

From: Keats, Janet
Sent: Thursday, October 14, 2010 10:06 AM
To: Dutton, Sean; Bowles, Ron; Michelin, Kathy; Parrott, William; Howe, Peter; Perry, Rob
Cc: Saunders, Yetta; Carroll, Cathy
Subject: EC Deputy Minister and Senior Officials - Northern Strategic Plan Meeting of October 22, 2010

Good morning,

Details of Northern Strategic Plan Meeting of October 22\textsuperscript{nd} are as follows:

Date: Friday, October 22, 2010
Time: 10:00 AM (Newfoundland time)
Duration: Approximately 1 hour
Location: Executive Boardroom, 4\textsuperscript{th} Floor, West Block
Participants: Sean Dutton, Ron Bowles, Kathy Michelin, Bill Parrott, Peter Howe, Rob Perry

Kathy Michelin, Senior Analyst, is preparing a meeting package which will be forwarded to you by e-mail on Friday, October 15, 2010.
Thank you for your assistance in coordinating this meeting. If you have any questions, please call me at 896-4449.

Janet

Janet Keats
Secretary to Deputy Minister
Department of Labrador and Aboriginal Affairs
Phone: (709) 896-4449
<table>
<thead>
<tr>
<th>Commitment</th>
<th>Department</th>
<th>Completion Year</th>
<th>Latest Update</th>
<th>Status</th>
<th>Blue Book</th>
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<tr>
<td>Formulate integrated long term management plans for the significant wildlife populations (big game) of Labrador that incorporates social, cultural and economic objectives</td>
<td>EC</td>
<td>5</td>
<td>Update: July 28/09 - News Release July 15/09 - wildlife officials plan George River herd census in 2010.</td>
<td>Not Complete</td>
<td></td>
</tr>
</tbody>
</table>
Robert, Good day!

As discussed find attached the latest updates we have for EC commitments included with the Northern Strategic Plan.

Please review with particular attention on the remediation project at Hopedale.

Please forward with the commitment updated.

If you have further questions please call.

Thanks

Shawn
896-1780
<table>
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<tr>
<th>Goal(s)</th>
<th>Objective(s)</th>
<th>Commitment</th>
<th>Indicator</th>
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<th>Baseline</th>
<th>Measure(s)</th>
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<th>2012 Result</th>
<th>Designat e</th>
<th>Other Contacts</th>
<th>Reporting Timeline</th>
<th>Progress</th>
<th>Comments</th>
<th>Next Step</th>
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<tbody>
<tr>
<td>1. Formulate integrated long term management plans for the significant wildlife populations (big game) of Labrador that incorporates social, cultural and economic objectives</td>
<td>Progress towards formulating a long-term management plan.</td>
<td>EC</td>
<td>2008-2009</td>
<td>5</td>
<td>No integrated long-term management plan in place, only have management recommendations</td>
<td>Conduct 1 yearly consultation with stakeholders; increase number of projects implemented; implement management recommendations; create baseline data for future reference</td>
<td>Residents of Newfoundland &amp; Labrador, Aboriginal groups, wildlife outfitters</td>
<td>Sound management of the big game wildlife resource, thereby providing sustainable utilization to the public</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Annually</td>
<td>Not Complete</td>
<td>Update: July 2009 - News Release July 15/09 - wildlife officials plan George River herd censuses in 2010. Some preliminary consultations have been conducted. Feedback has been received from Nunatsavut Government on caribou transfer agreement. Planning for projects to collect baseline information is ongoing. Stakeholder consultation meeting originally planned for Fall 2007 is now postponed until 2008.</td>
<td>Continue working with NIS to finalize caribou transfer agreement. &amp; now working together to finalize agreement; survey work to collect baseline information to commence in Winter 2016</td>
</tr>
</tbody>
</table>
I have copied the commitment we discussed regarding the George River Caribou into the framework. Please review and enter the missing information. Thanks in advance.

The link to the news release is as follows: http://www.releases.gov.nl.ca/releases/2010/laa/0325n16.htm

Please advise

Thanks

Shawn
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<th>Objective(s)</th>
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<th>Indicator</th>
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<td>Sound management of the big game wildlife resource thereby providing sustainable utilization to the public</td>
<td>Rudi Pierry</td>
<td>Annually</td>
<td>Not Complete</td>
<td>Update July 2009 - News Release July 15/09 - wildlife officials plan to conduct 2010. Some preliminary consultations have been conducted. Feedback has been received from all governments and community. Consultation for projects to collect baseline information is ongoing. Stakeholder consultation meeting originally planned for fall 2007 is now postponed until 2008.</td>
<td>Continue working with NGOs to finalize carbon transfer agreement, &amp; now working together to finalize agreement; survey work to collect baseline information to commence in winter 2016.</td>
<td></td>
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</tr>
</tbody>
</table>
Hi Shawn,

Hopefully this will suffice

Robert...... Haven't called Bas yet

Robert C. Perry
Senior Aquatic Species Biologist
Department of Environment and Conservation
117 Brakes Cove, Corner Brook, NL
Phone: (709) 637 2023
Fax: (709) 637 2004

From: Barney, Wayne
Sent: Monday, February 07, 2011 3:45 PM
To: Perry, Rob
Subject:
<table>
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<th>Goal(s)</th>
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<td>Residents of Newfoundland &amp; Labrador, Aboriginal groups, wildlife outfitters</td>
<td>Sound management of the big game wildlife resource thereby providing sustainable utilization to the public</td>
<td>Rob P inventory 2007-2023</td>
<td>Anually</td>
<td>Not Complete</td>
<td>Update July 2009 - News Release July 15/09 - wildlife officials plan George River herd censuses 2010. Some preliminary consultations have been conducted. Feedback has been received from Nunatsavak Government on caribou transfer agreement. Planning for projects to collect baseline information is ongoing. Stakeholder consultation meeting originally planned for fall 2007 is now postponed until 2008.</td>
<td>Continue working with NNS to finalize caribou transfer agreement, &amp; now working together to finalize agreement, survey work to collect baseline information to commence in 2013. Work was started in 2012.</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Michelin, Kathy

From: Melindy, Shawn D.
Sent: Thursday, June 02, 2011 4:30 PM
To: Rashleigh, Karen
Subject: RE: Update for the Northern Strategic Plan

Karen

Cells are protected since we thought we had all that data previously. We were looking for updates. If you have necessary changes, they will certainly have to be entered and I thank you for letting me know. I was in a meeting all day today. I have meetings scheduled for all Friday morning. I will try to call you ... if not I will call you in the afternoon.

Thanks

Shawn

From: Rashleigh, Karen
Sent: Thursday, June 02, 2011 11:36 AM
To: Melindy, Shawn D.
Subject: RE: Update for the Northern Strategic Plan

Hi Shawn,

I've a hard copy of the updates for most projects, but several cells are protected and I can't enter in what I need to. Should I just send (scan and email) the changes?

Karen

Karen Rashleigh
Ecosystem Management Ecologist
Wildlife Division
Department of Environment and Conservation
PO Box 2007
117 Riverside Drive
Corner Brook, NL
A2H 7S1

709.637.2112
karenrashleigh@gov.nl.ca

Please consider the environment before printing this email.

From: Melindy, Shawn D.
Sent: Tuesday, May 31, 2011 3:45 PM
To: Rashleigh, Karen
Cc: Perry, Rob
Subject: FW: Update for the Northern Strategic Plan

Karen, good day
As discussed, see the note below and the attached file.

Do not hesitate to contact me if you have any questions on this document.

Thanks in advance.

Shawn

From: Melindy, Shawn D.
Sent: Tuesday, May 31, 2011 11:15 AM
To: Perry, Rob
Subject: Update for the Northern Strategic Plan

Robert, Good day!

We are updating our Northern Strategic Plan Accountability Framework and would like for you to update the Environment and Conservation commitments in the attached file and return to us by Friday June 03. We need this information for a presentation for the LAA Deputy Minister.

We have entered a new government commitment for EC. It is green in colour. We would like the detail for this commitment entered into the spreadsheet and a copy signed by the Deputy Minister of EC and send to us for our records.

If EC has any other commitments that are consistent with the NSP please advise us accordingly.

Thanks in advance

Shawn
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| 1. Formulate integrated long term management plans for the significant wildlife populations of Labrador that incorporates social, cultural and economic objectives | Progress towards formulating a long term management plan. | EC | 2006-2009 | 5 | No-integrated long-term management plan in place; only have management recommendations | Conduct 1 yearly consultation with stakeholders; increase number of projects implemented; implement management recommendations; create baseline data for future reference | Residents of Newfoundland & Labrador, Aboriginal groups, wildlife outfitters | Sound management of the big game wildlife resource thereby providing sustainable utilization to the public | Anually | Not Complete | Update July 2009 - News Release July 15/08 - wildlife officer plan George River herd census in 2010. Some preliminary consultations have been conducted; feedback has been received from Labrador Government on carbon transfer agent. Planning for projects to collect baseline information is ongoing. Stakeholder consultation meeting originally planned for fall 2007 is now postponed until 2008. | Continue working with NGOs to finalize carbon transfer agreement. | & now working together to finalize agreement; survey work to collect baseline information to commence in winter 2018.
Hi Karen,

I incorporated your suggestions into the NSP framework, thanks. I am sending an updated file for your review.

With reference to the government commitment on the George River Caribou Herd; it is good that ENVC would like to combine the commitments. We will need wording from ENVC on this commitment. I have unlocked this section as well.

I have unlocked the other contacts section if you would like to add your name and number for future contacts for any or all commitments as well.

Thanks

Shawn

---

Hi Shawn, attached is the updated table. Please give me a call this afternoon to discuss.

Karen

Karen Rashleigh
Ecosystem Management Ecologist
Wildlife Division
Department of Environment and Conservation
PO Box 2007
117 Riverside Drive
Corner Brook, NL
A2H 7S1

709.637.2112
karenrashleigh@gov.nl.ca

Please consider the environment before printing this email.
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<td>No integrated long-term management plan in place, only have management recommendations</td>
<td>Conduct 1 annual consultation with stakeholders; increase number of projects implemented; implement management recommendations; create baseline data for future reference</td>
<td>Residents of Newfoundland &amp; Labrador Aboriginal groups, wildlife officials</td>
<td>Sound management of big game wildlife resource thereby providing sustainable utilization to the public</td>
<td>Rob Perry, 637-2023</td>
<td></td>
<td>January</td>
<td>Complete</td>
<td>Update June 2011: Carcass complete. Management actions to decrease harvest implemented. Consultations ongoing. Update: July 2009 - News Release: July 15/09 - Federal Habits; St. George River herd census in 2009. Some preliminary consultations have been conducted; feedback has been received from Nunavut Government on caribou transfer agreement. Planning for projects to collect baseline information is ongoing. Stakeholder consultation meeting originally planned for Fall 2007 is now postponed until 2008.</td>
<td>Continue working with NS to finalize caribou transfer agreement; &amp; now working together to finalize agreement; survey work to collect baseline information to commence in Winter 2008. Project and reporting relied on the Labrador Caribou Management Initiative.</td>
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Attached is the edited/final version of the table.

Any questions, don't hesitate to call/email.

Karen Rashleigh
Ecosystem Management Ecologist
Wildlife Division
Department of Environment and Conservation
PO Box 2007
117 Riverside Drive
Corner Brook, NL
A2H 7S1

709.637.2112
karenrashleigh@gov.nl.ca

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<td>Residents of Newfoundland Labrador; Aboriginal groups; wildlife interest groups.</td>
<td>Sound management of the big game wildlife resource whereby providing sustainable utilization to the public.</td>
<td>Rubery 1637-2013</td>
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<td>Project and Reporting rolled into the &quot;Labrador Caribou Management Initiative.&quot;</td>
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Hi Rob

I have unlocked the cells in the spreadsheet. As discussed please color any changes that you make to the spreadsheet and return to me.

Thanks in advance.

Shawn
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Note: The page is non-responsive.
Michelin, Kathy

From: Melindy, Shawn D.
Sent: Wednesday, September 28, 2011 10:38 AM
To: Perry, Rob
Subject: RE: Northern Strategic Plan Environment and Conservations updates

Robert

I really appreciate your efforts. I will certainly try to update the framework before I leave today. See you on Monday.

Thanks

Shawn

From: Perry, Rob
Sent: Wednesday, September 28, 2011 10:36 AM
To: Melindy, Shawn D.
Subject: RE: Northern Strategic Plan Environment and Conservations updates

Hello Shawn,

I have edited the spreadsheet. Give me a call if you have any questions. The new information is in bold red.

Cheers

Robert

From: Melindy, Shawn D.
Sent: Friday, September 23, 2011 10:55 AM
To: Taylor, Craig; Drover, Agnes; Waseem, Baastra; Winters, Scott; Taylor, Jennifer; Anderson, Mabel W; Rodgers, Pamela; Winter, Penny; Hancock, Doris; Dyson, MaryJane; Bryant, Lynn; Garrett, Justin; Carter, Paul; Carroll, Colin; Parsons, Dena; Perry, Rob; Bugden, Mark; Densmore, Lisa; Conway, Jeff; Brown-McLean, Cheryl; Griffin, Pat; Webb, Belinda; 'Stephanie A. Battcock'; Norman, Katie; Hammond, Jonathan; Noftall, Gary; Haynes, Dale
Cc: MacLean, Shaun; Smith, Franca; Watkins, Michelle; Michelin, Kathy
Subject: RE: Northern Strategic Plan Session

Good day folks

We would like to thank those who have responded to the invitation to the NSP designate session for Monday October 03.

Also, it would be much appreciated if those who have not responded so far could advise Kathy of their planned attendance. Thanks in advance.

If you have any questions do not hesitate to contact us.

Shawn

From: Michelin, Kathy
Sent: Monday, September 19, 2011 3:48 PM
To: Taylor, Craig; Drover, Agnes; Waseem, Baastra; Winters, Scott; Taylor, Jennifer; Anderson, Mabel W; Rodgers, Pamela; Winter, Penny; Hancock, Doris; Dyson, MaryJane; Bryant, Lynn; Garrett, Justin; Carter, Paul; Carroll, Colin; Parsons, Dena; Perry, Rob; Bugden, Mark; Densmore, Lisa; Conway, Jeff; Brown-McLean, Cheryl; Griffin, Pat; Webb,
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Cc: Melnyč, Shawn D.; MacLean, Shaun; Smith, Franca; Watkins, Michelle
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We would like to thank all designates for their participation and collaboration over the past four and half years and look forward to seeing you all on October 3. If you have any questions, please do not hesitate to contact.

Cheers

Kathy Michelin
Senior Analyst

Department of Labrador and Aboriginal Affairs
Mailbag 3514, Station B
Happy Valley-Goose Bay, NL
A0P 1E0
(t) (709)699-1780
(f) (709)699-0045
(b) (709)897-8882
kathy.michelin@gov.nl.ca
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**Next Step:**
- **Update June 2011:** Census complete Management actions to decrease harvest implementation - Consultations ongoing. **Update July 2009:** News Release July 15/09 - wildlife officials plan George River hunt opens in 2010.
- Some preliminary consultations have been conducted. Feedback has been received from Nunatsiavut Government on caribou transfer agreement. Planning for projects to collect baseline information is ongoing. A crossover consultation meeting is originally planned for Fall 2009 in July postponed until 2009. Continue working with MG to finalize caribou transfer agreement. A new working group to finalize agreement; survey work to collect baseline information to commence in winter 2009.
Hi Robert

We are planning executive meetings next week regarding the Northern Strategic Plan Accountability Framework.

I realize we did a review in September but it would be appreciated if you could have a quick look at the attached spreadsheet to confirm that commitments are updated for ENVC.

Please advise us of any necessary updates by the end of this week November 25.

If you have any questions do not hesitate to contact me.

Thanks in advance

Shawn
Labrador Affairs
896-1780

From: Perry, Rob
Sent: Wednesday, September 28, 2011 10:36 AM
To: Melindy, Shawn D.
Subject: RE: Northern Strategic Plan Environemnt and Conservations updates

Hello Shawn,

I have edited the spreadsheet. Give me a call if you have any questions. The new information is in bold red.

Cheers

robert

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Shawn

From: Michelin, Kathy  
Sent: Monday, September 19, 2011 3:48 PM  
To: Taylor, Craig; Drover, Agnes; Waseem, Baasra; Winters, Scott; Taylor, Jennifer; Anderson, Mabel W; Rodgers, Pamela; Winter, Penny; Hancock, Doris; Dyson, MaryJane; Bryant, Lynn; Garrett, Justin; Carter, Paul; Carroll, Colin; Parsons, Dena; Perry, Rob; Bugden, Mark; Densmore, Lisa; Conway, Jeff; Brown-McLean, Cheryl; Griffin, Pat; Webb, Belinda; "Stephanie A. Battock"; Norman, Katie; Hammond, Jonathan; Noftall, Gary; Haynes, Dale  
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We would like to thank all designates for their participation and collaboration over the past four and half years and look forward to seeing you all on October 3. If you have any questions, please do not hesitate to contact.

Cheers

Kathy Michelin  
Senior Analyst  
Department of Labrador and Aboriginal Affairs  
Mailbag 3014, Station B  
Happy Valley-Goose Bay, NL  
ADP 110  
(t) (709)896-1780  
(f) (709)896-0045  
(bb) (709)897-5982  
kathymichelin@gov.nu.ca
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<td>Project and Reporting rolled into the &quot;Labrador Caribou Management Initiative.&quot;</td>
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Hi Michelle

Rob Perry submitted the attached updates (WORD file). This format prints pretty well. He plans to bring a copy for each of you at the meeting tomorrow.

However I did enter the updates into the NSP framework; attached as well.

Let me know if you need anything else.

Thanks

Shawn

From: Perry, Rob
Sent: Wednesday, November 30, 2011 9:38 AM
To: Melindy, Shawn D.
Subject: RE: Northern Strategic Plan Environment and Conservations updates

Shawn,

Here is a copy of the edits we will be using in the meeting tomorrow. Sorry I cannot edit the spreadsheet you sent me. Perhaps you can fill the edits in the sheet. I haven’t managed to get a hold of everybody but I’m still working on the updates.

Robert

From: Melindy, Shawn D.
Sent: Tuesday, November 22, 2011 9:18 PM
To: Perry, Rob
Subject: RE: Northern Strategic Plan Environment and Conservations updates

Hi Robert:

We are planning executive meetings next week regarding the Northern Strategic Plan Accountability Framework.

I realize we did a review in September but it would be appreciated if you could have a quick look at the attached spreadsheet to confirm that commitments are updated for ENVC.

Please advise us of any necessary updates by the end of this week November 25.

As well we would like for you to consider adding a new commitment for the Sea Bird and Duck Conservation workshops that the Wildlife Division was involved with in Labrador in October. I will forward an email on the topic just in case you are not aware of it.
If you have any questions do not hesitate to contact me.

Thanks in advance

Shawn
Labrador Affairs
896-1780

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Cc: MacLean, Shaun; Smith, France; Watkins, Michelle; Michelin, Kathy
Subject: RE: Northern Strategic Plan Session

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Cheers

Kathy Michelin
Senior Analyst

Department of Labrador and Aboriginal Affairs
Mailbag 5014, Station B
Happy Valley-Goose Bay, Nl.
A0P 1E0
(t) (709)896-1789
(f) (709)896-0045
(b) (709)897-5582
kathymichelin@gov.nl.ca
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Update 2011: Establish a committee to review further GRC management measures, if required, and to establish a co-management board to oversee future GRC needs. Budget 2011 - $1,000,000
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<td>Progress towards formulating a long-term management plan</td>
<td>EC</td>
<td>2008-2010</td>
<td>5</td>
<td>No integrated long-term management plan in place; only three management recommendation</td>
<td>Conduct 1 yearly consultation with stakeholders; increase number of projects implemented; implement management recommendations; create baseline data for future reference</td>
<td>Residents of Newfoundland &amp; Labrador; Aboriginal groups, wildlife outdoor</td>
<td>Sound management of the big game wildlife resource (now providing sustainable utilisation to the public)</td>
<td>Ruberry</td>
<td>10/2013</td>
<td>Annually</td>
<td>Complete</td>
<td>Update June 2011: Census complete. Management actions to decrease harvest implemented. Consultations ongoing. Update July 2009 - News Release July 15/09 - wildlife officials plan George River hunt comes in 2010. Some preliminary consultations have been conducted. A feedback has been received from Nunatsiat Government on caribou transfer agreement. Planning for projects to combat baseline information is ongoing. Consultation meetings are currently scheduled for Fall 2009. Following consultation, a new working group will be formed to finalize an agreement. Some work to collect baseline information to commence in Fall 2009. Project and Reporting rolled into the &quot;Labrador Caribou Management Initiative&quot;</td>
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<td>Goal(s)</td>
<td>Objective(s)</td>
<td>Commitment</td>
<td>Indicator</td>
<td>Dept</td>
<td>Budget Year</td>
<td>Year of Completion</td>
<td>Baseline</td>
<td>Measure(s)</td>
<td>Beneficiary</td>
<td>2012 Result</td>
<td>Designat e</td>
<td>Other Contacts</td>
<td>Reporting Timeline</td>
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<td>Section 18 (2)(a), Section 18(1)(a)(ix)</td>
<td>review whether additional conservation measures are needed to manage the George River Caribou herd</td>
<td>EC</td>
<td>2011-2012</td>
<td>ongoing</td>
<td>Terms of Reference established</td>
<td>People of Labrador</td>
<td>establish long term management needs for the GRCCH</td>
<td>Rob Perry</td>
<td>Shannon Crowley/Wynne Barney</td>
<td>Annually</td>
<td>continuous</td>
<td>Deployment of caribou and increase caribou distribution and demography</td>
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<td>Section 20 (1)(a)</td>
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<td>EC</td>
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<td>ongoing</td>
<td>census completed in 2010, continue management recommendations, create baseline data</td>
<td>People of Labrador and Newfoundland</td>
<td>establish long term management needs for the George River Caribou Herd (GRCCH)</td>
<td>Rob Perry</td>
<td>Shannon Crowley/Wynne Barney</td>
<td>Annually</td>
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Hi Jason,

As per our conversation, attached is the NSP financial spreadsheet used for monitoring. Since the NSP will officially be concluded as of March 31, 2012, we have not received direction on what to do after that point. We may be responsible to internally monitor all Labrador commitments. In past years, the budgeting division has provided our office with any commitments in the upcoming budget that are Labrador related - we will continue that process.

As for the spreadsheet, the budgets for 2007-08 up to 2010-11 have been verified (to my best knowledge). The 2011-12 numbers will need to be reviewed and verified.

To date there are 235 commitments in the NSP (not all commitments have financial contributions) and the total is $5629M.

Any questions, please do not hesitate to contact me.

Cheers, Kathy

Kathy Michelin
Senior Analyst
Labrador Affairs Office, Executive Council
Mailbag 3014, Station B
Happy Valley-Goose Bay, NL
A0P 1EO
(t) (709)896-1780
(f) (709)896-0045
(bb) (709)897-5982
kathermichelin@gov.nl.ca

Hi there,

Could we get a status update on the NSP initiatives, as we may need the data for presentations within the next week? Please touch base with me when convenient to discuss.

Thanks,
Jason.
From: Watkins, Michelle  
Sent: Tuesday, January 17, 2012 11:34 AM  
To: Langdon, Jason K  
Cc: Khurana, Harman; Grandy, Glenn; Michelin, Kathy  
Subject: RE: Northern Strategic Plan

Hi Jason,

That is correct—we do work with Budgeting Division on the NSP numbers. I am copying Senior Analyst, Kathy Michelin, who will touch base with you on this.

Thanks,
Michelle

From: Langdon, Jason K  
Sent: Tuesday, January 17, 2012 9:40 AM  
To: Watkins, Michelle  
Cc: Khurana, Harman; Grandy, Glenn  
Subject: Northern Strategic Plan

Hi Michelle,

As with previous years Budgeting is tasked with providing data for NSP initiatives. If I understand correctly your office is the lead on this for tracking the projects for NSP? Is that correct? If so we will need this data in the next while for our summary.

If you have any questions or concerns, please do not hesitate to call or email to discuss.

Thanks,
Jason

Jason Langdon, CGA | Budget Technician  
Department of Finance, Budgeting Division  
Government of Newfoundland and Labrador  
P.O. Box 8700  
St. John's, NL A1B 4J6  
Email: JasonLangdon@gov.nl.ca  
Phone: (709) 729-4185
<table>
<thead>
<tr>
<th>Action</th>
<th>Dept</th>
<th>NSP Spending over 5 years (existing base plus new NSP spending)</th>
</tr>
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<tbody>
<tr>
<td>Management plans for significant big game populations of Labrador</td>
<td>EC</td>
<td>$1,600,000</td>
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<tr>
<td>Labrador Caribou Management Initiative</td>
<td>EC</td>
<td>$1,000,000</td>
</tr>
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</table>
Michelin, Kathy

From: Blake, John
Sent: Monday, April 02, 2012 10:55 AM
To: Melindy, Shawn D.
Cc: Johnson, Colleen J.; Perry, Rob; Firth, Ross
Subject: RE: Northern Strategic Plan Update

Shawn. I understand Rob is contacting officials outside this Division to inform other commitments. He will advise on those shortly.

John

From: Melindy, Shawn D.
Sent: Monday, April 02, 2012 11:23 AM
To: Blake, John
Cc: Johnson, Colleen J.; Perry, Rob; Firth, Ross
Subject: RE: Northern Strategic Plan Update

Thanks

From: Blake, John
Sent: Monday, April 02, 2012 10:52 AM
To: Melindy, Shawn D.
Cc: Johnson, Colleen J.; Perry, Rob; Firth, Ross
Subject: FW: Northern Strategic Plan Update

Shawn. Please see attached table. Please note that the Division will be facing some budget reductions this year, the real extent to which are unknown until the budget is delivered and managers are able to discuss against proposed work plans. So while providing this table may be premature at this point, I did modify to show slight reductions in divisional projects occurring in Labrador (to the effect of 60k). These numbers may in fact change again and we will keep you appraised.

John

From: Perry, Rob
Sent: Monday, April 02, 2012 9:04 AM
To: Blake, John
Subject: FW: Northern Strategic Plan Update

John,

This is what was received by Labrador and Aboriginal Affairs. I have had a discussion with Shawn Melindy; I do not believe there is any new money associated with this. However, since this is coming from [REDACTED] I think that additional clarification might be required. They have set the deadline as noon today.

Robert C. Perry
Senior Aquatics Biologist,
Department of Environment and Conservation,
Wildlife Division, 117 Brakes Cove
Corner Brook, NL, A2H 7S1
From: Melindy, Shawn D.
Sent: Friday, March 30, 2012 2:47 PM
To: Perry, Rob
Subject: Northern Strategic Plan Update

Hi Robert,

In relation to a previous email regarding the status of the Northern Strategic Plan for Labrador; the Labrador Affairs Office has been directed by cabinet to continue with the NSP as status quo for the 2012-13 fiscal year.

LAO has compiled a financial spreadsheet for the existing NSP commitments (year-over-year) which will conclude as of March 31, 2012. With this new direction received from cabinet, LAO is requesting financials for existing NSP commitments for the 2012-13 fiscal year.

Please find attached your department/entity financial spreadsheet with existing commitments since 2007.

Please complete this spreadsheet for 2012-13.

This is a time sensitive exercise and we apologize. As directed by our ADM, we will require this information by noon on Monday, April 2.

If you have any questions, please do not hesitate to contact.

Thanks

Shawn
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<tr>
<th>Action</th>
<th>Dept</th>
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<th>Revised</th>
<th>2008/09</th>
<th>Revised</th>
<th>2009/10</th>
<th>Revised</th>
<th>2010/11</th>
<th>Revised</th>
<th>2011/12</th>
<th>Revised</th>
<th>NSP Spending over 5 years (revise)</th>
<th>Variance</th>
<th>Variance Variance</th>
<th>Variance</th>
<th>Variance</th>
<th>2012/13 (Projected)</th>
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*non-responsive*
| Labrador Caribou Initiative | EC | | | | | $1,000,000 | $522,000 | $382,000 | $1,000,000 | New Initiative | $22,000*** |

** Labrador caribou initiative had planned budget of $1,000,000 in 2011/12, $522,000 in 2012/13 and $382,000 in 2013/14.
Hi Kathy

NSP Financial Report as follows:

EC, attached, possibly more to come
NR, Agrifoods attached, may be more to come NR, Forestry attached NR, Energy and Mines, waiting on info IGAAS, attached, may be more to come NLHC, attached

Any questions call me.

I will forward any new info as it comes in.

Thanks

Shawn
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<tr>
<th>Region</th>
<th>Dept</th>
<th>2007/08</th>
<th>Revised</th>
<th>2008/09</th>
<th>Revised</th>
<th>2009/10</th>
<th>Revised</th>
<th>2010/11</th>
<th>Revised</th>
<th>2011/12</th>
<th>Revised</th>
<th>NSP Spending</th>
<th>NSP Spending</th>
<th>Variances</th>
<th>Variance Explanation</th>
<th>2012/13 (Funded)</th>
</tr>
</thead>
</table>
Hi Rob

Thanks for taking time to meet with me a while ago ENVCP NSP commitments. Based on our discussion I have made edits to commitments in the attached file. Please review and advise if wording is ok.

Please note that additions are in red, deletions are strike-outs.

It would be appreciated if you could provide updates where indicated.

Please call me if you have any questions or concerns.

Thanks in advance

Shawn

----

From: Melindy, Shawn D.
Sent: Friday, September 28, 2012 4:24 PM
To: Perry, Rob
Subject: Northern Strategic Plan (NSP) commitment review meeting

Hi Rob

We are updating the NSP commitment framework. We are planning face-to-face meetings with each NSP designate to review relevant departmental/entity commitments.

I will be in St John's from October 16-18 inclusive. Are you planning to be in St John's at that time or may be in Goose Bay sometime in the next 2-3 weeks to meet with me to review the ENVCP commitments?

Please advise.

I will follow up with a proposed time once I get feedback from other designates.

Thanks

Shawn

Shawn Melindy

Senior Analyst

Labrador Affairs Office
Executive Council

21 Broomfield Street
Mailbag 3014, Stn. B
Happy Valley-Goose Bay
Canada, A0P 1E0

t 709.896.1780
c 709.897.5934
f 709.896.0045
e smelindy@gov.nl.ca
<table>
<thead>
<tr>
<th>Goal(s)</th>
<th>Objective(s)</th>
<th>Commitment</th>
<th>Indicator</th>
<th>Dept</th>
<th>Budget Year</th>
<th>Year of Completion</th>
<th>Baseline</th>
<th>Measure(s)</th>
<th>Beneficiary</th>
<th>2012 Result</th>
<th>Designate</th>
<th>Other Contacts</th>
<th>Reporting Timeline</th>
<th>Progress</th>
<th>Comments</th>
<th>Next Step</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Formulate integrated long-term management plans for the significant wildlife populations (eg, caribou) of Labrador that incorporates social, cultural and economic objectives</td>
<td>Progress towards formulating a long-term management plan</td>
<td>EC</td>
<td>2008-2009</td>
<td>5</td>
<td>Integrated management plan in place</td>
<td>Consult to:</td>
<td>Workbook, increase number of stakeholders; implement recommendations; create baseline data for future reference</td>
<td>Residents of Newfoundland &amp; Labrador, Aboriginal groups, wildlife outfitters</td>
<td>Sound management of the big game wildlife resource thereby providing sustainable utilization to the public</td>
<td>Stewarty Party 037-2023</td>
<td>Annually</td>
<td>Complete</td>
<td>Project and Reporting rolled into the Labrador Caribou Management Initiative</td>
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<thead>
<tr>
<th>Goal(s)</th>
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<td>20. Tangential Labrador Caribou Management Initiative</td>
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<td>2. Long term management plan for phase 2 of the Labrador-Georges River Caribou Herd (GRCH)</td>
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<td>2. Long term management plan for phase 2 of the Labrador-Georges River Caribou Herd (GRCH)</td>
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Good afternoon.

The NSP was scheduled for completion on March 31, 2012; however, the Labrador Affairs Office (LAO) has been directed to continue with the NSP monitoring process. Instead of a designate session this Fall, LAO Analysts have met (or will meet) with designates on a one-on-one basis to discuss the NSP and any outstanding commitments.

Executive meetings between LAO and departments/agencies will go ahead before Christmas. In preparation for these meetings, we ask that designates provide the needed updates prior to November 8. We will also ask that designates provide a copy to your DM for formal approval on all completed commitments.

Thank you for your continued support and updates on monitoring of the NSP. If you have any questions, please do not hesitate to contact the Office.

Cheers,

Kathy Michelin
Senior Analyst

Labrador Affairs Office, Executive Council
Mailbag 3014, Stn B
Happy Valley-Goose Bay, NL
A0P 1E0
(t) (709) 896-1780
(bb) (709) 897-5982
kathymichelin@gov.nl.ca
Hi Rob

It is that time of year when we are looking for updates for NSP commitments — any commitments scheduled for completion this year should state whether they are on schedule and anticipated completion by March 31. Please have updates by end of day on March 6.

Our ADM will be sending a memo to respective DMs on the status of the NSP and any potential budget ideas for the upcoming year. The memo will have the framework attached for the DMs sign-off. If you would like to make any changes to existing comments/updates, please feel free to do so. Also, as the designate, you will be copied on the memo for your records.

Any questions, please give me a call.

As I will be out of the office next week please copy Kathy Michelin in your response.

Thanks in advance

Shawn

Shawn Melindy

SeniorAnalyst

Labrador Affairs Office

Executive Council

21 Broomfield Street

Mailbag 3014, Stn. B

Happy Valley-Goose Bay

Canada, AOP 1EO

t 709.896.1780

c 709.897.5934

f 709.896.0045
e smelindy@gov.nl.ca
Michelin, Kathy

<table>
<thead>
<tr>
<th>From:</th>
<th>Langdon, Jason K</th>
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<td>To:</td>
<td>Michelin, Kathy</td>
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<td>Subject:</td>
<td>ENVC - NSP</td>
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<td>Attachments:</td>
<td>ENVC NSP 2013-14.xls</td>
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Environment

Jason Langdon, CGA | Budget Technician
Department of Finance, Budgeting Division
Government of Newfoundland and Labrador
P.O. Box 8700
St. John's, NL A1B 4J6
Email: jasonklangdon@gov.nl.ca
Tel: (709) 729-4185
### Northern Strategic Plan 2007-08 Initiatives

<table>
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<th>Continued Funding for 2013/14</th>
<th>New Funding for 13/14</th>
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<td>Management plans for significant big game populations of Labrador</td>
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### Northern Strategic Plan 2011-12 Initiatives

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<td>Labrador Caribou Management Initiative</td>
<td>ENVC</td>
<td>$322,000</td>
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As discussed

Attached memo and ENVC financials.

In the attached memo it mentions that LAO will be releasing a public status update on the NSP – we did not and unsure when we will be.

The ENVC financials were received from the Department/Budget Analyst on March 19, 2013 with revised 2012/13 numbers and projected 2013/14 numbers.

Good morning,

Attached Memo is forwarded to you on behalf of Ron Bowles.

Janet Keats

Janet Keats
Secretary to Assistant Deputy Minister
Labrador Affairs Office, Executive Council
(709) 896-4449
April 10, 2012

MEMORANDUM TO DEPARTMENTS/ENTITIES

RE: NORTHERN STRATEGIC PLAN FOR LABRADOR

The Northern Strategic Plan for Labrador (NSP) was released in April 2007 as a 5-year, horizontal “living” government document. The number of commitments and funding towards the NSP has steadily increased since 2007 and today contains 235 commitments totaling $630 million.

The NSP has proven to be a very successful communications tool for Government by providing an up-to-date status on provincial investments throughout Labrador. In the Blue Book 2011 “New Energy”, it states that “We will move forward to build upon the achievements to date of the Northern Strategic Plan for Labrador, mapping others on the horizon, building on the initiatives already taken, consulting on emerging needs and adjusting our work according to evolving circumstances.”

Given the success of the Plan and the current landscape of Labrador, the Labrador Affairs Office (LAO) will continue to monitor and evaluate the NSP post-March 31, 2012. LAO will release a report on the status of the NSP as of 2012 and will work with departments / entities in its development.

LAO is requesting continued cooperation from departments / entities as the NSP moves forward. Commitments will continue to be monitored and updated regularly; as well, financials will be requested in concurrence with the budget process. Designate sessions and executive meetings will also proceed on an annual basis.

Thank you for your support over the past five years and continued engagement to ensure the overall success of the NSP.

Ron Bowies
Assistant Deputy Minister
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<td>$250,000</td>
<td>$2,130,000</td>
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Good morning Rob,

Attached is the monitoring framework for the Northern Strategic Plan. It's that time of year when we ask that the comment sections of the incomplete/continuous commitments be updated.

We have been directed to continue monitoring the NSP even though the official end date was March 31, 2012. We will not be having a designate session to bring together all the designates from each department/agency, but rather one-on-one sessions, if required.

If you would like to meet to talk about the NSP and any updates please call me to discuss. By the way, I will be in St John's November 25 and 26 if you may be there at that time.

If it is not required to meet, please go ahead and update the framework. We ask that all updates be sent back by December. If there are any issues with the timeline, please let me know.

Thanks

Shawn

Shawn Melindy
Senior Analyst
Government of Newfoundland and Labrador
Labor and Aboriginal Affairs, Executive Council
Mailbag 3014, Stn. B
Happy Valley - Goose Bay, NL A0P 1E0
tel: 709-896-1780 fax: 709-896-0045 mobile: 709-897-5934
e-mail: smelindy@gov.nl.ca
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<tr>
<td>-</td>
<td>Natural Resources</td>
<td>1. Formulate integrated long-term management plans for the significant wildlife populations (Big game) of Labrador that incorporate social, cultural and economic objectives</td>
<td>Progress: Formulating a long-term management plan.</td>
<td>ENVC</td>
<td>2008-2009</td>
<td>5</td>
<td>Integrated management plan in place</td>
<td>Residents of Newfoundland and Labrador, Aboriginal groups, wildlife outfitters</td>
<td>Sound management of the Big Game wildlife resource thereby providing sustainable utilization to the public</td>
<td>Rob Petry</td>
<td>097-2023</td>
<td></td>
<td>Update Oct 22/12 - there has been a quite established and management area set up to for moose and now integrated into ENVC management plan</td>
<td>Update June 2011: Census complets. Management actions to decrease harvest implemented. Consultation ongoing. Update July 28/09 – News Release July 15/09 – wildlife officials plan George River hard census in 2010. Same preliminary consultations have been conducted. Feedback has been very from Nunatsialol: Government on caribou transfer agreements: Planning for projects to collect baseline information is ongoing: Stakeholder consultation meeting originally planned for Fall 2007 is now postponed until 2008. Continue working with NIS to finalize caribou transfer agreement; is now working together to finalize: agreement; survey work to collect baseline information to commence in with survey work beginning in Winter 2008 Conduct 1 yearly consultation with stakeholders, increase number of projects implemented, implement management recommendations, create baseline data for future reference.</td>
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</table>
Hi Kathy,

I'm sending along the completed NSP files we have received back from departments thus far. I think the only outstanding one is Justice which I will forward when I receive it. If there is another you are missing let me know.

As with previous years, please consolidate as needed and return the updated file as the completed file will be included in the final executive binders we compile and to verify Budget communications release.

If you have any questions please contact me.

Regards,

Jason

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Jason Langdon, CGA  |  Budget Analyst
Department of Finance, Budgeting Division
Government of Newfoundland and Labrador
P.O. Box 8700
St. John's, NL A1B 4J6
☎️: jason.langdon@gov.nu.ca
☎️: (709) 726-4188
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Hi Rob

As discussed, find attached an excel spreadsheet for ‘not complete’ and ‘continuous’ ENVC NSP commitments.

Please enter/adjust rationale if the commitment is still ‘not complete’ or ‘continuous’.

Please let me know ASAP. It would be appreciated if you could provide what you have at the end of the day.

Thanks

Shawn

Shawn Melindy
Senior Analyst
Government of Newfoundland and Labrador
Labrador and Aboriginal Affairs, Executive Council
Mailbag 3014, Stn. B
Happy Valley - Goose Bay, N.L.
A0P 1E0
tel: 709-896-1780  fax: 709-896-0045  mobile: 709-897-5934
email: smelindy@gov.nl.ca
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<td>Establish a Labrador Caribou Management Initiative</td>
<td>Continuous</td>
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</table>
Michelin, Kathy

From: Perry, Rob
Sent: Tuesday, September 23, 2014 11:11 AM
To: Watkins, Michelle
Cc: Melindy, Shawn D.; Spurrell, Dana; Doucet, Christine
Subject: RE: NSP : Status of ENVC s

Sorry,

No, they don't have executive approval. Didn't realize they required it. I will forward to John Blake and Ross Firth for approval and let you know.

Robert C Perry
Senior Aquatics Species Biologist,
Department of Environment and Conservation
Government of Newfoundland and Labrador
Phone: (709) 637 2023  Fax: (709) 637 2080

From: Watkins, Michelle
Sent: Tuesday, September 23, 2014 11:25 AM
To: Perry, Rob; Spurrell, Dana
Cc: Melindy, Shawn D.
Subject: RE: NSP : Status of ENVC s

Thank you Rob and Dana,

Would you please confirm that these updates have executive approval.

Thank you,
Michelle

Michelle Watkins
Director, Labrador Affairs
Government of Newfoundland and Labrador
Labrador and Aboriginal Affairs, Executive Council
Mailbag 3014, Stn. B
Happy Valley - Goose Bay, NL  A0P 1E0
tel: 709-896-1780  fax: 709-896-0045 mobile: 709-899-1582
email: michelletwatkins@gov.nl.ca

From: Melindy, Shawn D.
Sent: Tuesday, September 23, 2014 10:06 AM
To: Watkins, Michelle; Michelin, Kathy
Subject: FW: NSP : Status of ENVC s

Hi

Please see the response from Rob Perry.

Thanks
Hi Shawn,

As requested here are the updates. Hopefully these will suffice. Any questions please don’t hesitate to contact me.

Kind regards

Robert C Perry
Senior Aquatics Species Biologist,
Department of Environment and Conservation
Government of Newfoundland and Labrador
Phone: (709) 637 2023 Fax: (709) 637 2080
<table>
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<td>Establish a Labrador Caribou Management Initiative</td>
<td>completed/ Continuous</td>
<td>This project was initiated under the NSP, however, it is continuous in nature. Phase 1 of the project (under NSP) has been completed. Phase 2 is underway.</td>
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</table>
Hi Robert

Thanks for any part you had in getting executive approval for the attached ENVC NSP commitment status updates.

I have attached an old email with a copy of the spreadsheet attached if you need it.

Thanks

Shawn

---

From: Watkins, Michelle  
Sent: Wednesday, September 24, 2014 2:30 PM  
To: Melindy, Shawn D.; Michelin, Kathy  
Subject: FW: ENVC - Northern Strategic Plan  

See attached for update to framework – executive approval

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From: Thomas, Melanie S  
Sent: Wednesday, September 24, 2014 2:19 PM  
To: Watkins, Michelle  
Cc: Spurrell, Dana  
Subject: ENVC - Northern Strategic Plan  

Hi Michelle,  
Attached is ENVC’s updates to the NSP.  

Do let us know if you have any questions,  
Melanie
Melanie S. Thomas | Manager, Policy and Strategic Planning
Policy and Planning Division
Environment and Conservation
P.O. Box 8700
Confederation Building
St. John's, NL A1B 4J6
Ph: 729-1275
E: melaniesthomas@gov.nl.ca
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<th>Rationale</th>
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<tr>
<th>Establish a Labrador Caribou Management Initiative</th>
<th>Complete</th>
<th>This project was initiated in 2011/12 in response to the dramatic decline of the George River caribou herd. Phase 1 of the project (2011/12-2013/14) has been completed. Implementation of Phase 2 (2014/15-2016/17) is underway.</th>
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